



# FINANCIAL TIMES

PRESIDENT BUSH

\$30m inaugural jamboree

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### World News

### Business Summary

## Yugoslavia names liberal reformer to head Cabinet

Yugoslavia named Mr. Ante Markovic, a liberal reformer from Croatia and political rival of Communist Party leader Stipe Suvraj, as the new Prime Minister to try to haul the country out of its economic crisis. Page 2

## Palestinian shot

An Israeli soldier killed a Palestinian teenager with a shot in the head as the youth urged on stone throwers at a refugee camp in the occupied Gaza Strip during a strike to protest against an upsurge in Palestinian deaths. Page 3

## Botha picks Heunis

Mr P. W. Botha, South African President hospitalized with a stroke, named Mr Chris Heunis, a long-time ally and minister of constitutional development, as the acting president. Page 3

## Rebels warn bases

Communist rebels warned they were "in a position" to launch attacks on US military bases in the Philippines, 15 months after three American servicemen and a Filipino were killed outside an air base.

## Soviet crime rises

The Soviet crime rate soared nearly 17 per cent last year as Mikhail Gorbachev's reforms unleashed not only democracy but thieves and racketeers as well, the Interior Minister said. Page 2

## Polish unions angry

Gen. Wojciech Jaruzelski offered to resign as Communist Party leader after he encountered heated opposition to proposed trade union and political freedoms. Page 2

## Czech activist held

Czechoslovak police detained a leading dissident, Mr Martin Palous, for taking part in a demonstration as scores of officers prepared for the fifth day of protests in Prague.

## Muslim rivals clash

Shia Muslim rivals fought under the nose of Syrian troops in Beirut's southern suburbs as peace talks remained deadlocked. The clash broke truce in force since Saturday.

## Burma fighting

About 900 Burmese government troops backed by mortars captured a major rebel military camp near the Thai-Burmese frontier.

## Kuwaiti deflagging

Kuwait has decided to withdraw six of its oil tankers from US registration and end their right to US naval protection.

## No kidnap clues

Belgian police investigators, plagued by a deluge of tip-offs and claims of responsibility, appealed for the proposed kidnappers of former Prime Minister Paul Vanden Boeynants to prove they are holding him.

## Taba talks reopen

Israeli, Egyptian and US officials began talks on the return to Egypt of the disputed Red Sea beach of Taba, captured by Israel in the 1967 Middle East war.

## Cold snap kills 70

Bangladesh's coldest weather for 20 years has killed at least 70 people in the past week, most of them flood and cyclone victims who slept outside or in straw and mud huts after their homes were destroyed.

## Multi-million dollar fraud alleged at Chicago

THE US Federal Bureau of Investigation has uncovered multi-million dollar fraud at Chicago's futures exchanges as part of a two-year inquiry into the institutions' trading practices, according to local press reports. Page 20

## JAPAN'S Ministry of Finance

proposed a 760.014.2bn (\$71.7bn) budget for the 1989-90, a slight decline from the level expected in the current fiscal year. Page 3

## US MANUFACTURING output

remained robust in November, rising at an underlying rate of about 7 per cent. Other statistics showed a further fall in unemployment and a slow down in earnings growth. Economic outlook. Page 9

## ALCOA Australia's leading

aluminium producer, announced a 138 per cent lift in net earnings to A\$357.9m (US\$308.9m) from A\$150.1m, helped by buoyant prices for aluminium. Page 22

## JAPAN'S Big Four securities

houses reported declines in their global earnings as a result of what Nomura, the largest, described as "the volatility in world capital markets." Page 33

## HAMMERSON, Britain's third

largest property company and current subject of a £1.5bn takeover bid, rallied on a dip on hopes that Dutch bidder Rodamco may return with a higher offer.

## BRITISH AEROSPACE last

year secured a record 137 orders worth \$1.5bn. Page 6

## APPLE COMPUTER, California-

based computer manufacturer, announced a significant expansion of its product range, in a bid to boost its market share. Page 22

## SHAMROCK HOLDINGS,

investment group representing Roy Disney family of California, increased its offer for Polaroid to \$45 a share and said it would attempt to take control of Polaroid's board in a proxy contest. Page 22

## ALUMINUM COMPANY of

America (ALCOA), world's largest aluminium producer, reported a record net earnings of \$61.4m on sales of \$9.8bn compared to \$30.1m or \$2.25 a share on sales of \$7.77bn. Page 22, Commodities, Page 30

## BANKAMERICA announced

record fourth-quarter profits, boosted by the inclusion of two whole years' interest on Brazilian loans. Page 22

## SWEDEN'S central bank

announced the abolition of foreign currency restrictions on investments in Sweden and abroad. Page 25

## CANADIAN chartered banks

are launching a fresh attack on moves by foreign conglomerates to enter the domestic banking and financial services markets. Page 24

## EXXON, US oil group, is to

buy managing stakes in three coal mines on Australia's eastern seaboard in a deal of undisclosed value. Page 33

## DIGITAL EQUIPMENT, US

minicomputer manufacturer, announced net profits in the December quarter of \$279.6m or \$2.20 a share, 15 per cent below the 1987 period but much stronger than analysts had predicted. Page 28

## TRUSTHOUSE POSTER, catering

and hotels group, reported a 25 per cent rise in pre-tax profits to a record £52m (\$408m) for the year to the end-October 1988. Page 27, Lex, Page 20

## ISRAELI's first loan as a

sovereign borrower in the public international banking market was signed in London by banks from the US, Europe, Australia and the Far East. Page 28

# Bundesbank raises interest rates but dollar stays firm

By Andrew Fisher in Frankfurt, Simon Holberton and Peter Norman in London

WEST GERMANY'S Bundesbank yesterday lifted its key interest rates by half a point, citing the need to dampen inflationary pressures and counter the weakness of the D-Mark against the dollar. However, its move, which was preceded by similar interest rate increases in Switzerland and followed by interest rate rises in Austria, France and the Netherlands, had little initial impact on the dollar's strength.

The US currency also proved resilient in the face of successive waves of selling by central banks - with the exception of the Bank of Japan - in the major industrial countries.

It closed at DM1.8875 in London, only marginally below Wednesday's DM1.8695 level, and higher against the Japanese yen at ¥192.70 against ¥128.65. By mid-session in New York the dollar was quoted at DM1.8580 and at ¥128.65.

The Bundesbank decided to lift the discount rate from 3.5 to 4 per cent and the Lombard rate from 5.5 to 6 per cent at a regular meeting of its policy making central council yesterday.

Expectations that it would act to tighten monetary policy had increased steadily over the past week because of the dollar's strong performance on currency markets.

The Bundesbank's action caused controversy in West

Germany, however. Mr Ernst-Moritz Lipp, chief economist of Dresdner Bank, called it "a big disappointment" and said: "There is no sense in concerted interest rate action which leads to an interest rate spiral and increases every month."

Agreeing with yesterday's action, Mr Hermann Remppinger, chief economist of BHF-Bank, said: "It is better to act quickly than wait too long." The stronger dollar, together with higher oil prices and domestic price trends, were pushing inflation higher, he said.

The Bundesbank's decision appeared to run counter to remarks made in the US last week by Mr Gerhard Stoltenberg, West Germany's Finance Minister. Yesterday Mr Stolten-

berg, who had suggested that a rate increase was not necessary, said the move underlined the Bundesbank's stability-oriented policies.

Shortly after the Bundesbank acted, the Bank of France raised its key intervention rate to 8.25 per cent from 7.75 per cent and the five- to 10-day securities repurchase rate to 9 per cent from 8.5 per cent.

Interest rates in continental Europe last rose in the middle of December, when the Bundesbank increased its emergency Lombard funding rate to 6.5 per cent from 5 per cent. That action, to rein in money supply growth and curb inflation, triggered rate increases in France, Austria, Switzerland, the Netherlands and Belgium.

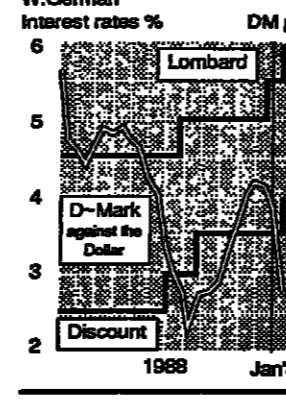
The rise in key West German interest rates was brushed aside by currency traders, who appeared to take the move as a signal to sell the D-Mark.

The successive waves of central bank intervention succeeded initially in pushing the dollar lower but by the close of the market in London the US currency had made up half of the losses attributed to the intervention.

The Bank of Japan was the only member central bank of the Group of Seven leading industrial countries not to have intervened yesterday.

The yen has been stable

Continued on Page 20



Shevardnadze: going public

## Soviet Union to reduce tactical nuclear arms

By Robert Mauthner and Judy Dempsey in Vienna

MR Eduard Shevardnadze, the Soviet Foreign Minister, said yesterday that the unilateral reduction of Soviet forces and arms in Central and Eastern Europe, proclaimed by Mr Mikhail Gorbachev last December, would include tactical nuclear weapons.

Mr Shevardnadze also gave a boost to the forthcoming negotiations on conventional arms cuts - the conventional stability talks (CST), which start in March - by announcing that the Warsaw Pact would make public its data on the numbers of troops and arms of both sides in Europe, by the end of January.

The minister, speaking on the last day of the Vienna meeting of the Conference on Security and Cooperation in Europe (CSCE), said the timetable of the Soviet reductions, and the Soviet defence budget, would be made public, but he did not say when.

In spelling out that Moscow's unilateral reduction of forces by 500,000 men, 10,000 tanks, 8,500 artillery systems, and 800 combat aircraft, would also include tactical nuclear weapons, Mr Shevardnadze is bound to provoke more disarray in Nato's ranks.

The argument between the US and Britain, which want to modernise short-range nuclear weapons up to a range of 500km, and West Germany, where some politicians want to reduce or eliminate them, will be fuelled by Mr Shevardnadze's remarks.

Reiterating Moscow's proposal for negotiations on short-range nuclear arms, the Soviet minister denied that his country was engaged in the modernisation of such weapons.

Continued on Page 20

# Darman reaffirms Bush's opposition to higher taxes

By Peter Riddell in Washington

THE INCOMING Bush Administration yesterday toughened its public opposition to tax increases as a means of reducing the US federal budget deficit.

Mr Richard Darman, the budget director designate, and a central economic policy maker, sought to remove ambiguities about the definition of what would constitute a tax increase.

His comments, made on the eve of Mr George Bush's inauguration today, suggested that the new Administration might be seeking a more flexible application of the campaign pledge not to raise taxes by redefining some revenue increases as user fees.

Mr Darman's evidence to a Senate committee was also intended to present the new Administration's initial negotiating position ahead of lengthy bargaining of the public as a tax increase. Similarly, the taxation for the first time of employer-provided fringe benefits such as health insurance and the elimination of the deduction for interest on a

home mortgage would also be generally seen as a tax increase.

He said that the public would not, however, regard as increases the renewal by Congress of certain taxes, such as those on telephone services, which were due to expire under law, but were continued at the same rate. Similarly, an increase in tax payments by an individual as income rose would not be seen as an increase in taxes if nothing in the tax law changed.

Mr Darman, in a witty and erudite performance, gave no hint about how the Administration would handle the no tax increase pledge with cutting the deficit. In the spirit of the Administration he adopted a co-operative rather than a confrontational approach.

The nomination of Mr James Baker as Secretary of State would headle the nomination recommended by the Senate Foreign Relations Committee and will be confirmed by the full Senate within the next few days.

Continued on Page 18

# Motorola sues Hitachi in US

By Louise Kahoe in San Francisco

MOTOROLA, the largest US semiconductor manufacturer, yesterday filed suit against Hitachi charging the Japanese company and its US subsidiary with patent infringement and unfair competition.

The dispute revolves around microprocessor technology, and is likely to intensify tension between the US and Japan over semiconductor trade. It represents the latest in a series of US charges against Japanese semiconductor and computer companies alleging misappropriation of intellectual property.

The suit is significant because microprocessors are one of the few remaining segments of the semiconductor market in which US companies hold a significant lead over Japanese competitors. Motorola is one of the two leading US microprocessor producers; the other, Intel, is already locked in a patent infringement dispute with NEC of Japan.

In its suit, which was filed in Chicago on Wednesday, Motorola alleges Hitachi illegally used Motorola microprocessor technology to create its own

range of microprocessor products and to attempt to persuade Motorola customers to switch to the Hitachi devices.

According to the complaint, Motorola licensed some of its proprietary microprocessor technology to Hitachi in 1986, but Motorola claims that Hitachi's production of Motorola-designed microprocessors in its role as a "second source" supplier.

The US company claims

Continued on Page 20

MARKETS table with columns for Norway Oslo SE Index, US Inflation, Federal Funds, 3-mth Treasury Bills, Long Bond, 10 1/4, yield, 8.85% (8.225), London 3-month interbank, close 13 1/2% (13 1/2).

CONTENTS table listing various articles and their page numbers, including 'Confident new broom taking over at County NatWest', 'Nato: Shevardnadze makes life more difficult for the West', 'Ecology: Clearing some of the air around climatic change', etc.

Weatherall advertisement featuring a signpost with arrows pointing to 'VALUATIONS', 'LEADS', 'LONDON', 'PLANT & MACHINERY', 'INSOLVENCY SERVICES', 'EDINBURGH', and 'AUCTIONS'. Text includes 'We cover the country' and 'From our offices strategically situated within the UK, we offer a comprehensive service on all aspects of Plant and Machinery, Valuation and Disposal.'

EUROPEAN NEWS

Liberal reformer named Yugoslav Prime Minister

MR Ante Markovic, a liberal reformer from the republic of Croatia and political rival of Mr Slobodan Milosevic, was named yesterday as Yugoslavia's Prime Minister to try to haul the country out of its economic crisis...

Soviet minister's announcement complicates West's plan to modernise short-range nuclear arms Shevardnadze makes life more difficult for Nato

By David White, Defence Correspondent

GOVERNMENT officials from NATO countries could not but welcome yesterday's announcement by Mr Eduard Shevardnadze, the Soviet Foreign Minister...



Mr Shevardnadze listens intently at yesterday's Vienna meeting

NATO defence ministers face crucial decisions at a Nuclear Planning Group meeting in Brussels this spring on the modernisation issue, especially on the replacement for US-made Lance missiles...

attention to the nuclear implications at the time of President Mikhail Gorbachev's announcement at the United Nations in December, for fear of raising the temperature of the West German debate...

Nato allies. Experts speculated that a small number of longer-range Scud missiles might also be withdrawn under the plans, which involve 50,000 Soviet troops currently stationed in the three countries...

DETAILS OF PLANNED Soviet defence budget cuts revealed by Mr Mikhail Gorbachev on Wednesday may have been deliberate. Mr Gorbachev said that the "armaments and military hardware" budget would be cut by 19.5 per cent...

'Mole' hunt in French insider-dealing case

By Paul Betts in Paris

INVESTIGATORS into the insider-trading scandal over the acquisition of Triangle industries by a group of investors led by Mr Georges Peberneau, chairman of Marceau Investissements...

Soviet side hails CSCE document

By Robert Mauthner and Judy Dempsey in Vienna

THE Soviet Foreign Minister, Mr Eduard Shevardnadze, yesterday described the Vienna document on the Conference on Security and Co-operation in Europe as a watershed...

Interior Minister criticises Soviet policing

By Quentin Peel in Moscow

THE SOVIET police, battered by a string of corruption inquiries and purges, is struggling to control a soaring crime rate, according to Mr Vadim Bakatin, the recently-appointed Minister of the Interior...

Europe's political nomads look to Brussels for a single home

By David Buchan and Paul Betts

AFTER 30 years of spreading its activities between three cities, the European Parliament has taken a possibly decisive step towards shifting its centre of gravity towards Brussels, home of the EC's other main institutions...

Norwegian forces cuts proposed

By Karen Fosell in Oslo

NORWAY'S defence chief, General Vigleik Eide, yesterday proposed a radical reorganisation of the country's military forces to meet the requirements of a NKR101bn (88.5bn) five-year defence plan for 1989-1993...

Brussels Who's Who

In some editions of yesterday's FT, the table headed "Who's Who in Brussels" wrongly identified the functions of Directorate-General 22, its responsibility is "co-ordination of structural instruments"...

Kohl warns against neutralism

By David Goodhart in Bonn

MR Helmut Kohl, the West German Chancellor, has warned against "neutralism" in a speech which went considerably further than previous Soviet statements on the future development of Europe...

Fiat 'did not pursue anti-union strategy'

By John Wyles in Rome

ITALY'S Minister of Labour, Mr Rino Formica, yesterday absolved Fiat Auto of charges that it is pursuing a strategic design to weaken trade unions...

Conference clears some of the air around climatic change

By John Hunt in Turin

SCIENTISTS travelling to Turin this week for an international conference on climatic change faced hours of delay as fog closed airports in northern Italy and flights were diverted as far away as Nice...

Union anger at Solidarity talks

By Christopher Bobinski in Warsaw

ANGRY LEADERS of Poland's official unions (OPZZ) met yesterday in the aftermath of this week's decision by the Communist party central committee to legalise Solidarity...

Advantage Brussels

By John Wyles in Rome

"Advantage Brussels," screamed Strasbourg's main newspaper yesterday, as the city's hoteliers were frosty towards anyone whose national Euro-MPs backed the personal shift...

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OVERSEAS NEWS

Japanese budget marked by deficit spending cut

By Ian Rodger in Tokyo

FISCAL AUSTERITY appears to be returning to the Japanese Government's budget policy despite the country's continuing high trade and current account surpluses. The Ministry of Finance yesterday proposed a ¥80,414.2bn (S265bn) government budget for the 1989 fiscal year, a slight decline in spending from the level now expected in the current fiscal year. Officials said the budget would enable the Government to reduce its deficit spending while maintaining a high level of domestic demand.

past form, it will remain largely intact except for the proposed budgets for defence and aid which will probably be raised somewhat. In contrast to the general budget, the Government's capital budget (the so-called fiscal investment and loan programme) would rise a substantial 9.3 per cent to ¥32,368.6bn under the draft after a 6.2 per cent rise in the current fiscal year. A high level of public works spending, which was established two years ago under pressure from foreign governments, would be maintained. The Ministry of Finance has proposed that the public works budget rise 2 per cent to ¥7,427bn.

The Government expects to be able to reduce its deficit financing from foreign governments by 1.6 per cent to ¥7,976bn compared to the previous year because of an unexpectedly high level of tax revenue in the current fiscal year. It is budgeting a further reduction in bond issues to ¥7,111bn next year. Japan still has a relatively high level of budget deficits among leading Western countries (a forecast 11.8 per cent of GNP in fiscal 1989-90), and the Government is committed to eliminating them within two years. The country's official development assistance budget would rise 5.9 per cent to ¥740bn in 1989 under the draft. However, its total aid programme in dollar terms would be little changed at slightly more than \$40bn. It is widely expected that the cabinet will insist that it be raised further. Similarly, the defence budget is set to grow at 5.2 per cent for the third year in a row to ¥3,892.7bn. Because of the high growth rate of Japan's gross national product, this would nevertheless mean a slight decline to less than 1 per cent of GNP of the defence budget. In the current year also, the ratio is expected to slip fractionally below 1 per cent of GNP.



Heunis symbolic job

Botha appoints Heunis as stand-in

By Jim Jones in Johannesburg

PRESIDENT P W Botha yesterday appointed Mr Chris Heunis, the Minister of Constitutional Development, as South Africa's acting State President. The move was seen as largely symbolic, as Mr Botha, who suffered a mild stroke on Wednesday, is reported to be alert. A bulletin put out by the commander of the military hospital caring for Mr Botha said the President was able to sit in a chair, and that his facial muscles had not been affected by the stroke.

Yesterday's choice of Mr Heunis to act in Mr Botha's place does not signify he would succeed to the presidency when Mr Botha relinquishes his post. The selection of a new President lies with the 88 members of the electoral college whose caucus is controlled by the ruling National Party. Mr Heunis's appointment by Mr Botha rather than by the Cabinet carried the message that the President remains able to oversee the Government. Nevertheless, this has not ended speculation as to whether Mr Botha will relinquish the presidency and if he did, who would succeed him. In September 1987 Mr Botha said he would retire at the first sign that his health would not allow him to go on with the job. Four political prisoners - Walter Sisulu, Ahmed Kathrada, Andrew Mlangeni and Raymond Mhlaba - visited Mr Nelson Mandela for six hours on December 23, it has been disclosed. The four men were convicted of treason with Mr Mandela and had been jailed with him. In December Mr Mandela was moved to a house in the grounds of a prison at Paarl, 50 miles from Cape Town, as part of a phased release. No details have been revealed of the meeting.

The entire system was designed to ensure that whoever controlled a majority in the House of Assembly controlled the entire parliament. Seats were allocated on the ratio 4:2:1, giving an entrenched majority to whites. Blacks, 72 per cent of the population, were not given a fourth chamber, partly because no formula could be found which would prevent them swamping this careful arithmetic. One of the key problems remains how to give blacks a share in power at a central, parliamentary level - without the 5m whites and other minorities being swamped on a straight one/man, one/vote basis. The new constitution received a fiery baptism. Black resentment against exclusion - and Coloured and Asian anger against being forced into a racially segregated "apartheid" parliament - underlay the explosion of township violence which began the week before the new parliament sat for the first time. In September, or April 1990 at the latest, Mr Botha's five year mandate comes to an end. According to the constitution his successor will be chosen by a presidential election caucus which meets after a general election of all three houses. Whites, with 50 of the 88 votes have an effective majority over the combined 25 coloured and 13 Asian votes. Any amendment to the constitution requires a majority vote of all three houses. For any change, including that of the powers of the President, to be truly effective, however, the unfranchised black majority must also be involved.



Botha: tailor-made

S Africa in a quandary over President's power

By Anthony Robinson in Johannesburg

FEW CONSTITUTIONS concentrate so much power in the hands of one man as the South African constitution of September 1984. The justification at the time was that the nature of the South African crisis demanded it: the townships were in revolt, the economy was in difficulties, and political reform was imperative. P.W. Botha was to grasp the nettle, so the argument ran, he needed extraordinary authority. Most political commentators and many MPs now maintain that it was a mistake to put so much power in the hands of one man, but South African policy makers are in a predicament. Many believe it is necessary to amend the constitution and restore checks and balances to the presidency. Yet this requires the consent of all three chambers of the country's tricameral parliament - and members of the Indian and Coloured chambers, cynical and disillusioned about the ruling National Party's commitment to fundamental change, could demand a high price for helping out their white colleagues. In the meantime, the much feared Pieter Willem (P.W.) Botha, the man who created that constitution, and for whom the role of Executive State President was tailor-made, lies in a hospital bed, perhaps capable in time of returning to the fray and no doubt keeping a close eye on what his cabinet gets up to. Advocates of constitutional reform have a formidable package to disseminate. The existing constitution abolished the former distinction between a largely ceremonial State President and an executive Prime Minister. In its place it created the new post of Executive State President, a position which Botha filled and added many more. As this neo-Gaullist system came into being many of the checks and balances which restrained governments and powerful ministers under the old system went out the window. The formal powers of South Africa's "Imperial President" exceed even those of Mr Mikhail Gorbachev, the Soviet President. The man who occupies the Cape Town Tuinhuys is head of the ruling National Party, head of government and head of state. He is also chairman of the cabinet, commander in chief of the armed forces, head of the National Intelligence Service, chairman of the State Security Council and head of the President's Council, the top level policy advisory body. To crown it all the State President is also paramount chief of all the country's various black tribes. Little wonder under the circumstances that when the President has even an officially described "mild stroke" the shock waves reverberate throughout the body politic. Historically the slide towards autocratic rule gathered speed under Hendrik Verwoerd, the Dutch-born "super-Afrikaner" and architect of classic apartheid. He masterminded a dramatic shift away from British-style institutions in this former British colony when he took South Africa out of the Commonwealth in 1961 after a close-fought referendum. But it was Mr Botha and his constitutional experts who declared that "West-

minster-style" parliamentary democracy was inappropriate for South Africa with its entrenched Afrikaner ruling class and ethnic diversity. The new constitution retains many of the trappings of Westminster - including a bewigged Speaker, a gilded mace and a multi-party system. But when the new parliament assembled in September 1984 it did so in three racially segregated houses. The white House of Assembly sat in the old chamber modelled closely on Britain's House of Commons. The house for Coloured (mixed race) MPs was called the House of Representatives and sat in the former Senate, in the same elegant, neo-classical Cape Town complex. Asian MPs were lodged in a new House of Delegates just across the road.

Enthusiasm for a new yen quickly runs out of steam

By Ian Rodger in Tokyo

EVERY 50 often, a few Japanese get enthusiastic about redenominating the yen. It is unbecoming for an economic superpower to have a currency superpower to have a unit worth less than a half penny, they say. It is also confusing to foreigners who place when yen amounts reach into the trillions (thousand billions), as they often do these days in this wealthy country. Usually, these enthusiasts are close to the stock market. Rumours of redenominating tend to cause shares of paper, printing and ink companies to sizzle for a few days until it becomes apparent that there is no immediate prospect of action. However, there is an underlying strand of substance. Mr Etsuro Miyazawa, the former Finance Minister, said a few months ago that redenominating would promote the international use of the yen, and some analysts thought it would be something that could be done when Emperor Hirohito died and a new era began. There, then, was considerable excitement this week when Mr Shintaro Abe, acco-



Abe: out of turn

others intervened to make clear that Mr Abe had mysteriously spoken out of turn. Mr Takeshita himself said delicately that Mr Abe "might not have been speaking specifically". Bank of Japan officials weighed in, pointing out that no discussions of the idea had taken place recently and that it would not be appropriate to carry out redenominating at a time when the tax system was about to be shaken up and other financial system changes were in the works. Business leaders too were upset, saying they had heard nothing about it. Mr Sotou Tatsumi, president of Sumitomo Bank, one of the top commercial banks, said in an interview yesterday that while redenominating was something to consider in the longer term, there was no need to do it now. He said the light yen was no inconvenience for the Japanese. "We are used to it."

Afghan rebels may have softened stance

By Christina Lamb in Islamabad

DIRECT PEACE talks between Afghan guerrilla leaders and the Soviet Union are expected to resume very soon amid signs that the Mujahideen may compromise in return for the removal from Afghanistan of most of the Soviet-backed cabinet, according to Western diplomats in Islamabad. An official announcement is expected after Sunday when leaders of the alliance of seven Pakistan-based resistance groups announce the names of 480 members of a shura or council to be convened on February 1 and the composition of an interim government to be put up for approval by the shura. If they bow to the combined pressure of Pakistan, Iran and Saudi Arabia for the need to make some concession the list will include names of at least 12 "good Moslems" from the Kabul administration of the Communist People's Democratic Party of Afghanistan. More importantly, Pakistan's Foreign Ministry and two of the alliance parties have proposed that some high-ranking non-party members of the Kabul regime be included in the interim government. These proposals would provide a face-saving solution for Moscow which is anxious both to retain some influence in the future government and to avoid the humiliation on top of a military defeat. The Soviet side is expected to react positively to the announcement. Mr Eduard Schevardnadze, the Soviet Foreign Minister, who visited Kabul last week, is understood to have told President Najibullah that Moscow had done all it could to help the regime and diplomats confirm that preparations are complete for virtually the entire Kabul cabinet to be airlifted out when the withdrawal is complete. The deadline for withdrawing the last 50,000 Soviet troops is February 15 although some analyses suggest that if the present rate of withdrawal is maintained most of the country could be evacuated by the weekend of February 4 and 5 which means the departure of government leaders could be very close indeed. However, it is still not clear whether all the Soviet troops are crossing the Oxus River into the Soviet Union or regrouping around the northern town of Mazar-e-Sharif to help the Afghan government forces fortify a last stronghold close to the Soviet border. Negotiations between the Soviet side and the resistance for a political settlement to the nine-year conflict began in early December in Taif, Saudi Arabia, and continued early this month in Islamabad. They reached a halt when the Mujahideen rejected outright any role for the Communists and the Soviets insisted on some role, albeit marginal, for the PDPA. Pakistan was angered by the Mujahideen leadership's decision to call off talks and has been pressing them since to soften their stand. In talks with King Fahd in Saudi Arabia, Ms Benazir Bhutto spoke of the need for a political settlement.

Peking predicts growth of 10%

By Colina MacDougal

CHINA'S State Statistical Bureau has predicted economic growth of at least 10 per cent in 1989, well above the central government's earlier forecast of 8 per cent, the China Daily said yesterday. Last year's economic growth was excessively fast and uneven, and Peking is now trying to stabilise it by slowing industry and expanding agriculture. While debate over policy has increased in China under the reform, it is a measure of the uncertainty that a department should differ publicly from the central government on something as concrete as an economic plan. Industrial growth in the first quarter will exceed 10 per cent because of last year's credit expansion and rapid growth. The State Statistical Bureau said, though current austerity programmes and bottlenecks in energy, transport and raw materials will help to curb it. By contrast, agriculture will have problems meeting planned targets, and low state purchase prices would discourage farmers from raising cotton and pigs. Officials earlier suggested that grain purchase prices would be raised to spur output, but this still seems uncertain because the Government can not afford more subsidies and fears their inflationary effect. It would be difficult to stabilise prices in the wake of 1988's inflation (around 20 per cent), the bureau added, and this alone would guarantee an 8 per cent increase in 1989 prices. Large private cash holdings, currently estimated at Yuan 54bn (8.2bn) or three times the end-1987 figure, were likely to fuel spending.

Liem is expected to leave Peking today or tomorrow, returning to Vietnam via Bangkok. The Soviet Union, Vietnam's main ally in its ten-year-long occupation of Kampuchea, had pressed China to open direct talks with Hanoi. China and Vietnam fought a border war in 1979 shortly after Hanoi sent troops into Kampuchea to oust the Chinese-backed Khmer Rouge.

Liem is expected to leave Peking today or tomorrow, returning to Vietnam via Bangkok. The Soviet Union, Vietnam's main ally in its ten-year-long occupation of Kampuchea, had pressed China to open direct talks with Hanoi. China and Vietnam fought a border war in 1979 shortly after Hanoi sent troops into Kampuchea to oust the Chinese-backed Khmer Rouge.

Israeli co-op gives in

By Laura Blumentfeld in Jerusalem

THE EGGED bus co-operative, part of Israel's public transport system, is preparing to accept a strict government recovery programme aimed at eliminating the company's crushing debt. Along with other debt-ridden Israeli companies, Egged is being set up for government aid without which it says operations will grind to a halt. According to the Transport Ministry, the company's real obligations could be as high as \$500m rather than the \$170m which the company says it owes to banks and government. After two weeks of resistance, Egged officials suddenly accepted most of the Treasury's list of demands. These include a painful salary cut for Egged members, the selling of some of its assets, and a commitment to reduce its \$30m pension fund deficit, a deficit aggravated by an early retirement age - of 46 - for employees. The team of Egged negotiators would not, however, buckle under government pressure to allow competitors to run some of their routes. Egged currently has a near-monopoly of the country's urban and inter-urban bus transport routes. On Tuesday, the public chastising of the workers' co-operative went a step beyond threats as Bank Leumi, Egged's principal creditor, won a court order for the temporary attachment of its funds.

Israelis jail protestors

By Andrew Whitley in Jerusalem

AN ISRAELI military court yesterday sentenced a Palestinian to eight months imprisonment and a heavy fine for being about to throw a stone at soldiers. In another case, two other stone-throwers were given 18 and 16 months in jail. The two cases, in the Nahalal and Ramallah military courts, appeared to be the first consequences of the announcement by Mr Yitzhak Rabin, the Defence Minister, this week of much harsher treatment of Palestinian demonstrators in the occupied territories. The punishment meted out contrasted with a recent decision by the Israeli authorities not to bring charges against Rabbi Moshe Levinger, a prominent Jewish settler leader, suspected of killing a shop-

keeper last year in the West Bank city of Hebron. The police decided there was insufficient evidence to charge the extremist settler leader, who claimed he had merely fired into the air. As protests by liberal Israelis over the rising death toll among young Palestinians mount, the left-wing Peace Now movement, staging a vigil outside the residence of Mr Yitzhak Shamir, the Prime Minister, has called on the Defence Minister either to reverse his policies or resign. Faced with heckling from both the left and right, on Wednesday Mr Rabin walked out of the Knesset during a parliamentary debate of no confidence in the Government's handling of the unrest.

China and Vietnam in top-level talks

CHINA and Vietnam held their highest level meeting in nine years yesterday and discussed the conflict in Kampuchea and sensitive territorial disputes, Reuters reports from Peking. Both countries remained silent over the talks which were part of international efforts to secure a withdrawal of Vietnamese forces from Kampuchea by September. The Chinese Foreign Minis-

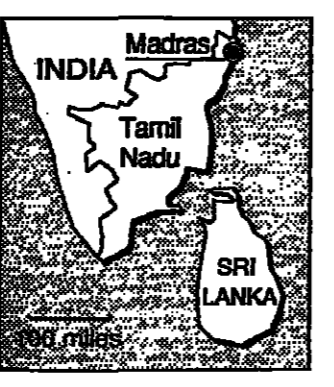
try declined to answer reporters' questions on "private negotiations" between Dinh Nho Liem, the Vietnamese deputy foreign minister and Liu Shugang, his Chinese counterpart, earlier this week. But the ministry disclosed that Liem, the highest ranking Vietnamese official to visit Peking since 1980, was yesterday due to meet Qian Qichen, the Chinese foreign minister.

Liem is expected to leave Peking today or tomorrow, returning to Vietnam via Bangkok. The Soviet Union, Vietnam's main ally in its ten-year-long occupation of Kampuchea, had pressed China to open direct talks with Hanoi. China and Vietnam fought a border war in 1979 shortly after Hanoi sent troops into Kampuchea to oust the Chinese-backed Khmer Rouge.

Tamil Nadu voters scramble for populism's illusive bounty

The grip of India's Congress (I) Party has given way to a multiplicity of competing movements, says David Housego

POPULISM - the pursuit of power by extravagant electoral promises - is on the increase in India. But nowhere has it reached such proportions as in the large southern state of Tamil Nadu which goes to the polls to elect a new state Assembly tomorrow. Jayalalitha, the film actress who led the regionalist party, the All India Anna Dravida Munnetra Kazhagam (AIADMK) is expected to win the second or third largest number of seats, had her sides scatter five rupee notes from the platform in her constituency last week as if to demonstrate the golden age that her administration would bring in. She had the crowd scrambling at her feet. Now plump and certainly less glamorous than she was when she played leading lady to M.G. Ramachandran (MGR), Tamil cinema hero and the state's former Chief Minister who died last year, her message is that she will carry through what MGR did not have time to achieve. "There are lots of things MGR had in mind to do," she tells cheering crowds before blaming his enemies, including his widow Janaki who leads a competing faction of the AIADMK in the election, of ruining his schemes. Among the wilder, unfulfilled programmes of MGR, the all-time populist leader, were promises of one job for every family; doorstep delivery of low cost vegetables; training for village women in climbing palm trees to collect palm fronds for handicrafts; and a specialist snake doctor for every village. Not to be outdone in this electoral auction, the Congress (I) Party - which should know better after almost 40 years in power in Delhi - has also been nourishing populist illusions. It is promising in



Tamil Nadu to create 500,000 new jobs a year (almost ten times the current level); a partial write-off of farmers' debts (though it has condemned such schemes elsewhere); and to reserve a quarter of new jobs in government to women. The confusion between dream and reality is carried into the parties' election poster campaign. In Madras, the state capital, giant hand painted por-

traits of Mr M Karunanidhi, the leader of the DMK, another regionalist party which is expected to form the next government, and of Jayalalitha, touch shoulders with hoardings advertising the latest Tamil films. Mr Karunanidhi, short on screen charisma himself, has enlisted a bevy of stars to campaign with him. Populism is on the increase in Tamil Nadu as elsewhere because the grip that Congress had over Indian political life has given way to a multiplicity of smaller movements each trying to outbid the other. In Tamil Nadu, the latest fragmentation has been the break-up of the AIADMK which had been in power for almost ten years and collapsed with the death of its founder, MGR. In northern India the fragmentation has come with the growth of new caste, communal, agricultural and regional movements. Populism has also increased

because economic growth has not kept pace with popular expectations. Real income per head in a state of almost 50m has been below the national average and has barely increased since the early 1960s. Over 80 per cent of the population is underfed. In such circumstances "there is a case for populism," says a former official who has been close to successive governments. "If we are going to have democracy, there has to be some populism." As an example of a worthwhile populist measure he points to the state's programme of free lunch time meals for the village poor which have helped raise health and nutritional standards. But populism has also been at a price in terms of economic development. The free meals programme costs Rs2bn out of a total state budget of Rs38bn. Along with other rising social welfare allocations, it has

helped drain funds away from investment. Tamil Nadu, which in the early 1980s was one of the states with the fastest rate of industrial growth and one of the highest rates of industrial investment, has now slipped well behind. Another reason why Tamil Nadu has stagnated industrially has been the growing corruption and inefficiency of its government under MGR. Failure to project ahead the state's electricity requirements has meant that industry gets 40 per cent less power than it needs. Companies held off investing because MGR and his officials had to be bribed at every turn. During the illness of his later years, he became increasingly inaccessible and declined to delegate responsibility. "It took four days alone to find out where he was," says one businessman. "His main concern was to safeguard his public image" - which he did successfully in the sense that

HK market welcomes Bill change

By John Elliott in Hong Kong

THE HONG KONG stock exchange yesterday welcomed a decision by the Government to amend its Securities and Futures Exchange Commission Bill and make it clear that one of the commission's primary functions will be to encourage self-regulation by the markets. The Government amendment is seen as an attempt to defuse a growing row with the exchange, which has complained there will be over-regulation of the stock market. The Bill was introduced to the colony's Legislative Council on Wednesday. It was drawn up following the world markets crash in October 1987 which closed the Hong Kong exchange for three days and was followed by corruption scandals. In a speech to the council, Mr Piers Jacobs, the Financial Secretary, said he intended that the government's commitment to self-regulation in Hong Kong, said Mr Francis Yuen, chief executive of the stock exchange. Mr Jacobs also indicated that the Government was looking for a compromise over controversy over the way the stock exchange, for financing the commission's operations.

Soviet troops to stay in Far East says Nakasone

MR Yasuhiro Nakasone, the former Japanese Prime Minister, said in Moscow yesterday that the Soviet Union's promised troop cuts in east Asia would not include the Soviet Far East and eastern coastal areas, Kyodo News Agency reported. Mr Mikhail Gorbachev, the Soviet leader, announced details of the cuts during talks a Wednesday in Moscow with Mr Henry Kissinger, former US Secretary of State, Mr Valery Giscard d'Estaing, the former French President, and Mr Nakasone. He said that of the 500,000 men to be cut from the armed forces over the next two years, 200,000 would be from the Soviet Union's eastern sector. Mr Nakasone was quoted as saying Mr Gorbachev told the sixteenth that Moscow would withdraw the 200,000 troops from near Mongolia. Japan earlier had welcomed the Soviet troop cuts in east Asia and said it hoped some would be withdrawn from disputed islands off the northern Japanese island of Hokkaido.

AMERICAN NEWS

# \$30m inauguration party for the man in the business suit

## Lionel Barber on the celebrations for the inauguration of President George Bush in Washington

JOHN Kennedy wore a top hat and tails. Ronald Reagan wore a morning suit. But when George Bush stands in front of bullet-proof glass at noon today to be sworn in as the 41st President of the United States, he will be wearing an informal dark business suit.

Mr Bush, Phi Beta Kappa at Yale, wants to be a man of the people. And so this year's inaugural, including parades, pageantry and a park concert, has been billed as the most public celebration ever.

It is also the most lavish. By the time the bells toll in Washington Cathedral on Sunday for a National Day of Prayer and Thanksgiving, this five-day party will have cost as much as \$30m (\$17m), largely in the form of gifts.

Most are high-rolling Republicans, the sort that can pay

\$6,000 for four nights at top hotels and book chauffeured limousines at minimum rates of \$3,000. They can be spotted in the evenings at Nancy Reagan's favourite haunt, the Jockey Club, whose chef, Mr Hidemasa Yamamoto, has ordered 5,000oz of Beluga caviar, 1,100 quail eggs, half a ton of Wild Boar sausage and 7,500lb of crab meat.

Exclusive? Well, the Bush team's buzz word for this year's inaugural is actually inclusiveness, and so far they have had some success embracing the commoners. The opening event on Wednesday afternoon, an outdoor concert at the Lincoln Memorial, drew 40,000 people.

Mr Bush was accompanied by his wife Barbara (now known, indelibly, as "The Sil-



Dan Quayle (left) and George and Barbara Bush watch parachutists during the inaugural celebrations

ver Fox" because of her unabashed hairstyle). The scene to the President in a big Olympic-style torch, the signal for thousands of people to

switch on their torches and evoke the "thousand points of light," the somewhat baffling image Mr Bush uses to express the spirit of American voluntarism.

Further gestures to the public came yesterday when Vice President-elect Dan Quayle and his wife, Marilyn, greeted seven groups of about 3,000 people at the National Museum of American History. Tomorrow the doors of the White House will be thrown open to the public.

Mr Bush has artfully fostered the impression of an open presidency by dropping into a black church just before Christmas, and then going fishing and hunting in Texas and Florida. Today, after his inaugural address, President Bush will leave his limousine to mingle with the crowds - but he is unlikely to eschew tradition as President Jimmy Carter did in 1977 as he walks all the way from Capitol Hill to

the White House.

Let it be said, however, that not everyone makes it to the party. Foreigners are not invited, by tradition, and the Bicep committee has been careful to label all events official, sanctioned, and unofficial. The last category includes a protest soup-kitchen dinner for the homeless outside Union Station, site of the black-tie gala.

Indeed, the homeless are just as visible as a year ago when Mr Mikhail Gorbachev, the Soviet leader, arrived in town for the Washington summit with President Reagan.

The rundown luncheonettes along Pennsylvania Avenue which so appalled President Kennedy may have disappeared, but they have been replaced by a more deadly menace: a drug epidemic that

contributed to a record 372 murders last year in Washington. Even the city's black Democrat mayor, Mr Marion Barry, is under investigation for his friendship with a drug suspect, and this week is expected to be called to testify before a Grand Jury.

Inauguration week has therefore been a diversion for a troubled city. We may expect Mr Bush - with the aid of his gifted wordsmith and speechwriter, Peggy Noonan - to lift the spirits today with his inaugural address, an institution which traditionally gives America some of its finest political rhetoric. Then, after the song, the dance, and the revelry, the roads will once again be unblocked and everyone can get back to the serious matter of governance.

### MYSTERIOUS COMPUTER FAILURE DELAYS PAYMENTS

## Brazil rattles sabre on debt

By Ivo Dawnya in Rio de Janeiro

A MYSTERIOUS breakdown in Brazil's Central Bank computer has all but formally announced that brinkmanship is back again in the country's relations with its foreign creditors.

The alleged "operational problems" that have delayed for a week a \$600m (\$280m) interest repayment to the commercial banks has still to be adequately explained. But taken alongside Sunday's order for the obligatory processing of all foreign exchange operations through the Bank and a series of convoluted statements from Mr Mallozo da Nobrega, the Finance Minister, it is clear that the sabbath of a new moratorium on interest payments is being quietly rattled, if not overtly waved.

Confirmation came yesterday in an interview given by President Jose Sarney to the business newspaper, *Gazeta Mercantil*. Expressing confidence in the foreign banks' readiness to help Brazil's latest anti-inflationary economic programme, the nation's best-known optimist went on to hint that a suspension of interest disbursements would take place if the country's reserves declined below an unspecified

"point of equilibrium." "I cannot let this happen," the president said. "I will remain firm on this and will defend the decision with every means."

What was left unsaid by Mr Sarney, for whom firmness has never been an overwhelming characteristic, is that Congress looks more determined still to demand its pound of foreign flesh in return for approving the controversial austerity plan. With workers expected to take yet more pay cuts, business suffering price freezes and public spending throttled, international capital must also pay its dues towards the war on inflation.

Or so the argument goes. The more cynical might submit, however, that Congress is really asking creditors to acknowledge the *realpolitik* of the presidential elections, due in November.

But while such logic may look watertight within Brazil, it is less so abroad, where bankers and institutions would prefer to see some concrete results from the so-called Summer Plan before putting their money where President Sarney's mouth is.

Not least, the creditors are

benumbed by the low level of Brazil's reserves - believed to be somewhere under \$5bn - after a year which has seen the country achieve a record trade surplus of over \$18bn.

Explanations from the finance ministry that this is due to a substantial deficit in invisibles alongside delayed receipts of payments for contracts enjoying trade finance were described as inadequate and "fishy" by one Washington banker yesterday.

Nor is a sudden gesture of international goodwill - essentially what the Brazilian government appears to be looking for - so easy to come by, only five months after Mr Da Nobrega was expressing satisfaction at the conclusion of a \$5.2bn rescheduling deal.

In any case, a series of substantial legal stumbling blocks lies in the way of any rapid release.

Arguably, as Congress has only until February 15 to approve or reject the plan, creditors might choose to reciprocate Brazil's gesture with a month of positive but merely symbolic gestures of their own until the crucial vote is out of the way.

A computer failure, perhaps?

## US confirms change in Libyan trade sanctions

THE US yesterday confirmed that it was modifying trade sanctions against Libya to allow five US oil companies to resume their Libyan operations or transfer them to foreign subsidiaries. Reuter reports from Washington.

The decision on the five oil companies was announced on the last full day of the Reagan administration, leading to speculation that the timing was intended to avoid forcing the incoming administration of President-elect Bush to make a decision that could cause embarrassment by appearing to ease sanctions on Libya.

"The change will allow them to transfer operations to foreign subsidiaries or to operate their assets using third country nationals," said Mr Charles Redman, State Department spokesman.

The five companies affected are Conoco, Marathon, Amstar, Hess, Occidental and W.R. Grace.

Under US sanctions imposed on Libya in 1986, these firms were issued special licences to negotiate "standstill agreements" with the Libyan Government under which they would suspend their Libyan operations without being charged with default on their contracts. The result, Mr Redman said, was that drilling continued with Libya collecting its own share plus the profit that otherwise would have gone to US companies.

"The decision... will eliminate the significant financial windfall which Libya has been receiving by marketing the US oil companies' equity share of oil liftings," Mr Redman said.

"This decision does not represent a change of attitude of the US Government toward Libya. Our view remains unaltered. Libya still supports terrorism and subversion."

He said that the decision would "permit the US oil companies, subject to the restrictions on trade and travel which remain in effect, to resume their operations in Libya, transfer operations to foreign subsidiaries, or sell their assets if they so desire."

Oil companies would also be prohibited from importing goods from Libya to the US.

## Salvador summit 'set for February'

NICARAGUA said yesterday that five Central American presidents had agreed to hold a much-delayed summit on February 9 in San Salvador to try to revive a regional peace plan. Reuter reports from Managua.

The official daily *Barricada* said that President Daniel Ortega had spoken to the presidents of Costa Rica and Guatemala on Wednesday and they had agreed to the date.

The summit, already put off several times, was due to be held last week but Mr Oscar Arias, Costa Rica's president, asked for a postponement, partly to allow Mr George Bush, US president-elect, time to work out policies toward Central America.

## \$ confounds currency consensus

### Dearer money adds urgency to the G7 meeting, says Peter Norman

CURRENCY movements have a way of confounding the consensus views of experts.

So it has been with the US dollar. After collapsing in the wake of the November election of Mr George Bush as the next US president, it has soared upwards in time for today's inauguration ceremonies.

For the time being at least, the dollar's strength has made a mockery of many forecasts who at New Year predicted a gradual erosion of the US currency over 1988.

Instead of heading downwards towards Y110 or DM1.60, the dollar closed in London yesterday at Y129.70 and DM1.5675. Since Christmas it has risen by 3.6 per cent against the yen and 5.3 per cent against the D-mark. Yesterday's interest rate increases by the West German Bundesbank and other European central banks, together with a further bout of concerted intervention failed to produce a decisive halt to the dollar's rise.

If it continues, the dollar's strength could inject a sense of urgency into the planned meeting in Washington on February 3 of finance ministers and central bankers from the Group of seven leading industrial countries.

When the meeting was first mooted in November, problems associated with dollar weakness were expected to dominate the discussions. As the dollar stabilised last month, talk among G7 officials switched to the desirability of a low-key meeting to enable America's major trading partners to get to know the Bush economic team, initiate the annual round of mutual surveillance of each others' economies using economic indicators, and discuss the international debt crisis.

Now, with the strong dollar pushing European interest

rates higher, the talks may have to focus on the danger posed by dearer money to European growth and employment prospects after a year in which both had appeared to brighten. The strong dollar also makes a convincing argument for the serious imbalance between the \$130bn annual US current account deficit and the large West German and Japanese surpluses increasingly unlikely.

The behaviour of the dollar after Wednesday's US trade figures shows that policy makers and financial markets no longer react in the same way to signs of deterioration of the

head higher to curb domestic demand and imports after having already firmed substantially since mid-November. The Federal Funds rate, at which banks borrow and lend reserves to each other, has risen to just over 9 per cent from around 8 1/2 per cent in mid-November and 6 1/2 per cent in February.

Reinforcing this outlook is a bullish amount some analysts think that the world may be short of dollars despite the huge US current account deficit. Mr Roland Leuschel, chief investment strategist of Banque Bruxelles Lambert in Brussels, argues that the Federal

Reserve has had "both feet on the brakes" for most of the past two years. The growth of narrow US money supply (M1) has slowed to an annual rate of 5 per cent from around 17 per cent at the beginning of 1987.

At the same time, demand for dollars has grown. World trade, which is still largely financed in dollars, grew by an estimated 9 per cent last year compared with 5.7 per cent in 1987. The US economy itself grew in nominal terms by 7.25 per cent last year after 6.8 per cent in 1987.

Also helping the dollar has been a change in perceptions of US policies and policy makers. Mr Bush has been enjoying

the honeymoon traditionally accorded to new presidents, even before entering the White House. His victory in November triggered a Wall Street performance since Harry Truman defeated Thomas Dewey in 1948. But since then, the great-elect's star has been in the ascendant.

His cabinet appointments, and particularly the nomination of Mr Richard Darman to head the Office of Management of the Budget, have impressed foreign investors and promoted confidence that he will do something about the US budget deficit - despite his election promise to raise no new taxes.

According to some political analysts in Washington, the new president may scale down sharply President Reagan's beloved Star Wars project. He may even be prepared to tolerate automatic budget sequestrations under the Gramm-Rudman-Hollings deficit reduction law in the absence of agreement with Congress on lowering the deficit.

Belief in Mr Bush's determination contrasts with the failure of recent central bank intervention to halt the dollar's rise. The relatively modest scale of intervention so far this year and the notable absence of the Bank of Japan from concerted intervention efforts have raised questions as to the credibility of central bank dollar sales.

But it is an ill wind that blows nobody any good. If nothing else, the dollar's advance has conferred new respectability on the technical analysts, who seek to forecast currency trends by reference to past developments. Such "chartists" have been predicting a dollar surge for some time and now say that if the dollar rises through the DM1.90 barrier, it could push on to around DM2.30.

| Month        | Money Supply M1 | M2   | Federal Funds | %/DM   |
|--------------|-----------------|------|---------------|--------|
| January 1988 | 3.75            | 3.44 | 8.10          | 1.6785 |
| February     | 4.14            | 4.67 | 8.25          | 1.6883 |
| March        | 3.91            | 4.7  | 8.25          | 1.6883 |
| April        | 3.41            | 5.05 | 6.98          | 1.6746 |
| May          | 3.17            | 5.38 | 7.48          | 1.7290 |
| June         | 4.64            | 5.79 | 8.27          | 1.8170 |
| July         | 5.20            | 5.87 | 7.84          | 1.8750 |
| August       | 4.82            | 5.69 | 8.14          | 1.8787 |
| September    | 4.67            | 5.32 | 8.54          | 1.8780 |
| October      | 3.61            | 4.94 | 8.39          | 1.7820 |
| November     | 4.11            | 5.44 | 8.50          | 1.7360 |
| December     | 4.89            | 5.69 | 8.04          | 1.7735 |
| January 1989 |                 |      | 9.75          | 1.8886 |

\* percentage monthly change

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| 2) ECU | 70,000,000.- | 9 1/2% Bearer Bonds of 1985 (89-90) |
| 3) AS  | 30,000,000.- | 12 1/4% Notes of 1985 (90)          |

#### Substitution of Principal Debtor

In accordance with the substitution provisions laid down in Sections 10 or 11, respectively, of the Terms and Conditions of the above listed bond issues a substitution of principal debtor has been transferred under each bond issue to the effect that as of the beginning of January 1, 1989 WestLB Finance Curaçao N.V. ("WestLB Curaçao"), whose principal place of business is in Curaçao, Netherlands Antilles, is substituted as principal debtor in place of WestLB Finance N.V. ("WestLB Finance"). Pursuant to an Agreement on Assumption of Debt dated December 23, 1988 and with respect to the issue listed under No. 3) above under a First Supplemental Trust Deed dated December 30, 1988, WestLB Curaçao has assumed effective the beginning of January 1, 1989 all obligations of WestLB Finance under and in connection with the outstanding bonds listed above. The Agreement on Assumption of Debt and the Supplemental Trust Deed are available for inspection at the Düsseldorf head office of WestLB and at the principal office of WestLB.

As security for the payment of principal and interest in connection with the above bond issues WestLB Finance had assigned under separate Trust Deeds among WestLB, WestLB Finance and The Law Debenture Trust Corporation p.l.c. as trustee in respect of the respective bond issues (the "Trustees") to the Trustee its right under deposits placed by it with various banks of WestLB in amounts equal to the principal amounts of the respective bond issues. The rights and obligations of WestLB Finance under and in connection with such deposits and the respective assignments have been transferred to WestLB Curaçao pursuant to separate Supplemental Trust Deeds dated December 30, 1988 among the Trustee, WestLB, WestLB Finance and WestLB Curaçao, so that validity and effectiveness of the respective assignments of deposits as security for the bond obligations is not affected by the substitution of debtor under the bonds. The Supplemental Trust Deeds are available for inspection at the Düsseldorf head office of WestLB and at the principal office of the Trustee.

The definitive Bonds and Notes will remain unchanged. In the official register of the Luxembourg Stock Exchange the new name (WestLB Curaçao) will be added to the bond issues listed therein.

Düsseldorf, Curaçao, January 1989

WestLB Finance N.V.  
WestLB Finance Curaçao N.V.  
WestLB Finance Curaçao N.V.

## Consumer prices rise 4.4% in US

US CONSUMER prices rose 0.3 per cent in December, the same as in November, for a full-year increase of 4.4 per cent, the Government said yesterday, Reuter reports from Washington.

The 1988 rise in the Labour Department's Consumer Price Index, the most widely used measure of inflation, matched the 1987 increase but was up sharply from the 1986 figure of 1.1 per cent.

The 0.1 per cent rise in transportation costs was mainly the result of a 1.6 per cent drop in gasoline prices in December, which were down 1.8 per cent from a year ago, the department said.

For the year, the CPI excluding energy rose 4.7 per cent compared with a 4.1 per cent increase in 1987.

Food prices, which reflected the summer drought, rose 5.2 per cent last year, the biggest increase in eight years.

US housing construction fell 2.2 per cent in December, ending 1988 on a flat note after three consecutive monthly increases, the Government said yesterday.

The Commerce Department said the weakness in December helped drag down housing construction for the entire year to 1.62m units, the poorest showing for the housing industry since the 1.06m units built in the recession year of 1982.

Construction in 1988 was off 8.2 per cent from the previous year's level of 1.62m units, but a housing industry official said it still was "a pretty good year".

December's seasonally adjusted annual rate of 1.52m units was down from 1.56m units a month earlier.

## Colombian investigators murdered

TWO JUDGES and 10 other judicial employees investigating a massacre in the Magdalena region in central Colombia were murdered on Wednesday, *Sarita Kendall* writes from Bogota.

Although the military commander in the area attributed the killing to the Soviet-line FARC guerrilla group, others said paramilitary gunmen could have been responsible.

Three badly-injured survivors, who pretended to be dead, described how armed men stopped the judicial commission on a lonely road and offered to help in their investigation. The commission's members were tied up and driven further along the road, then hauled out of their vehicles and shot.

The Magdalena is one of the most violent regions of Colombia. Over the last year there have been at least 13 massacres and dozens of other murders. The victims were mainly peasants, left-wing political leaders, trades unionists and beggars.

## Reagan rules out pardon for North

PRESIDENT Ronald Reagan yesterday ruled out last-minute pardons for Mr Oliver North and Mr John Poindexter, who face criminal charges over their roles in the Iran-Contra scandal. *Lionel Barber* reports from Washington.

On his last full day in office, Mr Reagan defended his two former senior aides, but said that a pardon before the impending trial would be inappropriate.

"There have been implications [of personal gains and so forth]," Mr Reagan said, referring to financial aspects of the covert operation that sparked his worst crisis. "A pardon now before a trial would leave them forever after with that guilt hanging over them," he said in an interview with news agencies.

Earlier this month, a federal judge dismissed the most serious criminal charges against

Mr North at the request of the special prosecutor, who said he could not proceed because the Government had refused to hand over key documents on national security grounds.

However, Mr North and three other co-defendants, including Mr Poindexter, face several other charges stemming from the secret sale of US weapons to Iran and the diversion of profits to Nicaragua's Contra rebels.

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We also pointed out that the hefty increases some pressure groups demand would add nearly 1% to the inflation rate.

We're grateful our past warnings were not ignored. But this year there's even more of a case for fiscal restraint.

Come 1992, the entire European tobacco market will be up for grabs.

To stand a chance, the British Tobacco Industry needs to maintain its market base.

Higher taxes only undermine their position to the advantage of foreign competition.

There were plenty of sound arguments against excessive tax last year.

Does it make sense to pile it on this year, now we're offering you an even better case?



Manhattan, seen from New Jersey

**No foreign market can be tapped from afar.  
Let's start at the heart.**

Without actually being on the scene, not even the astute observer of distant markets can always differentiate between cause and effect. In-depth insights into market dynamics evolve only from an active on-site presence.

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intelligence on new developments, enabling you to judiciously avert risks and capitalise on opportunities.

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**WORLD TRADE NEWS**

**Breaking the Japanese stranglehold**

**Peter Ungphakorn and Peter Montagnon on GEC's Thai contract**

**T**HE State Railway of Thailand chose to sign yesterday's signalling contract with GEC-General Signals at precisely 11.19am because this was the most auspicious hour appointed by its astrologers.

For Thailand's Western trading partners, however, the deal holds out omens of a different kind. It marks one of the few recorded occasions to date in which a major contract anywhere in the developing world that is financed with Japanese aid money has been won by a concern from another industrial country.

Japan has made much of the way in which its burgeoning overseas aid budget has been increasingly separated from its own export efforts, but many industrial companies still complain that this is a shallow boast. Japan's aid is untied only in name, they say, and the richest pickings still seem to find their way inexorably into Japanese hands.

GEC's success in breaking this pattern is all the more remarkable in that one of its main competitors for the contract was the Japanese company Mitsui. It shows for once that the stranglehold of Japanese companies on this kind of business can be broken.

According to Mr Sumu Iwamoto, Bangkok representative of Japan's Overseas Economic Co-operation Fund (OECF) which administers the country's development aid, there was nothing unusual in the way in which the bidding for the signals contract was organised. "The tenders were received under normal procedures for untied procurement, meaning that firms from all members of the OECD were free to submit tenders," he said.

Under the OECF system, the Thai authorities selected the railway signalling contract to

of Japanese bidders, they argued.

Until recently, non-Japanese consultants were only allowed to tender for work on OECF projects provided they first formed a co-operative association with a Japanese counterpart. This was difficult since such co-operative ventures were hard to form with the very limited number of consultants active in Japan.

Japanese officials said yesterday that new rules were now being implemented to allow non-Japanese consultants to tender directly for untied projects funded by OECF, but this change - which has been gradually introduced over the past year - was not a factor in the GEC-General Signals deal. The consultant on this project was Japanese and the British company's success seems mainly due to price.

GEC may well have been helped by the fact that some earlier signalling work on Thailand's railway system had been carried out by the British arm of the US Westinghouse concern. This meant there was a strong technical argument

**Officials say new rules are being implemented to allow non-Japanese consultants to tender directly for untied projects funded by Japan's Overseas Economic Co-operation Fund**

For other exporters, particularly those like GEC with a clear technological edge in their respective fields, the lesson seems to be that it is after all possible to climb aboard the Japanese 'aid bandwagon' - provided they come in with a competitive bid and that the rules of the game are scrupulously respected.

**Officials say new rules are being implemented to allow non-Japanese consultants to tender directly for untied projects funded by Japan's Overseas Economic Co-operation Fund**

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**Poland seeks partner for refinery venture**

**By Chris Bobinski in Warsaw**

**P**OLAND is looking to western oil companies and other oil producers outside Coconaco to establish a joint venture aimed at expanding refining capacity needed for a planned increase in oil imports from this year's 15.3m tonnes to 25m tonnes a year in the 1990s.

The plan for a joint venture along these lines was put to Mr Mir Hussein Mousavi, the Iranian Prime Minister during his visit to Poland this week but he declined to say whether Iran was interested.

Iran has agreed to supply Poland with 1m tonnes of oil this year which with 1.3m tonnes to be imported from Iraq fulfils Poland's non-Soviet oil import plan.

Poland's oil imports this year are set at 15.3m tonnes, with the Soviet Union supplying the lion's share of 12.7m tonnes. Poland's refining capacity is around 17m tonnes.

The 1980s have seen Poland importing around 14m tonnes of oil a year compared to the 16.6m tonnes imported in 1978. The Poles are considering the Gdansk refinery as one possible site for the development as well as the Blachownia refinery in the south. Hard currency costs are put at \$300m with local costs of Zl 300bn (€228m).

**US-Soviet trade 'could quadruple'**

**TRADE** between the US and the Soviet Union could quadruple if Washington dropped its restrictions, Mr Yuri Chumakov, the Soviet Minister for Foreign Economic Relations, said yesterday.

At the end of two days of meetings between Soviet officials and about 40 American business representatives, Mr Chumakov said the US was one of the "very few countries" that denied the Soviet Union most favoured nation treatment.

If that situation changed, "I believe on the whole the trade turnover between the Soviet Union and the United States could easily be increased by three or four times," he said.

The Soviet minister did not cite figures for current trade, but US Commerce Department figures for 1987 show US exports to the Soviet Union were \$1.5bn, with imports from Soviet Union at \$2.6bn.

Addressing Washington, Mr Chumakov said, "You refuse to provide credit to cover exports while the Western European countries provide so much credit that we cannot fully use it. So we have to refuse half of the credit provided for us."

Almost all of the Western European nations had accorded the Soviet Union most favoured nation trade sta-

and Sweden. Three options for the route are under study.

Norway, whose indigenous gas reserves at 3,000bn cu m comprise nearly half of western Europe's total, is seeking to increase its exports to the Nordic region.

The Soviet Union, which competes with Norway in supplying natural gas to western Europe, last year signed two separate letters of intent with Sweden to supply about 2bn cu m annually from the mid-1990s. Norway exports more than 25bn cu m of gas to western Europe annually.

**Norway close to gas deal with Sweden**

**By Karen Fossil in Oslo**

**NORWAY** is close to securing a deal which would double its exports of natural gas to Sweden to between 2.5 and 3bn cubic metres a year from the middle of the 1990s.

The deal is expected to be signed later in the year. It follows more than a year of talks with Sweden.

Mr Thorvald Stoltenberg, Norway's Foreign Minister, during a visit to Stockholm on Wednesday discussed plans that the two countries jointly finance a pipeline between Norway's North Sea gasfields

**N Korea says it is ready for ventures with South**

**COMMUNIST** North Korea has expressed willingness to start trade and joint venture projects with its capitalist rival, South Korea, it was announced yesterday, AP-DJ reports from Seoul.

The Ministry of Trade and Industry of South Korea said North Korea made its intentions known when one of its trade officials met a South Korean businessman in Tokyo last month.

The announcement said that Mr Lee Kang-sae, a vice president of Sunkyoong, a leading Seoul trading company, had held business talks with a senior North Korean trade official at a Tokyo hotel on December 30. The talks had been approved by the South Korean government.

South Korean ministry officials said they know who the North Korean official is but they are committed not to identify him.

During the talks, the North Korean official told Mr Lee that the Pyongyang government intended to render active support for any joint venture projects between business companies of the two sides, the announcement said.

The two sides discussed wide-ranging measures to promote trade especially in the areas of textiles and mining products, while the North Korean side was more enthusiastic about starting joint venture projects.

**British Aerospace reports record aircraft orders**

**By Michael Donne, Aerospace Correspondent**

**BRITISH AEROSPACE** last year secured a record 137 aircraft orders worth \$1.5bn.

They included 40 of the Type 146 four-engine regional jet airliners, 16 twin-engine Advanced Turbo-props (ATPs), 38 twin turbo-prop Jetstream airliners, 51 Type 125 twin-engine business jets and two Super 748 twin-engine turbo-prop airliners. Most orders were for export markets.

Dr Maurice Dixon, managing director of British Aerospace (Commercial Aircraft), the company set up to take over BAE's civil aircraft activities, said the results were achieved despite competitive problems posed by the weak dollar and rising interest rates.

"Behind the scenes we have been taking dramatic action to attack our own cost base and I predict that we will be even more competitive in 1989, he added."

British Aerospace (Commercial Aircraft) has been created from the former commercial aircraft division of the parent BAe group. It has three divisions of its own: Airbus, building wings for all the European Airbus; Airlines, building the 146, the ATP, 748 and the Jetstream; and Corporate Aircraft, building the 125 executive jet.

**Computers 'give W Germans competitive edge'**

**By Alan Cane**

**WEST GERMAN** companies have the advantage over their British, French and Italian competitors in using information technology (IT) for competitive advantage, a European study shows.

The study, sponsored by the Amdahl Executive Institute, indicates that West German managers are better equipped to use IT than their British, French or Italian counterparts. They have a stronger awareness of the importance of computer-based systems and have greater confidence in their ability to use it.

Top managers in West German companies readily understand the value of IT as an essential tool for business success and are already using it to improve productivity, efficiency and quality control.

The French, by comparison, are enthusiastic but their approach is seriously flawed, the Italians are anxious to learn but well behind in systems development, while the British are handicapped with the weakest management culture for success in IT.

These conclusions come from a major study of IT and corporate culture carried out by independent consultants in each of the four countries and co-ordinated in London by Roger Tomalin & Company. The study, based on over 500 questionnaires and follow-up interviews, was sponsored by the Amdahl Executive Institute, a research organisation funded by the US mainframe computer vendor.

Effective use of information technology is now recognised as a key factor in competition and the differences in capability across Europe are becoming more significant with the approach of the unified European market in 1992.

The reason for the French situation seems to be that, unlike the UK, a technologist created from the high status within the company while remaining in the technical area. Few technologists in Britain make the jump to the board.

British top management is still reluctant to embrace IT, according to the survey. While there are isolated examples of excellence, British managers continue to have a poor understanding of the potential of IT; this leads to frustration among the company's computing specialists who lack confidence in decisions made by their business managers over IT.

**Clues to success: Information Technology Strategies for Tomorrow, Amdahl Executive Institute, Dogmersfield Park, Hartley Wintney, Hampshire, RG27 5TE. Tel: 0822 346346**

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FT LAW REPORTS

Investment company to be wound up

RE WALTER L. JACOB AND CO LTD
Court of Appeal (Lord Justice Fox, Lord Justice Ralph Gibson and Lord Justice Nicholls); December 21 1988

WHERE PUBLIC interest is the basis of a petition for compulsory winding up of an investment company, the court should not make a winding up order unless satisfied that public interest so requires; and where the company has acted in breach of the public interest, the court should not make a winding up order unless satisfied that public interest so requires; and where the company has acted in breach of the public interest, the court should not make a winding up order unless satisfied that public interest so requires...

Although the company bought or sold shares as a dealer, the evidence showed that the company's accounts were not in the format of an independent adviser. And it showed that they had been led to expect...

Also, in at least one respect of direct concern to investors, the company's accounting records were seriously deficient. One of the company's terms of business was that investments bought by clients would be registered in the name of the company which would retain custody of the share certificates. The evidence showed that some shares were registered in the company's name, not that of the subsidiary, and that there was no record showing to which clients the shares in those certificates belonged.

Where an investor paid for shares the certificates for which were retained by the dealer in his own name or in the name of a nominee, it was of the utmost importance that the dealer should at all times maintain records showing clearly to whom the shares in any particular block certificate belonged.

Further, at the hearing the Official Receiver as provisional liquidator was represented by counsel who was armed with reports prepared by the special manager. After the evidence for both sides had been read, counsel for the petitioner asked the judge to hear the Official Receiver. The judge declined, taking the view that the Secretary of State was seeking to boost his case by introducing new evidence.

The judge erred in so ruling. There was no basis on which, in the exercise of his discretion, he could properly have refused to see the reports. No doubt the contents of a report made by an official receiver acting as provisional liquidator might assist one or other of the parties to a winding up petition. Far from that being a reason for not receiving the reports, it was a reason why the court should admit them, particularly in a case where the foundation of the petition was that it was in the public interest that the company should be wound up.

The judge's exercise of his discretion could not stand. It was for the present court to exercise its own discretion in a manner unbecoming a securities dealer, when advising clients to purchase shares in three American companies where the company itself was the vendor and was making large undisclosed profits; in recommending share purchases it acted irresponsibly and in a manner unbecoming a securities dealer, when advising clients to purchase shares in three American companies where the company itself was the vendor and was making large undisclosed profits...

At the hearing the judge stressed three points. First, the company had ceased to deal in securities before the petition was issued. The judge said "the public interest in protecting members of the public from unscrupulous dealers is not at issue. The date of presentation of a live public interest." Second, there was no allegation of insolvency. Third, save for one exception, there was no allegation that any member of the public had not been paid for shares sold by him to the company or had not been sent share certificates.

The judge concluded that the allegations in the petition were not made out by the evidence so as to justify compulsory winding up. He said "I have to be satisfied that it is in the public interest that be done, and for that purpose... a fairly heavy onus must lie on the Secretary of State to show that matters... warrant... liquidation. In a case... where there is no risk to the public, the task is the heavier." He dismissed the petition.

On the present appeal Mr Heslop for the Secretary of State contended that the judge erred in thinking he had to be satisfied that the company was in the public interest. He contended that it was not necessary for the Secretary of State to show that the net was closing around it, a company which had mismanaged itself on the securities market could thereby enable itself to remain in being despite its past history. The court would not hesitate to wind up companies whose standards of dealing with the investing public were unacceptable.

It would not be acceptable to leave in being a company which raised substantial sums of money on misleading documentation and then ceased trading so that hundreds of investors were left with shares of questionable value. On the evidence, were such subject to restrictions affecting their transferability or marketability. It was in the public interest that such a company should be wound up.

The appeal was allowed. Lord Justice Fox agreed. For the Secretary of State: Philip Heslop QC and Terence Mouschen (Treasury Solicitor). For the company: Duncan Matheson (Russell Jones & Walker).

Rachel Davies
Barrister

Gold mining companies administered by Anglo American Corporation

All companies are incorporated in the Republic of South Africa

Reports of the directors for the quarter ended December 31 1988

WESTERN DEEP LEVELS

Western Deep Levels Limited
Registration No. 07/0004/00
ISSUED CAPITAL: 27 991 718 ordinary shares of 100 cents each and 2 000 000 preference shares of 100 cents each

Table with columns for Quarter ended Dec 1988, Quarter ended Sept 1988, and Year ended Dec 1988. Rows include Operating Results, Financial Results, and Dividend.

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S.A. LAND—continued

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VAAL REEFS—continued

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ELANDSRAND

Elandsrand Gold Mining Company Limited
Registration No. 74/0147/00
ISSUED CAPITAL: 50 000 000 ordinary shares of 100 cents each and 2 000 000 preference shares of 100 cents each

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ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

NOTES
1. ONE RESERVES
2. DEVELOPMENT

1. ONE RESERVES
The one reserves for 1988 are estimated at a pay limit based on a gold price of R330 000 (September 30 1987; R290 000) a kilogram. Also shown at that date are one reserve tonnage estimated at pay limits based on gold prices of R300 000 and R280 000 a kilogram to indicate the sensitivity of the one reserves to the gold price.

2. DEVELOPMENT
Development value represent actual results of sampling, no allowances having been made for adjustments necessary in estimating one reserves.

LONDON OFFICES: 40 HOLBORN VIADUCT, EC1P 1AJ

S.A. LAND

The South African Land & Exploration Company Limited
Registration No. 01/0187/00
ISSUED CAPITAL: 5 000 000 ordinary shares of 100 cents each and 2 000 000 preference shares of 100 cents each

Table with columns for Quarter ended Dec 1988, Quarter ended Sept 1988, and Year ended Dec 1988. Rows include Operating Results, Financial Results, and Dividend.

SOUTHVAAL HOLDINGS LIMITED

Registration No. 68/11808/06
THE AFRIKANDER LEASE LIMITED
Registration No. 01/08865/06

The attention of shareholders of these companies is directed to the report of Vaal Reefs Exploration and Mining Company Limited. The Free State Consolidated Gold Mines Limited quarterly results appear on another page in this newspaper.



# Fraser lawyer warns court of 'breakdown of trust'

By Raymond Hughes, Law Courts Correspondent

THE COURT of Appeal was warned yesterday of the constitutional importance of the High Court judge's decision to order Lord Young, the Trade and Industry Secretary, to refer the acquisition of the House of Fraser stores group by the Al Fayed brothers to the Monopolies and Mergers Commission (MMC).

Mr David Oliver, QC, for House of Fraser said: "This decision, if allowed to stand in its present form, is going to represent a major landmark in the breakdown of trust between the courts and ministers of the Crown."

Lord Justice Mustill commented: "That may be too bad." When laughter greeted his remark, the judge went on: "I don't mean it facetiously. It is the duty of the court to give relief if it does not matter how much it annoys the minister, because that is what we are obliged to do."

The exchange came as Mr Oliver argued in support of Lord Young's appeal against the High Court's orders on Tuesday when Lord Young was ordered to refer the acquisition and re-consider his decision not to publish his inspectors' report into it until the Serious Fraud Office had decided whether the report shows grounds for prosecution.

The orders were made in judicial review proceedings in which Lord Justice Mustill, the international conglomerate, challenged the legality of Lord



Sir Gordon Borrie relevant recommendations Young's decisions.

The appeal court will give its decision today but may defer giving a final judgment until Monday.

A formula has been devised by the judges, which appears to be acceptable to all the parties, to avoid the need for a rushed final appeal to the Law Lords tomorrow before the decision for a monopolies reference on Sunday.

The effect of the proposal is that, whatever the appeal court decides, Lord Young will be required to make a conditional reference to the MMC but if he wins in the Lords the reference will be void.

Mr Oliver said that the making of an order of "mandamus" requiring a minister to take a

positive, specific step was a rarity.

By ordering Lord Young to refer, rather than merely saying that he must re-think his non-referral decision, the High Court had arrogated to itself a power that was vested by law in the Secretary of State alone.

The court appeared to have been so inflamed that Lord Young had disclosed no reasons for his decision that it had decided to withhold its discretion whether or not to refer and exercise it itself, Mr Oliver said.

The court was even more crippled than usual in taking over the discretion because it knew perfectly well that the discretion was to be exercised by reference to factors of which the court was necessarily ignorant, Mr Oliver said.

The court had not seen the material on which Lord Young had based his decision: the DTI inspectors' report and the recommendations of Sir Gordon Borrie, the Director General of Fair Trading.

The only suggestion the High Court could be making in its ruling, that Lord Young had acted unreasonably, was that he had not got the balance between all the relevant considerations plainly wrong and that "no sane Secretary of State could have reached the decision he did."

The court had concluded that Lord Young's decision "suffers from pervasively the highest order," Mr Oliver said.

# Midlands newspaper group to expand

By Richard Tomkins, Midlands Correspondent

MR RALPH INGERSOLL, the DS newspaper owner who entered the European market a year ago when he bought the Birmingham Post and Mail series of newspapers in the West Midlands, yesterday disclosed plans for a significant expansion of the titles.

His UK company, Ingersoll Publications Ltd, is to spend £30m over the next three years on a number of projects that will include the construction of a printing plant for the Birmingham papers and re-equipping the Coventry Evening Telegraph plant.

Integrated Newspaper Systems, the Kansas-based joint venture between IBM and Ingersoll Publications US arm, will set up its first European base in Coventry and install a computer system for the Birmingham papers.

Mr Ingersoll said the Birmingham Post, a daily morning tabloid, would be taken up-market as a business newspaper to challenge the Financial Times in the Midlands business community.

The Evening Mail had "correctable editorial problems" that were being tackled with a view to taking its circulation well above 300,000 and he was ambitious for the Sunday Mercury, which he saw developing into a US-style Sunday using sectionalisation and colour.

Other moves would include spinning off the group's weekly newspapers into a separate company to allow them and the dailies to focus more clearly on their separate target audiences. The Post and Mail series will also have an editor-in-chief, yet to be named.

Jobs were unlikely to be lost in the next phase of development, he said. "This investment demonstrates not only our belief in the West Midlands as an expanding and dynamic marketplace but also in the future of our newspapers."

# Kentish Times series sold for £18.5m

By Raymond Snoddy

THE YELLOW Advertiser Group, owned by Mr Ian Fletcher, yesterday acquired the Kentish Times group of newspapers for £18.5m.

The deal makes the Yellow Advertiser, which now has 57 titles in London and the south-east, the largest independent publisher of free newspapers and second overall only to Reed International.

"This transaction further consolidates our position as leading local newspaper publisher in the M25/Greater London area," said Mr Fletcher.

The private company had a turnover of £38.7m and pre-tax profits of £5.04m in the year to June 1988. The Kentish Times series, 11 paid-for weeklies and four free in the Bromley, Dartford, Bexley and Gravesend areas, had projected revenues of £9.3m for the year to December 1988.

The Kentish Times and Gravesend newspapers were sold to their management for £3.3m in 1987 by Westminster Press, part of Pearson, the publishing and industrial group.

# Gibraltar court agrees to Clowes move

By David Barchard

THE GIBRALTAR Supreme Court yesterday opened the way for 6,000 investors in Barlow Clowes Gilt Managers (BCGM), the UK arm of the collapsed Barlow Clowes investment group, to receive their first payment since the company's closure last year.

The Supreme Court agreed that Mr Nigel Hamilton and Mr Michael Jordan - joint receivers for BCGM - could proceed with an application to the High Court in London for an interim payment of 25p in the pound to investors.

Mr Hamilton, national insolvency partner in Ernst & Whinney, described the Supreme Court's decision as "a big step forward" for investors. "I believe that it will in no way prejudice the interests of investors in Barlow Clowes International in Gibraltar. We have made very large provisions," he said.

An application is likely to be made to the High Court by the receivers today and would probably be approved almost immediately.

The High Court approved an interim payment to BCGM holders, dependent on the Gibraltar Supreme Court assent. About £46m is currently being held in Gibraltar in funds belonging to BCGM. The interim payment is likely to cost £11m-£12m.

# Manufacturing output rising by 7%

By Simon Holberton, Economics Staff

THE OUTPUT of British manufacturing industry continued to remain robust in November, rising at an underlying annual rate of about 7 per cent, according to official figures released yesterday.

The Central Statistical Office's (CSO) provisional monthly index of manufacturing production showed a slight fall in November, although it was 1 1/2 per cent higher in the three months to November and 7 per cent up on the same period a year earlier.

However, there are signs that the rapid growth in output recorded in the summer months last year may have moderated. Since August, the

CSO index of manufacturing output has fluctuated within a narrow range.

The CSO cautioned that the figures for October and November were subject to revision. It added that, on past performance, revisions were usually upwards and it had no reason to alter its assessment of a growth trend in output of around 7 per cent.

The CSO's index of production industries was 4 per cent higher in the three months to November compared with the previous three months and 3 1/2 per cent higher than the same period a year earlier.

Slower growth in all production industries reflected wholly

the effects of the Piper Alpha oil platform disaster in the North Sea last July, the CSO said. Adjusting the index for lost oil production, it would have shown a 5 per cent year-on-year growth.

Production of oil and gas was 4.5 per cent lower in the latest three months compared with the previous three months and 14 per cent lower compared with the September to November period of 1987.

Within manufacturing, production in the mechanical engineering, electrical and instrument engineering and paper, printing and publishing sectors was well up on levels of a year ago. There were smaller

gains in the chemicals and motor and parts industries.

The textile, clothing and footwear industries, however, appeared to be feeling the effects of foreign competition because of the strength of sterling. Output in the three months to November was more than 2 per cent lower in textiles and 0.5 per cent lower for clothing and footwear, compared with a year earlier.

The CSO's index of manufacturing production in November was 116.4 (1985=100) compared with 116.5 in October, its index of production industries in November was 111.0 (1985=100), compared with 111.1 in October.

# Figures for jobless 'exaggerate fall'

By Ralph Atkins, Economics Staff

GOVERNMENT figures for unemployment have vastly exaggerated the fall since 1986 and have become a poor indicator of the number out of work, according to a report published yesterday.

The steep drop in unemployment between June 1986 and June 1988 shown in the official benefit claimant count is "illusory," says Dr John MacInnes of Glasgow University.

His report says that the fall of nearly 900,000 in the period could not have occurred because of any real fall in unemployment.

Dr MacInnes has calculated a measure of "implied unemployment" by subtracting the number of those in work or work-related government training schemes from the number of those in the labour force as a whole.

This measure shows that the real fall in unemployment between 1986 and 1988 was just over 100,000 and this was because government training schemes expanded by the same

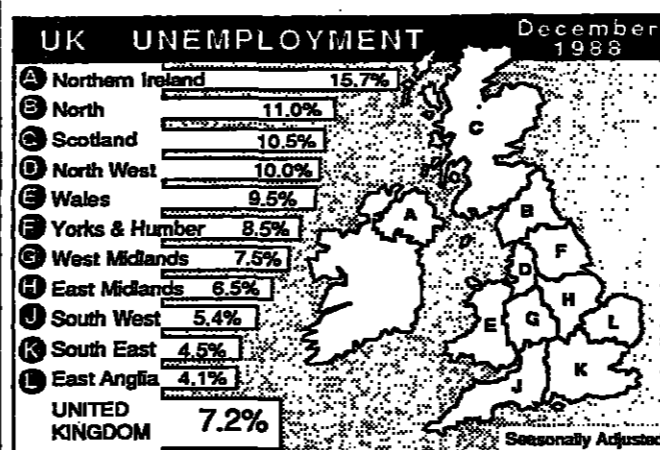
amount. It estimates that the actual level of unemployment was 3.5m in June 1988, compared to the official total of 2.3m.

Unemployment in the north is thought to have continued to rise between 1986 and 1988, particularly in Scotland, while it fell in the south.

The paper says that the fall shown in official figures "simply cannot be squared with other information which is available on trends in the labour market."

It adds: "The fall in the claimant count figures can only have occurred because of the range of measures which the Government has introduced which have made it more difficult to claim benefit and be counted as unemployed."

"Regional trends in employment and unemployment in Britain 1986-88. Centre for Urban and Regional Research, Adam Smith Building, University of Glasgow, Glasgow G12 8RT. £2.



OFFICIAL unemployment figures dropped in all UK regions in December, according to the Department of Employment, writes Ralph Atkins.

UK unemployment fell by 66,100 last month to 2,04m or 7.2 per cent of the workforce. That compares with an unemployment rate of 7.5 per cent in November. Mr Norman Fowler, Employment Secretary, yesterday said that the rate had fallen by 1.9 percentage points in the last year.

He said: "All regions of the country are sharing in this fall with the largest falls in unemployment rates being in the West Midlands, down 2.5 percentage points, followed by the north-west, down 2.3 percentage points, and Wales, down 2.1 percentage points."

In December, the biggest falls were in the West Midlands, Yorkshire and Humberside, the north-west and Wales. All three saw falls of 0.3 percentage points. The lowest unemployment rate was in East Anglia at 4.1 per cent, followed by the south-east at 4.5 per cent. At the other extreme, unemployment in Northern Ireland was 15.7 per cent.

# Rise in earnings eases to 8 3/4%

By Simon Holberton, Economics Staff

WAGE PRESSURES in Britain appeared to abate in November, official figures released yesterday indicated. However, analysts warned that the figures did not reflect current pay pressure in the economy.

The Department of Employment said that underlying average earnings for the whole economy were 8 3/4 per cent higher in the year to November, down from a 9 per cent rise in the year to October.

It added that the fall was because of a lower rise in pay for teachers and local authority manual workers compared to a year earlier. This had produced a lower growth rate for earnings in the services sector of the economy. This in turn had depressed the measure for the whole economy.

However, underlying earnings in manufacturing rose. In November manufacturing earnings were 8 1/2 per cent above the same period a year ago, up

from 8 1/2 per cent for the year to October.

Analysts in the City expect pressure on pay to be firmly upwards from now until April. This is a period in which many of the major industry pay deals are struck.

Mr Nigel Richardson, of Warburg Securities, said that the current round of pay negotiations suggested that settlements in unit wage and salary costs have been small.

Output per head in manufacturing was 7.7 per cent higher in the three months to the end of November compared to the same period a year earlier.

Unit costs in manufacturing

were 0.5 per cent higher in the three months to the end of November compared to a year ago, slightly up from the 0.3 per cent rise recorded in the three months to the end of October.

Whole economy unit costs in the third quarter of last year were 5.7 per cent higher than the same period of 1987. This was the highest quarterly growth rate since the second quarter of 1986.

Further factors which might arrest a rise in pay settlements feeding through to higher consumer prices are the state of corporate profitability and the high value of the pound.

Analysts believe that profit margins are healthy and can cope with a higher wage bill. These higher costs may not feed through materially into final costs because industry's need to compete with imports will restrain it from raising its prices.

# Institutions turn away from shares

By Ralph Atkins, Economics Staff

INVESTMENT in UK ordinary shares by institutions in the three months to September was the lowest since early 1986, according to Bank of England figures yesterday.

Flows into ordinary shares totalled £1.1bn in the period - the smallest take-up since the first three months of 1986. At the same time institutions, such as pension funds, building societies and unit trusts, disposed of £300m of British government securities.

The figures suggest that institutions remain cautious about investing in equities, with flows into UK equities far less than in the same period in 1987. In contrast, lending for house purchases was exceptionally buoyant, totalling a record £3.4bn in the three months to September. That compared with £7.5bn in the previous three months.

Most of this lending was accounted for by the building societies, which lent £7.5bn for house purchases in the three months to September.

The strength of lending for house buying partly reflected the August change in the tax treatment of multiple mortgages. Deals rushed through to beat the deadline could have been completed during the three months to September. The Bank said this was only slightly mitigated by rising interest rates.

The institutions covered by the figures made modest distributions of overseas bonds in the three months to September.

The flow into bank deposits was £1.7bn in the three months to September, half that of the previous three months. The Pension Funds had £2.3bn to invest in the three months to September. Of this, £1.1bn went into short-term assets, mostly with less than one year to maturity. A further £1.1bn was invested in securities.

Long-term insurance funds made unusually heavy disposals, totalling £700m, of British government securities.

# Broker again refused full authorisation

By Norma Cohen

BURGON HALL, the commodities and futures broker formerly known as LIW Futures, yesterday failed in its second attempt to become a fully authorised firm operating in the UK.

The Association of Futures Brokers and Dealers, the self-regulatory body for commodities under the Financial Services Act, rejected the application, saying the firm still does not meet its standards as fit and proper. AFBDD rules require firms and individuals to meet standards of character, training, experience and financial resources.

Burgon Hall is allowed to continue operating with its existing interim authorisation, pending an appeal.

Mr Clive Thornton, newly-appointed chairman of Burgon Hall, said the firm was considering appealing. If it does not, it will have to cease operating.

Mr Thornton said the firm was in a radical management shake-up aimed at obtaining full authorisation.

The original partners of LIW, Mr John Hughes and Mr Jeremy Walsh, gave up their shares in the new company. Both were associated with the well-known tactics and the imposition of high commission charges.

# SIB may relax its rule on commissions

By Eric Short

LIFE INSURANCE companies should soon be able to pay independent financial advisers more than the current maximum commission scale without those advisers having to reveal fully the amount of the commission payment.

Details of such possible relaxation in the strict rules governing commission payments were given yesterday by Mr David Walker, chairman of the Securities and Investments Board (SIB), the watchdog body for the financial services industry, speaking in London at the Life Insurance Association's meeting of industry leaders.

The maximum commission agreement is due to be abolished at the end of this year. However, until then, any independent adviser who is paid above the scale in the agreement has to disclose to his client at the time of the sale the full amount of commission received from selling a specific contract. This is known as harsh disclosure.

In its recently-issued disclosure proposals, SIB envisages that once the agreement has ended, individuals being sold contracts by independent advisers would be told by the life company concerned the rate of commission received by

the adviser within 14 days of the sale.

Independent advisers and life companies are both calling for an earlier end to the agreement, so that advisers can be paid higher commission and thus staunch the flow of advisers switching to becoming company representatives, who encounter neither curbs on commission payments nor an obligation to disclose to their clients.

Mr Walker said that he doubted whether it would be right to bring forward the complete demise of the agreement. Such action, he felt, would be unfair and capricious towards those life companies that still wished to abide by it.

However, he considered that the most attractive compromise would be to retain the agreement, while bringing in the modified disclosure requirement, hopefully before the middle of the year.

Thus Mr Walker would appear to have turned down the demand of the Consumers' Association that advisers should be required to make full commission disclosure at the time of sale.

He also confirmed SIB's stance that it would be both unfair and impractical to make advisers representing just one company reveal their pay.

# County NatWest troubleshooter aims to set his sights high

David Lascelles on the new man in the hot seat

Mr Howard Macdonald, the new chief executive of County NatWest, wants to build the institution of which he took charge on Monday "into an S.G. Warburg."

In his first interview, he said: "They have been consistently profitable and consistently good. And I hope to think that the two go together."

Mr Macdonald was unabashed about citing one of the City's most admired merchant banks as his role model. After all the troubled County NatWest has been through in the last 12 months he is keen to give a new sense of purpose to the investment banking arm of the NatWest group.

A 60-year-old Scot, he comes to NatWest after five years at Dome Petroleum, the troubled Canadian oil company which he successfully sold to Amoco last autumn.

He was preceded by a reputation for a tough, if personalised, style of management. "Macdonald has a high opinion of Macdonald," said a City merchant banker yesterday.

After only 3 1/2 days, he is wary of commenting very specifically about County NatWest, but he has no doubts as to his arrival at its headquarters in Drapers Gardens is the appearance in the chief executive's office of a jar of his favourite confection: wine gums.

He says he acquainted himself with County's problems before accepting the job, particularly the Blue Arrow affair which has tainted County with the whiff of scandal.



Howard Macdonald welcomed inquiry

tion into the affair conducted by Sir Philip Wilkinson, the deputy chairman, before he made up his mind.

The affair is being investigated by Department of Trade inspectors, and Mr Macdonald declines to discuss it, though he says: "I welcome the investigation. It will clear the air."

Mr Macdonald is sensitive to comments that he is not an investment banker.

He spent 23 years at Shell, much of that time as corporate treasurer, before taking up his post at Dome. But he claims extensive experience of finance and securities and knows the banking community well, even if it is "from the outside looking in."

Inevitably, County's heavy losses and shocks have affected staff morale, he says. "There was a nagging worry that County might even be closed." But his arrival has reassured them that this will not happen.

Mr Macdonald will conduct a swift review of County's operations but does not foresee radical changes so much as "fine tuning."

He considers its main business divisions - corporate finance, investment management, venture capital, securities - to be in good shape. But he believes County made a fundamental mistake at the time of Big Bang in 1986 in trying to start small when other groups, including Warburg, went for "critical mass" and started big.

He expects to have a good working relationship with the parent bank, and implies that it will be closer than it was earlier, when County was out on a long leash with costly results.

"There will be two-way traffic where we can both benefit," he says. "It's not going to be an 'us and them' situation."

Although the NatWest group has strong capital backing, he says one of its greatest strengths lies in its "rich history," by which he means its extensive contacts on the domestic market. He expects to consolidate County's strength in the UK before pushing too hard abroad.

His prospects depend to a large extent on the outlook for the securities markets, and he displays a degree of optimism. Referring to the recent improvement in the world's main equity markets, he says: "The institutions are beginning to loosen their purse strings."

# New hope for shipyard

By James Buxton, Scottish Correspondent

THE FUTURE of the Hall Russell shipyard in Aberdeen, which went into receivership last November, became a little more secure yesterday.

Mr Christopher Patten, the Overseas Development Minister, said his department wanted the yard to continue building a £15m ferry to serve St Helena in the South Atlantic. The yard currently has no other contracts.

The Overseas Development Administration will now negotiate a contract for the completion of the ferry with the three groups offering to take over the shipyard.

Mr Frank Blin, from Cork Gully, one of the joint receivers, said he was still optimistic that the yard could be sold.

He said he hoped to reach a conclusion by early February. There are believed to be three bidders for the yard. One is a team from its former management, which is proposing a buy-out.

The second is Zenta Engineering Holdings, a Glasgow-based company which owns two ship repair yards on Tyne-side. The third is reported to be A & P Appledore, a ship repairing consultancy belonging to Highland Participants.

# BSB plans pay-TV shows

By Raymond Snoddy

BRITISH Satellite Broadcasting plans to launch pay-TV programmes which have been advertised by the scheduled start of its service in September.

The satellite television company said yesterday that it planned to provide pay-TV coverage of up to a dozen events - from world boxing matches to classical music - in its first year.

To see these programmes, subscribers will have to pay an advance fee in addition to the £9.99 monthly subscription for the BSB Movie Channel.

BSB confirmed yesterday that it will apply for the two

additional channels for direct broadcasting by satellite which have been advertised by the Independent Broadcasting Authority.

The company, whose main shareholders include the Bond Corporation of Australia, Granada and Pearson (owners of the Financial Times), already has three of the five high-power channels allocated to the UK under international agreement.

# FINANCIAL TIMES SURVEY

## The Chancellor of the Exchequer's steep increases in interest rates has taken the heat out of the

### property market auctions. This implies, however, a return to a normality rather than any collapse in prices. Paul Cheeseright, Property Correspondent, reports.

## Market froth blown away

MR NIGEL Lawson, the Chancellor of the Exchequer, has blown the froth off the top of the property auctions market. In just the same way as his progressive increases in interest rates cooled the residential property market, so they took the heat out of the commercial property auctions.

And there was a deal of froth to blow away. Some investors had fallen into the habit of buying straight out of the catalogue, not just the odd shop but substantial office buildings. Money was easy. Property was in vogue. There was an automatic assumption that anything bought today would be worth more tomorrow.

It may have been marvellous for the sellers but for the professional buyers the situation was out of hand. Companies like Industrial Ownership, specialising in industrial estates, stopped buying in July on the grounds that prices were simply too high.

The effect of higher interest rates on the market is demonstrated in analysis of the main auctions carried out by CLP, the property finance brokers. This shows that the tilt at the confidence of the financial markets from the equity market crash of October 1987 had a minor and short-lived effect.

Of the total lots offered at auctions in October 1987, 79 per cent were sold. The proportion fell to 74 per cent in November and started to climb in February 1988 to reach 88 per cent in April. Interest rates started to climb in May, reaching their peak in September.

In July 88 per cent of all lots offered were sold. But after the summer holidays, the picture changed dramatically and for the rest of the year the proportion of sales hovered between, on a monthly basis, between 62 and 68 per cent, CLP said.

Of course within those broad percentages there were variations depending on the nature of the property and on the auction house involved. Healey

and Baker, for example, claims that it is not much affected by higher interest rates because it concentrates on "the quality, serious investment end of the market."

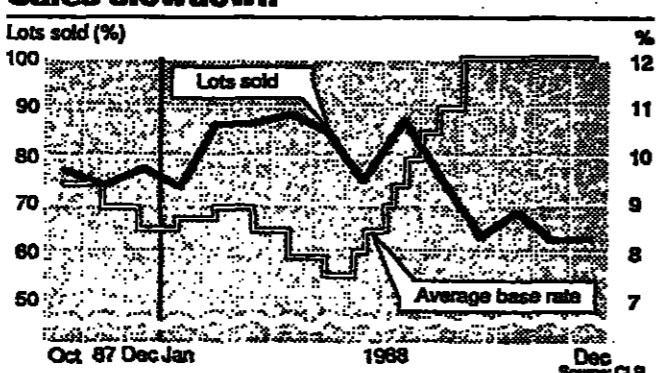
Indeed, the highest price for any single property at a British auction last year was £4.75m, paid for the Exchange Buildings in Liverpool, and that came up during the December auctions.

At any rate, it is a fair assumption that the frenzy on the market, observed during the middle months of 1988, is not likely to be repeated over the next few months, although there is some hope in the property industry that the interest rate pressure might start to ease in the spring.

This implies, however, a return in the auction market to a degree of normality rather than any collapse in prices. The low cost of money which contributed to the fierce auction activity was after all historically more unusual than a high level of interest rates. It also implies at the technical level that auctioneers will continue to put pressure on property sellers to avoid the use of extravagant reserve prices: buyers are being and will be more cautious.

These suggestions are in line

### Sales slowdown



An Allsop & Co. property auction in progress: back in the hands of the professionals

# PROPERTY AUCTIONS

with the prospects for the property market as a whole. The auctions are to some extent a barometer of that wider market. And this wider market is expecting that property returns, a measurement of rental income and capital value, this year will remain high but lower than the exceptional level reached in 1987, and especially in 1988, when they topped 20 per cent.

It remains the case that the likely return from all sectors of the property market this year will probably be higher than those in the equity and gilt-edged markets and that property will remain in favour as a stable investment. Although predictions of a slower rate of economic growth are widespread, this need not have any immediate effect on the property sector. The performance of property tends to lag behind the general economy. In short, the factors which, since 1987, have made property a favoured investment, remain intact.

But within the sector, both in terms of categories of property and in terms of the players in the auctions market, there are caveats.

The first must be for retail property which accounts for the biggest percentage of all the lots offered at the auctions. While it is true that secondary shops, making up the bulk of the offering are less

susceptible to economic cycles than primary properties, they may feel the colder winds which the Chancellor has been blowing through the economy. This would tend to be reflected in the attitude of investors at auctions.

Further, there has already been a slight downturn in the returns coming from retail property, as measured by the

Richard Ellis monthly property index. This, allied to the strain under which some of the multiples are operating, would tend to suggest that the retail property cycle may have passed the top.

The second caveat concerns industrial property, where both returns and demand have reached extremely high levels. Unless the general economy

maintains a steady growth, this rise might also appear to have been overdone, again suggesting some diminution of demand at the auctions.

Against this there are three factors which would tend to keep the market firm. The first of these is the continuing demand for office space, not only in the south-east of England but elsewhere in the country.

While this demand is obviously linked to economic growth, present trends suggest that there is solid underpinning for the auction offerings.

The second and third factors relate to the nature of the buyers at the auctions. One category of buyers is that of the owner-occupier. The spread of owner-occupation of commercial premises has taken place largely because of the financial advantages that accrue to the moderately financed small business. This should continue ensuring a steady flow of tenants, wishing to be owners, at the auctions.

More significantly - and this is the third factor - the financial institutions have been showing increased interest in auctions as buyers. This arises from what appears to be a definite movement among pension funds and insurance companies to increase the portion of property in their total investment portfolios.

The latest official figures show that net property investment by the institutions after the third quarter of 1988 had reached a figure higher than for any single year since 1982. Now it is clear that only a relatively small percentage went through the auctions. But it is also clear that the auctions, with their relatively small unit prices, offer an opportunity for funds to increase their property holdings.

The institutions have consistently used auctions for sales when they have been weeding out their portfolios and will no doubt continue to do so. But their increasing importance as

buyers points to the wider clientele that auctions have managed to attract.

Indeed, one of the key changes which has taken place in the auction industry as a result of the boom in commercial property has been that the auctions have become a point of final sale. While dealers used to buy there with the intention of selling on privately, they now use auctions as a means of disposal. What had once been a wholesale market has become a retail market.

But the largest single group of customers is the property companies, looking for sites on which to develop and for stock to redevelop. The auctions are especially useful for smaller companies seeking an expansion in the market outside the agents' network.

How they will treat the auctions over the coming months is a matter of some conjecture. The better financed will continue to be active players, but the higher cost of money will probably make it difficult for others to be more than speculative buyers. Some, caught by higher interest rates and escalating construction costs, may be forced into auction sales, probably to ease a deteriorating cash flow.

Such property would leave a market which traditionally has been used for smaller premises. It would also supplement a flow of premises from established sellers like British Rail Property Board and British Telecom, local authorities and central Government.

But, whatever the flow of properties to the market, the chances are that most money will change hands in London, which has emerged as the national centre for auctions. This is hardly surprising because, although there is a steady stream of auctions in regional centres, the widest range of buyers is where the funds are most readily available - and that is London.

Good quality investments at realistic prices continue to sell well

## Investors look for rental growth as interest rate rises turn the tide

THERE IS no such thing as an average buyer at property auctions. As auctions have become more respectable, would-be purchasers have been drawn from all points of the property spectrum, from the private investor to the large property companies and institutions.

This has never been more evident than in the first eight months of last year when packed auction rooms saw purchasers prepared to buy almost anything and often at inflated prices.

The stock market crash of October 1987 only served to push more investors into property. Inevitably, following the rash of interest rate rises, the tide has turned. Caution has swept through the auction market with buyers now being far more selective.

Good quality investments offered at realistic prices will still sell but secondary property is proving more difficult to shift. Some market commentators have welcomed a cooling down in the auction room. Mr Peter Cohen, managing director of property finance brokers CLP, believes that the people pushing up the prices in the first six to eight months of 1988 tended to be new buyers in the auction market. "The higher interest rates have weeded out the amateurs in the room and that has taken a little bit of overheating out of the market," he says.

Residential property auctions have suffered the most, reflecting the mood in the private treaty market. Vacant houses for owner occupiers have been the worst hit, whether offered at London auctions or regional sales. At Prudential Property Services' Kent auction in December, many of the lots which failed to sell fell into the first time buyers category.

Mr Clive Enson, the Pru's auctioneer for the South East region, hopes that the Business Enterprise Scheme, which was extended in 1988 to cover property investment, will create fresh demand for vacant houses. Mr Enson believes that the scheme, providing tax incentives for investors buying empty properties and letting them on assured tenancies, could give the residential auction market the bolster it needs.

Barnard Marcus, the largest residential auctioneers in the UK, have found that, while the

owner occupier market is very sticky, large investment companies specialising in the acquisition of tenanted houses are still very active. Mr Gary Murphy, residential auctioneer at Allsop & Co, has also seen strong demand for single tenanted residential investments, particularly when they are let to elderly tenants. However, he says that these are becoming increasingly rare following the introduction of legislation permitting landlords to charge market rents on assured tenancies, rather than a registered rent. As a result, Mr Murphy concludes: "The value of residential investments lies less in obtaining vacant possession, more in the income."

Good quality residential sites continue to attract buyers says Jones Lang Wootton's auctioneer Mr Christopher Drury. J.L.W. sold two such sites on behalf of British Rail at their December auction for more than they were expecting. Interest in the room came from small local builders, or large builders operating in the vicinity, able to draw on existing local resources.

However, Mr Enson at the Pru says that while large developers are still buying sites, having adopted a long term view with regard to land banks, the smaller individual building plots are not selling so readily. The smaller developer and investors are the first to come out, he adds.

Most auctioneers agree that the high income investors looking for long term investments are less susceptible to the interest rate increases than the dealers, operating on borrowed money and expecting to make a quick profit by trading on property.

Mr Duncan Moir, assistant auctioneer at Allsop & Co, points out: "The activities of the Pru says that while large developers are still buying sites, having adopted a long term view with regard to land banks, the smaller individual building plots are not selling so readily. The smaller developer and investors are the first to come out, he adds."

J.L.W.'s Mr Drury says: "Interest rates are only one of a number of factors that need to be considered. Rental growth is important, if not more so, and is stronger than has been for many, many years, particularly

in the industrial and office markets.

While renewed interest in quality office and industrial property has attracted some very competitive bidding in the past year, retail investments

"The higher interest rates have weeded out the amateurs in the room and that has taken a bit of overheating out of the market"

continue to have a large following in the auction room. Many of the single tenanted shops in London offered by Healey & Baker at their auctions have been sold to private investors and locals. Auctioneer Mr Richard Fryce explains that this type of investment is particularly appealing because the purchaser can relate to it. They

can actually go into the shop and hear money changing hands, he says.

Auctions have also given people the chance to buy the freehold of larger units on a sale and leaseback basis. Edward Erdman which has offered portfolios for both Woolworth and Boots in the past year, believe that by offering the stores as individual lots at auction, they are providing investors with an opportunity not available to them on the private treaty market.

The Asian community is playing an increasingly active role in the property market and has a strong presence at many of the London auctions. Mr Richard Fryce says: "Perhaps the retail trade is so good, Asian entrepreneurs have made money which has been allocated to long term property investment." To cater for this expanding section of the market, Healey & Baker last year advertised one of their auc-

tions in the Sanskrit language newspaper, the Daily Jag.

Mr Simon Riggall, Conrad Riggall's auctioneer, says advertising has helped to focus investors attention on the potential of leisure property, a speciality of the firm. By putting a number of properties in one of their auctions, Riggall says a small company is able to justify a higher amount of advertising and more people will therefore see what is available. Auctions have widened the market, he adds.

Looking ahead, Mr Drury at Jones Lang Wootton believes that the auction market will be a lot more balanced in 1989. In the first half of 1988, he says it was very much a sellers market. But in the coming year, he believes that good prices will be paid without the froth on top, presenting good opportunities for the genuine buyer and investor.

Deirdre Cornes  
Chartered Surveyor Weekly

## Auction Sale

### Wednesday 8 March Commercial & Leisure Investments let to excellent covenants

- |                |           |
|----------------|-----------|
| PORTSMOUTH     | WORTHING  |
| EASTBOURNE     | STROUD    |
| BASILDON       | CAMBERLEY |
| BRIDGEWATER    | YEovil    |
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20 FEBRUARY 1989

A number of attractive sites with Residential/  
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## 20 FREEHOLD AND LEASEHOLD PROPERTIES

(UNLESS PREVIOUSLY SOLD)  
TOTAL CURRENT GROSS INCOME £570,222.50 PER ANNUM  
20 NEW GARDENS STREET, LONDON WC2

- ATLANTIC ELSHOW HOUSE, 41 BUCKINGHAM STREET. Freehold Office Investment. Comprising three shops on the ground floor with office accommodation on first and second floors. 29 parking spaces on site. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £172.5 P.A.
- BANGOR, PARLIAMENT ROAD. Freehold Warehouse Investment. Let to WH Smith Ltd. Comprising 100,000 sq ft. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £180 P.A.
- BIRMINGHAM, 102-104 HANGLEY ROAD, SEGRANTON. Leasehold Office Investment. Let to Secretary of State. Comprising office building on lower ground, upper ground and first floor with on site parking for 28 cars. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £120 P.A.
- BLACOW, 30-32 WINDING LANE. Freehold Warehouse Premises. Let to WH Smith Ltd. Comprising warehouse with ancillary offices, large yard and car park to front. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £120 P.A.
- BLACOW, COCKSHUTT STREET. Freehold Warehouse Premises. Let to WH Smith Ltd. Comprising warehouse with ancillary offices, large yard and car park to front. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £120 P.A.
- BLOUNT, LINES 48-50 PRYCE STREET. The virtual freehold light industrial units with office accommodation, situated within the Blount Hoag Industrial Area and benefiting from a south west wind. See Auctioneers' Memorandum 1988. See City Centre, 33 Old Street, London W1H 9SE. CURRENT GROSS INCOME £120 P.A.
- CHESTER, 15-17 PRYCE STREET. Freehold Retail Investment. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £120 P.A.
- DAGENHAM, 25 GOSWOLD ROAD. Leasehold Retail/Industrial Investment. Comprising ground floor shop with residential accommodation on upper floor. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £120 P.A.
- DARTFORD, 22 HIGH STREET. Freehold Residential Investment. Comprising three shops on the ground floor with office accommodation on first and second floors. Lease expired June 1988. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £120 P.A.
- GLASGOW, 24, 26, 28, 30 HORNBY STREET. Freehold Office Building, with VACANT POSSESSION. Comprising substantial office premises over three floors with both passenger and goods lift. FULL VACANT POSSESSION. CURRENT GROSS INCOME £120 P.A.
- GLASGOW, HORNBY HOUSE, STEPPS ROAD. Freehold Office Investment. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £120 P.A.
- GOLDERS GREEN, ACCOMMODATION. Freehold Commercial/Industrial Investment. Part of a large industrial estate. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £420 P.A.
- GRINSTEAD, 4 CLETHORP ROAD. Long Leasehold Warehouse Investment. Let to WH Smith Ltd. Comprising warehouse with ancillary offices and goods yard. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £2,000 P.A.
- HALFORD, STYWARD HOUSE, KING STREET. Freehold Warehouse Investment. Let to WH Smith Ltd. Comprising warehouse premises with ancillary offices and goods yard. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £120 P.A.
- LANCASTER, WILLOW LANE. Freehold Warehouse Investment. Let to WH Smith Ltd. Comprising warehouse premises with ancillary offices, site scope and loading, with parking for 20 cars. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £400 P.A.
- OLDHAM, LONGLEY STREET. Freehold Warehouse Investment. Let to WH Smith Ltd. Comprising warehouse premises with ancillary offices and goods yard. See Auctioneers' Memorandum 1988. CURRENT GROSS INCOME £120 P.A.
- ROYSTON, 11, 13, 15, 17, 19, 21, 23, 25, 27, 29, 31, 33, 35, 37, 39, 41, 43, 45, 47, 49, 51, 53, 55, 57, 59, 61, 63, 65, 67, 69, 71, 73, 75, 77, 79, 81, 83, 85, 87, 89, 91, 93, 95, 97, 99, 101, 103, 105, 107, 109, 111, 113, 115, 117, 119, 121, 123, 125, 127, 129, 131, 133, 135, 137, 139, 141, 143, 145, 147, 149, 151, 153, 155, 157, 159, 161, 163, 165, 167, 169, 171, 173, 175, 177, 179, 181, 183, 185, 187, 189, 191, 193, 195, 197, 199, 201, 203, 205, 207, 209, 211, 213, 215, 217, 219, 221, 223, 225, 227, 229, 231, 233, 235, 237, 239, 241, 243, 245, 247, 249, 251, 253, 255, 257, 259, 261, 263, 265, 267, 269, 271, 273, 275, 277, 279, 281, 283, 285, 287, 289, 291, 293, 295, 297, 299, 301, 303, 305, 307, 309, 311, 313, 315, 317, 319, 321, 323, 325, 327, 329, 331, 333, 335, 337, 339, 341, 343, 345, 347, 349, 351, 353, 355, 357, 359, 361, 363, 365, 367, 369, 371, 373, 375, 377, 379, 381, 383, 385, 387, 389, 391, 393, 395, 397, 399, 401, 403, 405, 407, 409, 411, 413, 415, 417, 419, 421, 423, 425, 427, 429, 431, 433, 435, 437, 439, 441, 443, 445, 447, 449, 451, 453, 455, 457, 459, 461, 463, 465, 467, 469, 471, 473, 475, 477, 479, 481, 483, 485, 487, 489, 491, 493, 495, 497, 499, 501, 503, 505, 507, 509, 511, 513, 515, 517, 519, 521, 523, 525, 527, 529, 531, 533, 535, 537, 539, 541, 543, 545, 547, 549, 551, 553, 555, 557, 559, 561, 563, 565, 567, 569, 571, 573, 575, 577, 579, 581, 583, 585, 587, 589, 591, 593, 595, 597, 599, 601, 603, 605, 607, 609, 611, 613, 615, 617, 619, 621, 623, 625, 627, 629, 631, 633, 635, 637, 639, 641, 643, 645, 647, 649, 651, 653, 655, 657, 659, 661, 663, 665, 667, 669, 671, 673, 675, 677, 679, 681, 683, 685, 687, 689, 691, 693, 695, 697, 699, 701, 703, 705, 707, 709, 711, 713, 715, 717, 719, 721, 723, 725, 727, 729, 731, 733, 735, 737, 739, 741, 743, 745, 747, 749, 751, 753, 755, 757, 759, 761, 763, 765, 767, 769, 771, 773, 775, 777, 779, 781, 783, 785, 787, 789, 791, 793, 795, 797, 799, 801, 803, 805, 807, 809, 811, 813, 815, 817, 819, 821, 823, 825, 827, 829, 831, 833, 835, 837, 839, 841, 843, 845, 847, 849, 851, 853, 855, 857, 859, 861, 863, 865, 867, 869, 871, 873, 875, 877, 879, 881, 883, 885, 887, 889, 891, 893, 895, 897, 899, 901, 903, 905, 907, 909, 911, 913, 915, 917, 919, 921, 923, 925, 927, 929, 931, 933, 935, 937, 939, 941, 943, 945, 947, 949, 951, 953, 955, 957, 959, 961, 963, 965, 967, 969, 971, 973, 975, 977, 979, 981, 983, 985, 987, 989, 991, 993, 995, 997, 999, 1001, 1003, 1005, 1007, 1009, 1011, 1013, 1015, 1017, 1019, 1021, 1023, 1025, 1027, 1029, 1031, 1033, 1035, 1037, 1039, 1041, 1043, 1045, 1047, 1049, 1051, 1053, 1055, 1057, 1059, 1061, 1063, 1065, 1067, 1069, 1071, 1073, 1075, 1077, 1079, 1081, 1083, 1085, 1087, 1089, 1091, 1093, 1095, 1097, 1099, 1101, 1103, 1105, 1107, 1109, 1111, 1113, 1115, 1117, 1119, 1121, 1123, 1125, 1127, 1129, 1131, 1133, 1135, 1137, 1139, 1141, 1143, 1145, 1147, 1149, 1151, 1153, 1155, 1157, 1159, 1161, 1163, 1165, 1167, 1169, 1171, 1173, 1175, 1177, 1179, 1181, 1183, 1185, 1187, 1189, 1191, 1193, 1195, 1197, 1199, 1201, 1203, 1205, 1207, 1209, 1211, 1213, 1215, 1217, 1219, 1221, 1223, 1225, 1227, 1229, 1231, 1233, 1235, 1237, 1239, 1241, 1243, 1245, 1247, 1249, 1251, 1253, 1255, 1257, 1259, 1261, 1263, 1265, 1267, 1269, 1271, 1273, 1275, 1277, 1279, 1281, 1283, 1285, 1287, 1289, 1291, 1293, 1295, 1297, 1299, 1301, 1303, 1305, 1307, 1309, 1311, 1313, 1315, 1317, 1319, 1321, 1323, 1325, 1327, 1329, 1331, 1333, 1335, 1337, 1339, 1341, 1343, 1345, 1347, 1349, 1351, 1353, 1355, 1357, 1359, 1361, 1363, 1365, 1367, 1369, 1371, 1373, 1375, 1377, 1379, 1381, 1383, 1385, 1387, 1389, 1391, 1393, 1395, 1397, 1399, 1401, 1403, 1405, 1407, 1409, 1411, 1413, 1415, 1417, 1419, 1421, 1423, 1425, 1427, 1429, 1431, 1433, 1435, 1437, 1439, 1441, 1443, 1445, 1447, 1449, 1451, 1453, 1455, 1457, 1459, 1461, 1463, 1465, 1467, 1469, 1471, 1473, 1475, 1477, 1479, 1481, 1483, 1485, 1487, 1489, 1491, 1493, 1495, 1497, 1499, 1501, 1503, 1505, 1507, 1509, 1511, 1513, 1515, 1517, 1519, 1521, 1523, 1525, 1527, 1529, 1531, 1533, 1535, 1537, 1539, 1541, 1543, 1545, 1547, 1549, 1551, 1553, 1555, 1557, 1559, 1561, 1563, 1565, 1567, 1569, 1571, 1573, 1575, 1577, 1579, 1581, 1583, 1585, 1587, 1589, 1591, 1593, 1595, 1597, 1599, 1601, 1603, 1605, 1607, 1609, 1611, 1613, 1615, 1617, 1619, 1621, 1623, 1625, 1627, 1629, 1631, 1633, 1635, 1637, 1639, 1641, 1643, 1645, 1647, 1649, 1651, 1653, 1655, 1657, 1659, 1661, 1663, 1665, 1667, 1669, 1671, 1673, 1675, 1677, 1679, 1681, 1683, 1685, 1687, 1689, 1691, 1693, 1695, 1697, 1699, 1701, 1703, 1705, 1707, 1709, 1711, 1713, 1715, 1717, 1719, 1721, 1723, 1725, 1727, 1729, 1731, 1733, 1735, 1737, 1739, 1741, 1743, 1745, 1747, 1749, 1751, 1753, 1755, 1757, 1759, 1761, 1763, 1765, 1767, 1769, 1771, 1773, 17

PROPERTY AUCTIONS 2

David Lawson explains current trends in the commercial property market

# Business space needs draw in buyers

COMMERCIAL property has been hit much less severely than housing by interest rate rises because of the very reason why the Chancellor has been squeezing the economy. Businesses are expanding rapidly, which means space is in short supply and buyers are being drawn into auction rooms when they cannot find what they want elsewhere.

The same pressures are pushing up rents, making commercial property that much more attractive to investors who have anyway drifted away from equities.

The big institutional investors have been stuck for years with some property they want to shake off, particularly in the provinces. A long period of stagnation has now been overtaken by a boom in demand, partly through relocation from the South-East but mainly because local economies are growing across the UK - so the funds can find ready buyers at good prices.

Buying at auction therefore moved from the exceptional to the acceptable during 1988. The quality of property also climbed as salerooms threw off their stigma as the dumping ground for awkward or unsaleable buildings. That said, there was some scepticism after the summer lull when the auctioneers would continue to be in favour as interest rates were stepped up, according to Mr Bob Semm of the Property Auction Guide.

Buyers came back from holiday with a severe attack of the jitters in September, deciding to adopt a "wait and see" attitude rather than diving in to replenish their stocks after the break. The top half-dozen auctioneers found themselves left with between 30 and 60 per cent of their commercial property unsold, and some dire predictions were being made of a total collapse in confidence.

By December, however, nerves had steadied and the

first half of 1988 produced much better results. The optimism put that down to deep underlying demand and a reluctant acceptance of higher interest rates: the pessimists felt that auction houses had closed out as much property as they could which might be overvalued.

"We all knew the market was going to come down," says Mr Robin Cripp of Barnard Marcus. "Higher interest rates merely helped it along. But no matter what the cost of borrowing, at the end of the day interest rates don't matter if you think you still have a good deal" - and there were still some good deals around.

The latest round of rate increases will test that theory. Mr Semm believes the first sales of 1989 will repeat the pattern seen after last summer. Buyers will ignore the questionable lots and concentrate attention on the best property. This will be merely an extension of an underlying trend hidden by all the frenetic activity, where quality has tended to bring its own rewards.

Auctioneers at the top of the tree tend to handle the best material, and they have consistently done much better throughout the year than those lower down the pecking order according to the computer banks of Property Auction Guide. The four market leaders offered about 1,200 commercial properties last year, raising some £470m at a success rate of 84 per cent; the other eight analysed by P&G offered twice as many lots but sold only 65 per cent for about £240m.

Healey & Baker, for instance, sold 190 of the 230 lots that went under its hammer in 1988,

pushing turnover up by 10 per cent to almost £140m. Any downturn in the spring must be set against the powerful surge over five years in both property values and auction turnover which have seen its sales rise almost fourfold and the average lot size almost triple in value to £745,000.

Over-ambitious reserves set by sellers who will not come to terms with reduced values since the summer peak are grating in the newly-oiled machinery of the auction market. Commercial property investors are more likely to sit tight and hold onto property than residential sellers because they are generally getting some form of income from rents. This tends to make them hang on in the hope of meeting a reasonable reserve, often passing the property around different auction houses each time it fails to sell.

Some firms are even refusing to handle lots they feel are over-priced. The ire of a few potential clients is a lot more preferable to a disastrous auction in which only a handful of lots sell because reserves have been set too high.

The irony is that even when auctions fall flat, there are probably almost as many people crowded into the salerooms as there were before the summer. Not is there any shortage of property, according to Mr Duncan Moir of Allsop & Co. It is just not selling as readily. Once reserves begin to drift down as investors come under pressure from their bank managers to cut their losses, gravels may start coming down with a little more strength.

growth stifled as the consumer boom tapers out, particularly in secondary locations, he says. The out-of-town market may also dampen after a burst of interest which saw H & B sell its first greenfield superstore at Rampton for £1.53m in December. Demand for mixed retail/residential in London has already weakened because of the sluggish performance of house prices.

But prospects remain good for established high street locations which are favoured by tenants and local investors and can lean on their variety and traditional customer loyalty. Refurbishment prospects on small shopping centres which institutional owners find too much to handle should also appeal to developers, providing locations are good.

Another current focus of attention is around the fringes of central London, not just from investors hungry for high growth potential but also businesses buying alternatives to increasingly expensive City and West End offices. Refurbishment prospects are back in favour because of planning changes which make it easier to switch from industrial to office uses.

Businesses are increasingly choosy about the buildings they require, demanding good location, parking and services. On the other hand, investors must restrict themselves to good covenants, because higher interest rates raise the threat of default.

Industrial property has experienced the biggest pressure on yields, as investors rushed to take advantage of a substantial surge in rents after a long period of stagnation. In the South-East, single-figure yields have been common for some time but the rest of the country followed suite in 1988, with returns of 8 or 9 per cent on sales now commencing compared with around 12 per cent a year ago. Allsop & Co picks out one highly reversionary industrial estate next to the M1 at Growby, Leicestershire, which had two or three bidders fighting to the death before it was knocked down for £2.8m - an 8 per cent initial yield.

pressure of demand outside the established stamping grounds of investors in the south-east. Rents have soared in provincial office centres such as Bristol says Mr Moir, giving institutions the chance to sell on to eager local and national investors or developers. Over the year yields have been beaten down from between 9 and 10 per cent to around 7 to 8 per cent in expectation of further rental growth.

In fact, Healey & Baker's highest price in a record year was on a provincial building, £4.75m for Exchange Buildings in Liverpool. Allsop also sold a 17,500 sq ft office block in Crewe for substantially more than the reserve, achieving an 8.4 per cent yield. The attraction lay in the covenant - it was let to a government department - and the prospect of a rental uplift after review within three years.

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## Industrial

A sea change has swept through the type of property in most demand from tenants. They now lean more towards high-tech and business park premises, which is making older stuff look increasingly tired, according to Mr Moir. But there is a thick layer of demand for more traditional premises, which should assist secondary property.

Low short-term yields on industrial investments are balanced by prospects for rent uplift as tenant demand strengthens further, says Mr Moir. Redevelopment possibilities may compensate for the limited long-term performance of older buildings with a shorter life-span, although this will depend very much on continuing economic growth. Again, the threat of tenant defaults under pressure from higher interest rates means choosing covenants carefully, and quality of location and construction is also becoming as important here as in other forms of property, as tenants become more choosy each year.

One of the opening announcements have been made the auctioneer will invite questions before he commences the bidding. He will not accept any queries once the sale has started, and any attempted interruptions will be dealt with firmly and swiftly.

The smooth-running of the auction must not be disturbed for both buyers and sellers could suffer as a result. The auctioneer has to be part actor, part showman and is only as good as his last sale. The minefields of pitfalls experienced in the private treaty market does not exist in the auction room and buyers may find it far less daunting. They cannot be gazzumped once the lot has been knocked down to them, and assuming the deposit cheque is cleared, the property is theirs 29 days later.

During the mid-day break the auctioneer and his partners will host a private lunch for some clients of the sale, which also doubles as a last-minute opportunity to discuss any queries with their solicitors.

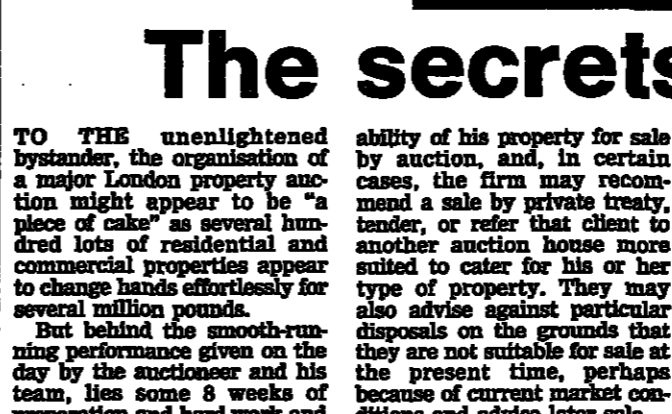
That evening the team celebrate what is usually another successful sale, before starting the whole process off again the following day. For the principal auctioneer, it is a chance to rest his voice - something he dreads doing almost as much as his catalogue!

Susan Harris

## Buyers



## Purchases



## RESIDENTIAL MARKET

# Re-adjusting to sanity

NOTHING illustrates the sharp turnaround in the property market more than the collapse of interest in house auctions over the last few months.

Housing has been hit harder than any other part of the property market by soaring interest rates and static prices, leading to a dismal success rate at pre-Christmas sales and prospects of cancelled New Year auctions.

It was all so different a year ago: cheap money and soaring prices, crowded salerooms with buyers frantic to grab whatever they could get their hands on. Records were broken every month as professionals competed with a flood of amateur newcomers scrambling for a handhold on a newly-discovered gravel train.

The average buyer had discovered this was a sure way to best gazumping and delays.

The tide began to turn in the summer. Prices had already reached silly levels in the South-East, with developers and first-buyers bidding aggressively for the run-down inner-city houses which normally provide the basic fodder for investors.

"We saw the first twitches in June when prices were going wild because of the mistakes. Many experienced people stopped buying," says Mr Robin Cripp of Barnard Marcus. "The amateurs and first-buyers have now disappeared leaving the long-serving professionals to make back into their old chairs. But the speed in which the market has changed caught many on the hop. Those who bought high in the summer boom are finding it hard to accept that they have to cut their price estimates if

they hope to sell. Meanwhile, ordinary owner-occupiers are being urged not to bother bringing their standard modern semis and converted flats into the auction rooms as they will sell no better than from an estate agent's window.

"In the last three months residential property ready for occupation has been in oversupply," says Mr Gary Murphy of Allsop & Co. "Vendors, however, still expect prices to have risen at the same rate since last spring and many tend to have an inflated opinion of their value."

It is this overvaluation which has hit the auction rooms as hard as any reticence by investors. "Volume of sales is down 35 per cent on a year ago," says Mr Cripp. "There are still plenty of people willing to buy but they will not do so at silly prices."

The main impact has been on owner-occupied property, but Mr Murphy says more traditional lots such as development sites and property with conversion potential have also been affected to a lesser degree by the more cautious approach of developers and investors.

Anything which has failed to sell at auction - or is being off-loaded by agents who cannot move it on the open market - is unlikely to find favour in the auction rooms for the next few months. Even newly-introduced property will need to be priced realistically - perhaps as much as 10 per cent below current asking levels.

There are a few bright spots amid the gloom, however. Mr John Gort of Folkard & Hayward says its ground rents auction in London at the end of 1988 proved surprisingly suc-

cessful, with many lots exceeding reserves. Perhaps this was because this is one of the remaining preserves of professional investors, where outsiders and amateurs sniffing easy profits have made fewer inroads to overprice the market.

"The professional investors were interested not just in a return on seven to eight years' purchase but in a complete package of service charges, insurance premiums and commissions," he said.

One positive factor for the coming year could be demand for property to convert under the new residential business expansion scheme regulations. On the other hand, there could be a rash of houses coming up for sale from owners who are forced to trade down because of the pressure of higher mortgage payments.

Repossession could also swell turnover - although building societies are not keen on evicting at the best of times, let alone when they may have to resell into a dead market. Part-exchange schemes also flourish at times like this, and builders may be forced to offload through salerooms to cut the drag on their cashflow.

Ironically, just when it is the best time to find a bargain in the auction rooms, the public at large will probably stay away, leaving the field to professionals. That will not disappoint auctioneers too much. "Things always go wild when the amateurs move in and start bidding silly prices," says Mr Cripp. "Then we have to wait out periods like now for everything to adjust back to sanity."

David Lawson

## ORGANISING AN AUCTION

# The secrets of success

TO THE unenlightened bystander, the organisation of a major London property auction might appear to be "a piece of cake" as several hundred lots of residential and commercial properties appear to change hands effortlessly for several million pounds.

But behind the smooth-running performance given on the day by the auctioneer and his team, lies some 8 weeks of preparation and hard-work and years of experience.

It is not that easy to stage a successful sale as several firms, attempting to jump on the "auction bandwagon" recently, have found out to their cost. "It is easy to have your first or even second sale. The difficulty is keeping a regular flow of auctions every two months and that is what floors many people entering the market," says Mr Chris Drury, senior auctioneer with Jones Lang Wootton, explained.

It costs commercial auctioneers, Allsop & Co. in excess of £200,000 to stage a 200-lot sale (although a large proportion of that is recoverable from clients by way of expenses) with the catalogue of properties alone accounting for some £50,000 of that sum.

Patrick Kerr, one of the two partners responsible for compiling the catalogue, says the firm needs a minimum of 50 properties with an average lot size of £200,000 to make a sale profitable: enough to bring in £250,000 in fees.

The eight-week cycle leading up to a sale typically begins with a team of 8 surveyors sorting the tough offers of instructions and deciding which to accept. In each case a client is advised as to the suitability of his property for sale by auction, and, in certain cases, the firm may recommend a sale by private treaty, tender, or refer that client to another auction house more suited to cater for his or her type of property. They may also advise against particular disposals on the grounds that they are not suitable for sale at the present time, perhaps because of current market conditions and advise later sale.

The team then turn their hand to researching rental values, expected rent, review increases and other factors likely to influence the sale price, reserve price and guide price of the commercial and residential investments. On the assumption that the client is then happy with the reported figures, fees are agreed. These are usually in the region of 1 1/2 per cent although most auctioneers will negotiate on lots in excess of £2m.

The Agency Contract is then sent to the client or his solicitor for approval, together with requests for any special conditions of sale that may apply to that particular property.

Five weeks before the sale the surveyors check the proofs returned from the typesetters and when approved, send draft proofs to clients, their solicitors and any joint auctioneers, for their comments.

At the halfway stage in the timetable a main advertisement is prepared containing a précis of all lots and photographs of the more major properties. This is inserted in the property professionals' "bible", the Estates Gazette, and the all-important catalogue is now sent to over 12,000 interested parties on a regular mailing list. Clients are advised as to the level of "guide prices" and refinement of reserves. Whilst the reserve is never disclosed, the guide price is given out to all enquirers and reflects the auctioneer's estimate of the sale price.

Three weeks before the sale, intensive marketing of the catalogue, including specific marketing and targeting of individual properties, takes place.

Only two weeks left and the auctioneers are considering bids received prior to the sale and assessing the level of interest and reliability of any offer received.

They will advise the vendor on what action, if any, to take regarding these offers, with final reserves being settled 7 days before the auction. These are then confirmed in writing with vendors, and Agency Contracts are returned duly signed.

Draft contracts are prepared and solicitors requested to submit any necessary addenda to their Conditions and Particulars of Sale. Press releases on any newsworthy properties are dispatched to radio, TV and newspapers.

Two days before the auction and the auctioneers begin to mark up their master catalogues with reserves, vendors' individual instructions and the bidding increments for each lot; i.e. in £10,000s, £50,000s or even £100,000s.

It is the duty of purchasers to catch the eye of the auctioneer not vice versa and they will be informed from the rostrum, of the procedure for signing purchasers' slips, issued when the gavel falls in their favour, and method of payment of deposits due at that same time.

All deposit cheques are specially cleared the following day.

The big day arrives and early morning is spent effecting any last minute sales prior to auction, and discussing other important matters that may have arisen.

Once the opening announcements have been made the auctioneer will invite questions before he commences the bidding. He will not accept any queries once the sale has started, and any attempted interruptions will be dealt with firmly and swiftly.

The smooth-running of the auction must not be disturbed for both buyers and sellers could suffer as a result. The auctioneer has to be part actor, part showman and is only as good as his last sale. The minefields of pitfalls experienced in the private treaty market does not exist in the auction room and buyers may find it far less daunting. They cannot be gazzumped once the lot has been knocked down to them, and assuming the deposit cheque is cleared, the property is theirs 29 days later.

During the mid-day break the auctioneer and his partners will host a private lunch for some clients of the sale, which also doubles as a last-minute opportunity to discuss any queries with their solicitors.

That evening the team celebrate what is usually another successful sale, before starting the whole process off again the following day. For the principal auctioneer, it is a chance to rest his voice - something he dreads doing almost as much as his catalogue!

Susan Harris

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THE PROPERTY MARKET

# Buildings and their worth

Paul Cheeseright reports on the RICS's updated valuation guidelines

Property valuers have not been having a comfortable time. Their assessments have been pecked over in takeover contests. They are accused of being too conservative. Eyes have been raised by the wide disparity in valuations of the same properties by different chartered surveyors.

There are, of course, responses to all of these criticisms, but it has been recognised that the standards which apply to valuers do not push out far enough. For some months the Assets Valuation Standards Committee of the Royal Institution of Chartered Surveyors, the recognised professional body, has been working on amplifying and tightening up its guidelines.

Now, after running through eight drafts, additions to the existing guidelines are being published. They aim to reflect the wider needs of the market place and to offer a greater degree of protection to valuers themselves. They carry on from where the old guidelines left off.

The key point here is the way the standards build on the definition of "Open Market Value", used for property valuation in company accounts and, of course, in takeover struggles.

According to the guidelines, "Open Market Value is intended to mean the best price at which an interest in a property might reasonably be expected to be sold by private treaty at the date of valuation assuming:

- a willing seller;
- a reasonable period within which to negotiate the sale taking into account the nature of the property and the state of the market;
- values will remain static throughout the period;
- the property will be freely exposed to the market;
- no account is to be taken of an additional bid by a purchaser with a special interest."

What this did not reflect in valuations was, for example, a potential value in a property or an additional value which might exist because a portfolio had characteristics which gave the total value of the individual properties an extra worth.

Now, as Mr John Marples, chairman of the Assets Valuation Standards Committee, puts it: "Valuers must make (company) directors aware of the potential in their portfolio so they cannot be accused of under-selling."

So the additional guidelines say that although the valuer should set out the Open Market Value, "it may be necessary, in order to advise fully upon the potential value of a property, to report an additional valuation on a 'special assumption'." Sometimes it will be necessary to put a figure on that extra value. Sometimes not.

Already there are two examples to hand in valuations which anticipated the publication of the guidelines.

When Hesley & Baker valued the London Shop portfolio as the company defended itself against a bid from Peel, it put a premium of 10 per cent on the Open Market Value to reflect the time it takes to assemble the portfolio and the development opportunities within the portfolio.

When Jones Lang Wootton undertook a valuation for Hammons, as part of the latter's defence against a bid from Rodamco, it listed factors - the possession of properties in specialised markets where acquisitions are difficult and the development possibilities in Canada, for example - which gave the portfolio a premium value over the Open Market Value. But J.L.W. did not put a figure on what the premium was.

The "special assumption" in both these cases related to the nature of the portfolios in question and to the provision

of information for shareholders of London Shop and Hammons so that they could take a more accurate view of the offer made for their stock. But another area where the use of a "special assumption" to make an extra valuation could be applicable is where a site is capable of development but where there is no planning permission or where the land could have an alternative use.

Given the political furor last year about the British Aerospace takeover of Royal Ordnance plant and land, this element of the amplified guidelines has obvious implications for future privatisation issues. It could be used, for example, by Debenhams Tewson and Chinnocks as it undertakes a property valuation for the water authorities whose land has been effectively frozen for development.

A third element of the new guidelines is to address the question of the purchaser with a special interest: "The valuer should draw attention to the circumstances if it is thought that the additional bid of a special purchaser would be materially above Open Market Value."

Valuers, in short, are being given freedom to make a "special assumption" about a "special purchaser" and make extra

valuations to reflect that. A "special purchaser" is a potential buyer who has an interest in a property that the rest of the market does not have - usually the owner of an interest in the property like a landlord or a tenant.

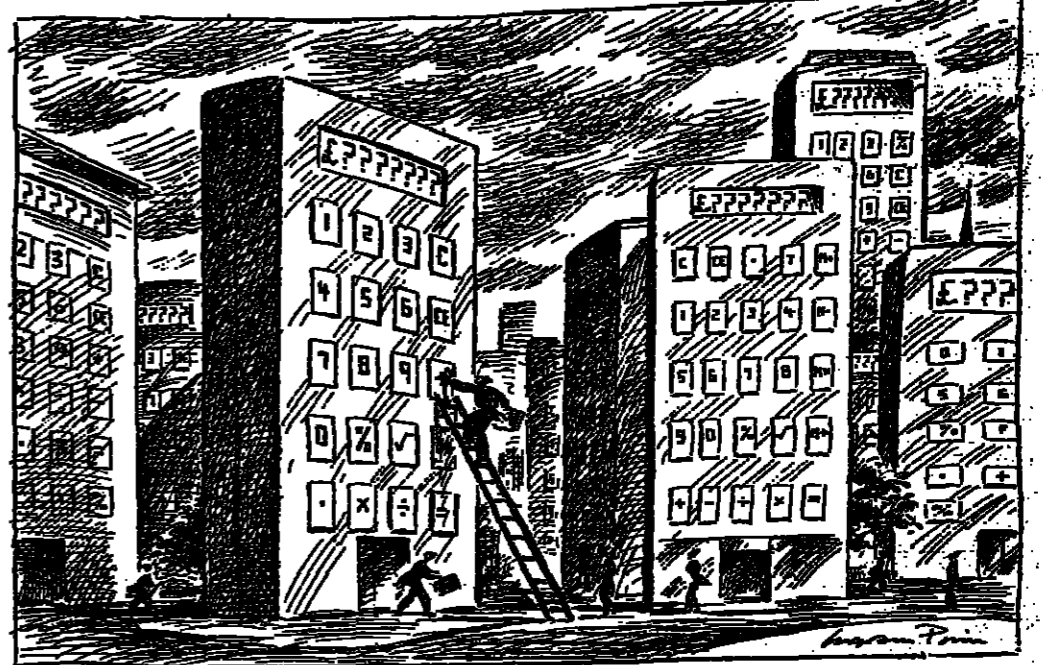
In all of this there is not only an attempt by the RICS to create a system which allows valuers to cover all the angles of a property or a portfolio, but also to make certain that they adopt a consistency of approach. How the valuers arrive at their valuation is their business but they should adopt the same method and explain what they are doing.

The security for surveyors is that by adopting the same methodology they have some measure of protection against any pressure by a merchant bank or a property company to produce figures which suit immediate commercial convenience.

Whether investors will feel more protected by the greater flexibility in the guidelines remains to be seen. Certainly their early use in the London Shop defence appears to have made no difference to the outcome of the bid, because the company was bought beneath the asset value per share thrown up by the Open Market Value.

Although the RICS guidelines are the standard for property valuation accepted by the Stock Exchange and City regulatory authorities, there has never been anything more than a rather haphazard approach to seeing that they are actually used.

The RICS is the policeman of the profession but its problem is that if there are transgressions of the guidelines then it probably will not know about them until after the valuation has been published.



## Questioning valuation credibility

The RICS cannot check the valuations as such but it can check the methods by which the valuations were carried out. It would like the Stock Exchange to police the guidelines at least to the extent that it, the RICS, would be alerted before the publication of any document that looked a bit odd. But the Stock Exchange says that it is up to the RICS to police its own guidelines.

There appears to be more consistent contact between the Takeover Panel and the RICS, although that contact is strictly informal. Both the London Shop and Hammons valuations which, it is true, broke new ground, were quietly referred by the Takeover Panel to the Asset Valuation Standards Committee before they were published.

At issue here is the credibility of the valuation process. The Stock Exchange and the RICS have a mutual interest in making certain that the valuations are seen to be worth the paper they are written on.

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TECHNOLOGY

# Snapshots for instant viewing on TV

Michiyo Nakamoto on how the Japanese have adapted electronic cameras for the mass market

Japanese companies are producing electronic still cameras at prices within the reach of ordinary consumers following improvements in semiconductor chips and a reduction in their cost. Sony, the electronics company, and Canon and Konica, the camera makers, have introduced models in the Japanese market which are the outcome of nearly a decade of development.

Still video cameras record single frame visual images, rather than conventional cameras do. What distinguishes them from the traditional models is the use of magnetic recording instead of photographic film.

The advantages include the fact that the images can be viewed instantly, on a television or video monitor, and that the pictures can be erased and the video disk reused. Images are stored digitally, on magnetic floppy disks, and can be transmitted via telecommunications lines.

The biggest drawback for the consumer, however, remains the cost of making prints from the disks. Colour printers are not yet available at a price affordable to the average consumer. Prints can be made at film shops, but the quality does not justify the price of ¥250 (more than £1) apiece.

The manufacturers are trying their best to play down this problem by promoting their new product as being in a category of its own. "This is a video medium, not a print

medium," says a Sony spokesman.

"We envisage a new photographic era in which people will use a regular camera for the pictures they want printed and an electronic still video for other purposes, such as immediate access. There should be different cameras to meet different needs."

Already on the market are Sony's Mavica, Canon's Q Pic and Konica's KC-300; Olympus Optical and Minolta are also likely to release models in the near future. However, the cameras will not be available on the European or US markets until next year.

Like the video camera before it, the electronic still camera was initially developed for professional use and has been sold as such for several years. Sony came out with a prototype Mavica back in 1981, which it promoted particularly for use in newspapers and magazines.

This was eventually developed into a highly professional and expensive system complete with camera, playback recorder and image transmitter. The Mavica records both images and sound and the transmitter allows images to be sent over the telephone line.

But the electronic cameras developed for specialised professional use were too cumbersome and expensive to be acceptable to the general consumer. Moreover, the picture quality did not match the clear and glossy image of the conventional colour photograph.

Recent developments in technology have permitted substantial reductions in size and in price, to just below ¥100,000 (£440); and picture quality has also been enhanced. The improvements include:

- A reduction in the size of the floppy disk to produce a new standard two-inch disk, capable of storing up to 50 frames. This development stemmed from the technology associated with the earlier 3.5 inch floppy disk used in many portable computers.
- The Electronic Still-Image Video Camera Committee was set up to standardise formats in order to avoid the mistake of developing incompatible systems - as happened in the early years of the video cassette recorder.
- Advances in production techniques have resulted in smaller and better chips. Those employed in Canon's Q Pic are custom-made under a joint venture with Texas Instruments of the US. Canon says that since the price of chips has fallen substantially, it is possible to order more efficient, custom-made ones and to reduce their number within the camera.
- The elimination of features such as sound recording makes the still video camera aimed at consumers substantially smaller, lighter and cheaper than the professional version.
- Mass production has made available cheaper image sensing devices. These change light to electronic signals and take



Electronic still camera with video disk

the place of the photographic film used in conventional cameras.

Sony's Mavica uses a 1/2 inch picture sensor with a metal oxide semiconductor (MOS), while Canon's Q Pic uses a 1/2 inch charge coupled device (CCD), jointly developed with Texas Instruments. The image sensing devices in the electronic cameras enable picture quality to be maintained at a reasonable level when the video disk is played back on a television screen or video terminal.

Despite their small size, the new still video cameras are able to use magnetic recording technology. In this sort of recording the image is translated into digital signals and recorded on a magnetic floppy disk.

The images are reproduced immediately on a television screen, in much the same way as a recorded video tape can be

replayed instantly. There is no need for processing, as must be done with film. Projection is achieved by attaching the camera to an adaptor, which in turn is connected to a video monitor. The manufacturers have also developed a special adaptor for televisions.

Pictures are viewed either at regular intervals, by setting the playback adaptor to the automatic mode, or manually by pushing the forward button - rather as slides are called up on a projector. Sony has introduced a wireless remote control unit for random viewing of specific frames, so that any frame can be called up on screen by its number.

Magnetic recording also allows images to be erased. Both Sony's Mavica and Canon's Q Pic come with an automatic function that makes it possible to erase either individual frames or the entire disk at the push of a button. When

reusing a disk, the camera automatically skips to the free frames.

Manufacturers of the electronic still video camera are trying to promote it for conferences and other gatherings. They say that showing pictures in this way does not require the time-consuming preparation associated with slide shows. And since the images are shown on a television screen, room lights can be kept on.

Although the quality of the images taken by electronic videos has been improved substantially since the first Mavica came out, there is still something to be desired as far as picture quality is concerned. Advances in this area will depend on the development of smaller, better image sensing devices and on a reduction in their price, which is in turn dependent on the volume of production.

# Guidelines to help control transgenic animals

British scientists have drafted a code of practice for experiments with transgenic animals. These are creatures which carry one or more genes transplanted from another species, or extra copies of genes from the same species, as an integral part of their genetic material (DNA).

The Home Office says that the guidelines, drawn up in anticipation of experiments which the Government expects to be asked to approve, will be backed by new legislation later this year.

The code - believed to be ahead of the practice in any other country - was requested by government scientists planning experiments in improving animal husbandry. The work should be seen not as a way of making farmers richer, but as a way of improving animal health and welfare, says Professor John Beringer, a microbiologist at Bristol University. He heads a sub-committee of the Health and Safety Executive's Advisory Committee on Genetic Manipulation (ACGM).

Beringer says that the prevention and reduction of disease in animals is the area of greatest opportunity. Another possibility is to use transgenic creatures as biochemical reactors, making pharmaceutical and veterinary products, for example, in their milk. They could also be employed in the production of "healthier" foods, such as meat with less fat.

A dozen laboratories in Britain are already experimenting with transgenic mice and three with domestic animals, all under stringent conditions of containment. The worries really begin with bigger beasts, such as cows, sheep and pigs, and the conditions controlling their spread outside the laboratory, for example to a field.

Research into genetic manipulation is regulated by the Health and Safety Executive. So far, all the UK research on transgenic animals known to the executive is in the public sector, mostly under the aegis of the Agricultural and Food Research Council.

So far British agricultural scientists have gone no further outside the laboratory than to plant a transgenic potato in a field, under closely specified

conditions.

Once this extends to animals, it is felt that the breeding of transgenic cows could be "contained" fairly easily, whereas sheep might need to roam more freely, and experiments involving fish might be very hard to contain.

Cases which the code would seek to prevent are illustrated by the arthritic pig, a transgenic beast born in the US as the result of experiments in accelerating growth. The growth gene had found its way into the wrong tissue and the pig was unable to stand.

The UK regulations would forbid breeding from such a beast, no matter how fast it put on weight. Nevertheless, that particular pig yielded valuable information on how the gene for the growth hormone was expressed in the pig.

Anyone having bright ideas about the commercial advantages of wingless poultry would also be turned down, the Home Office says.

At present there are two main ways of introducing new genes into an animal, by micro-injection and by using a virus as a vector to carry them in. Both techniques are covered by the guidelines. The regulators will need to be convinced, for example, that the virus involved could not activate another virus in the animal, says Beringer. They would not approve the use of any virus which could be transmitted to man.

Mark Williamson, a professor at York University and chairman of the working party which drafted the guidelines, says that the aim is to keep ahead of the scientists. The regulators have not yet been asked to approve any transgenic animal experiment in which genetically manipulated viruses would be released.

Any food product from a transgenic animal will be studied by the Government's Advisory Committee on Novel Foods and Processes, which has already approved mycoprotein, a micro-fungus, and the use in principle of irradiation to pasteurise some foods.

Williamson is also helping to draft guidelines for the European Community.

Clive Cookson

David Fishlock

# Towards the mainframe on a desk top

UNISYS, the US computer manufacturer, has launched what it says is "the industry's first true mainframe on a desk top." Without the marketing hype, the new Unisys Micro A is probably better described as a small mid-range computer or commercial minicomputer.

Nevertheless, Micro A has some noteworthy features, particularly in its semiconductor and packaging technology. At its heart is the innovative Single Chip A Series Mainframe Processor (Scamp). This is a ceramic package two inches square, which contains 11 chips and reproduces the architecture of Unisys's larger A

Series mainframe computers.

Scamp is a true 48-bit processor. In other words, it processes 48 bits of information at a time, like a mainframe, and is more powerful than the 32-bit and 16-bit chips used in most microcomputers.

Micro A is fully compatible with Unisys mainframe computers. It uses the same operating system and will run programs written for them.

According to Douglas Morgan, a Unisys programme manager, the company adopted an unusual design

strategy. "We chose a small team of our brightest young engineers, took them out of our semiconductor facility at Rancho Bernardo, California, and put them into a garage next door," he says. The engineers were given a free hand and a year to do the job - and they came up with Scamp.

Scamp is mounted on a standard personal computer expansion card, together with 12 megabytes of memory and an input/output controller. This card slots into a Unisys PW2 workstation, which is the hardware

"platform" for Micro A.

Although Micro A runs mainframe software, it does not have the power or versatility that would normally be associated with a mainframe computer. Scamp's processing speed has had to be slowed down to fit in with the PW2 workstation, and no more than 16 users can be connected to one Micro A.

In the commercial market, Micro A is designed to compete principally against IBM's new AS/400 mid-range computers, particularly the 310 and

E20 models. The US price of the basic Micro A hardware is about \$20,000; in the UK, where the hardware and software are sold together, the starting price is £25,000.

Unisys says that Micro A is an ideal vehicle for programmers to write applications software for large Series A mainframes without affecting the performance of the main computers. Departments can also use Micro A to develop systems for their own applications, leaving their company's central mainframe for corporate information processing.

Research into genetic manipulation is regulated by the Health and Safety Executive. So far, all the UK research on transgenic animals known to the executive is in the public sector, mostly under the aegis of the Agricultural and Food Research Council.

So far British agricultural scientists have gone no further outside the laboratory than to plant a transgenic potato in a field, under closely specified

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MANAGEMENT

Architectural practices

# Fighting a prejudice

Andrew Hill finds that both the partnerships and public companies believe they have confronted the need to impose management disciplines

Everybody says that architects are hard to manage, according to John Taylor, architect and chairman of Company of Designers (CoD). However, "as a public company, we have had to say to our people, look, management is a discipline which you must adapt to, whether you like it or not," he maintains.

Taylor, in his own words, is "a stubborn sod." It was partly this stubbornness which helped CoD, a building design practice, through the Crash. Its flotation on the Unlisted Securities Market was scheduled for the day after Black Monday in October 1987. The group went ahead - albeit eight days late and with a much-reduced market capitalisation - and has been driven on since by Taylor's enthusiasm, despite a depressed share price.

Companies like CoD and YRM, a building design practice which gained a full listing in April 1987, believe that flotation has set them apart from the crowd of unquoted multi-disciplinary design agencies. The need to answer to more stringent regulation, shareholders and the City, has forced them to tighten their management controls and strengthen their accounting procedures, they say.

But although they feel flotation has encouraged firmer management and attracted new clients, the market has been more critical, deflating the optimism of the fledgling quoted companies.

During the past year, three of the six quoted architects - Whitney Mackay Lewis, BY Davies, and Ybble Barre Li - have reported falls in profits. Agency sector analysts at James Capel suggested last year that such problems within a fast-growing industry were "symptomatic of incomplete breadth of management".

The three other practices - CoD, YRM and recently listed Anketi Associates - think they are suffering in the market because of their competitors' troubles. Peter Warburton, YRM's finance director, believes this has reinforced the prejudice that architects are ill-qualified to manage themselves.

"I don't see why designers should not be as good at running an organisation as engineers or practitioners of any other discipline. This is a type of business which it is possible to manage in a professional way, but it does take a great deal of sensitivity and care and judgement to do it. Our most important management skill is motivating people."

That said - and other architectural practices say the same thing - how they achieve this is partly dictated by historical accident which has led to them operating differing management structures.

CoD, for example, has shielded its 280 designers from some of the stresses and strains of belonging to a public company by maintaining the federal structure of a large unquoted architectural partnership and installing more rigorous management controls. YRM, and the other quoted architects, built from a central base, adding design disciplines and regional offices.

John Taylor sees fewer similarities now, but he admits that at the outset he modelled the CoD federation on Building Design Partnership, the multi-disciplinary architect formed in 1961, which now employs 1,500 people in seven offices in the UK.

The difference is that the Building Design Partnership, though unable to offer employees the share incentives open to a public company's staff, says that it enjoys the financial flexibility offered by, for example, partnership tax law, and has been able to achieve growth, and recognition, without limited company status.

BDF admits that if the current trend of quotation continues and, for instance, architects began to hire designers away from the partnership and towards the promise of equity stakes in listed practices, it might have to consider - as it has done before - the possibility of a quotation.

For the time being, though, BDF believes partnership allows it to concentrate on long term success, rather than worry, for instance, about short-term trends or the traditional cyclical construction industry, on which the group

relied. The decision to stay private has not hindered good management, says BDF, but at the moment the partnership's designers are happier to respond to pressure from clients rather than shareholders.

John Taylor's experience has led CoD up a different path. Since 1982, when he set up an architectural practice in Truro, he has experimented with most forms of management. In 1983 he merged his practice with that of John Warren, now CoD's deputy chairman, to form MWT, and in 1984 the partnership was incorporated.

"We tried to exist as a partnership; we tried running from a central source; we tried running autonomously; mutual profit and loss, and independent profit centres," says Taylor. "We found that to apply standard rules to 150 people - all working on different things - was impossible."

Until CoD moved its central operations into a new headquarters in London NW1 earlier this year, it was difficult to know which office to call for the definitive company line, and Taylor still spends most of his time working from Exeter, controlling a network of practices in 13 regions, from Truro - the smallest unit, with a staff of 10 - to Ipswich. The largest practice, in Bath, employs only 70 people, out of a total of 340.

However, even as a public company, Taylor says an unusual management framework is essential for CoD, which is trying to embrace a number of different disciplines - from retail and landscape design, through the core architectural business, to civil, structural and mechanical engineering - and carrying out 2,000 different jobs a year.

Architects spend 98 per cent of time on clients. We have taken the administrative load off their shoulders", says Taylor.

On the creative side, CoD's shared resources include a landscape design unit, a model-making team and an advice group in computer-aided design, perhaps the most important target for the additional funds generated by flotation. The creative support ser-

VICES give designers access to facilities probably unavailable to small independent practices.

Central administration - accounting, marketing, personnel - holds the hands of architects nervous about managing the subsidiary of a public company.

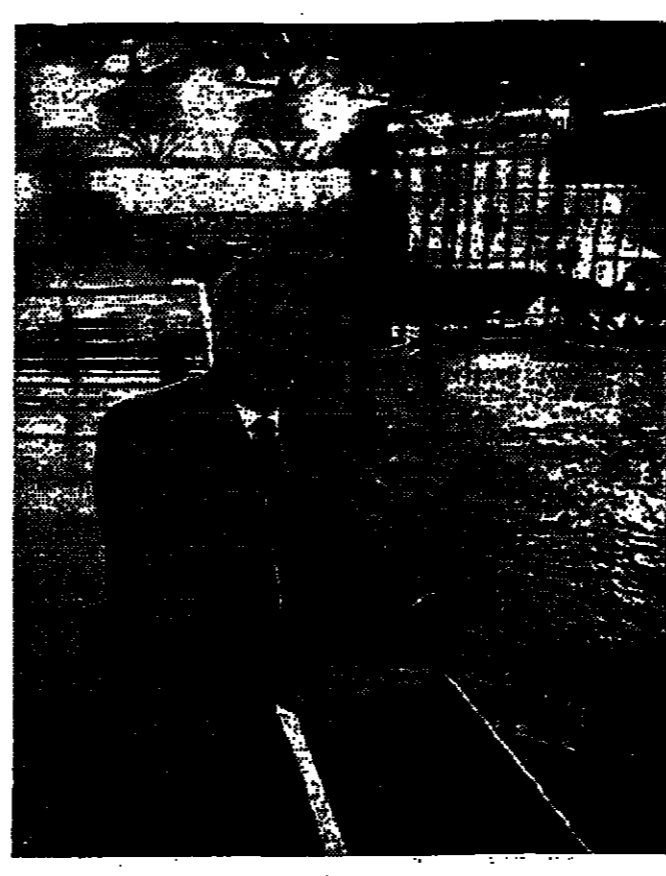
John Taylor says CoD's choice of management structure does not prove that architectural and managerial skills are mutually exclusive. It neither forces creative spirits into an accountant's straitjacket, he says, nor does it prevent subsidiaries managing their own affairs should they wish to.

The least a practice in the federation need do is meet a sales target and submit a monthly management account. The target is established on the same basis in every case: turnover should surpass estimated costs by at least 25 per cent. The monthly account allows the central team to check progress - is a unit winning enough work? is it doing the work profitably?

But individual practices wishing to keep a closer watch on their financial progress can do their own accounting, while smaller units, with fewer administrative resources, or less inclination to tend the books, concentrate on pleasing clients.

Geoff Mansell, the group finance director - who started to install management controls when he joined the core MWT Partnership as practice manager in 1975 - leads a team of troubleshooting book-keepers, which looks after the accounts of these subsidiaries.

YRM's evolution has produced a quite different beast. Formed in 1944, it has grown from a single London-based architectural practice, reorganising into the present divisional management structure in 1982. Working under one YRM-designed roof in offices near Farringdon, in London, each discipline has its own managing director and board, answerable to YRM Partnership - one level below the holding company, YRM plc - which co-ordinates separate divisions when they are commissioned to work together on a single project.



John Taylor, seen at the Exeter Leisure Complex which was designed by the Company of Designers. The company's flotation was delayed for eight days by Black Monday

Made their first appointments as public companies within the past six months, and although the two management structures could not look more different at the moment, YRM and CoD seem to be moving inexorably towards one another as they expand.

YRM, which has never knowingly lost business because of its centralised structure, has begun to spread into the regions; it has recently added Milton Keynes, and, through acquisition, Cirencester. The purchase means YRM now employs about 520 people, compared with 265 when it first came to the market and, Warburton says, talented staff now need room to develop their careers.

Meanwhile, CoD feels the need, as the group expands, to strengthen the centre. Taylor acknowledges there are fears that peripheral companies in a federation could spiral out of control as the group grows, so in October CoD firming up its geographical structure. Practices now appoint directors to four regional boards - there is room for more as CoD expands into new areas - the chairman

of which are appointed to the main board.

Taylor and Warburton are aware of the risks involved in being dogmatic about the structure of their respective groups, especially when the demands of shareholders and the City, which look for constant earnings growth, have to be taken into account.

"If the federation began to bleed profits, then one would have to think very carefully about pulling together all the regional offices," says John Taylor.

That is for the future. In the meantime, Taylor compares CoD to a convoy with himself as commodore. But although he is not in any way in agreement with the commonly-held prejudice about architects as managers, and thinks this is holding back the developing group, he is still broad-minded enough to recognise the need for an objective hand on the tiller.

Both YRM and Building Design Partnership have had chief executives for some time; CoD is planning to name one shortly. It is unlikely to be an architect.

## Innovation How to get ideas to germinate

By Michael Skapinker

A British company which launched a new food product at the beginning of the 1980s could be reasonably sure it would succeed. By the middle of the decade, most new food products did not even last a year.

Of those food products launched in 1980, 74 per cent still appeared on supermarket shelves a year later. Of those launched in 1985, only 14 per cent were available a year later.

The major reason for the change, according to a new book by management consultant Mark O'Hare, is that the large grocery chains now have far better information about which products are performing well and which badly. "There is simply no space on the crowded supermarket shelves of the late 1980s for weak products," he says.

It is far more difficult today for companies of all sorts to come up with innovative products, he says. And yet it has never been more important for them to do so. Large companies with a dominant position in their market are continually vulnerable to the young company with a new idea.

O'Hare, who spent seven years with the Boston Consulting Group before helping to set up Goodall, Alexander, O'Hare and Co, says many companies make the mistake of thinking of innovation purely in terms of new technologies, products or services.

Yet many recent innovations were based on technologies and services which already existed. Mini mills, he says, have changed the face of the steel industry in many countries. Instead of using iron ore as raw material, the mini mills use inexpensive steel scrap. They are much smaller than the traditional integrated steelworks and use far less energy.

Kwik-Fit, which operates car tyre and exhaust fitting centres, did not come up with new techniques to repair cars. "Instead, it found a completely new way of addressing one very narrow, well defined aspect of car owners' repair needs. Its narrow focus on exhausts and tyres enabled it to reap significant purchasing

and operating economies," O'Hare says.

The key to successful innovation, he argues, is not just dreaming up novel products or services, but rather to find new ways to satisfy customers. O'Hare concedes that he has no easy prescriptions. He does, however, have some suggestions, one of which is to watch out for unexplained success.

Roy Bishko had a small chain of beef bars in central London where he sometimes tried to sell additional products. Cheap silk ties were an unexpected success, so he set up Tie Rack. Innovative companies are skilled at trying out new ideas in the low risk way that Bishko did. Kwik-Fit uses a small number of its outlets to test new services. If successful, separate chains are created, such as Kwik-Lube, which provides a full car service.

When it comes to trying out new concepts, large companies should have an advantage. They can stick with a new innovation for longer than a smaller company, they can conduct an extensive market research and they already have credibility with their customers. Many large companies, however, fail to come up with innovative ideas.

One way to encourage managers to do so, O'Hare says, is to make innovation part of the reporting system. When managers deliver regular reports, they should be required to say which customer needs are not being met, what ideas they have come up with to meet these needs, and whether they have been tested.

Newer companies are inherently more innovative, but many make the mistake of trying to address the needs of too many different customers. These customers often have specialised requirements, for which they are prepared to pay a premium.

The company is happy to have these high margin sales, but has to increase its resources to deal with them: what O'Hare calls the high margin, high overhead trap. In pursuing their innovations, he says, smaller companies would often do better to adopt a more focused approach.

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ARTS



THEATRE

London Single Spies (Lyttelton). Marvellously entertaining new Alan Bennett plays about Guy Burgess and Anthony Blunt, with Simon Callow and the author. Prunella Scales joins in as Her Majesty the Queen. In National Theatre repertoire until February 4 before transferring to West End (928 2252). A Walk in the Woods (Comedy). Alice Guinness and Edward Herrmann in festive off-duty arms negotiation encounter by Les Blessing. Guinness, back on the London stage after 10 years, is in subtle virtuoso form as the Soviet veteran of tactical stone-walling and no-dealing tricks (930 2578, cc 839 1439). The Secret Rapports (Lyttelton). Brilliant new David Hare piece for the National Theatre, a satirical but moving romance on life, love and family politics in Thatcher's Britain. The play of the year. Feb 9-11, 24, 25, 27, March 9-15, March 23, 27 (928 2252, cc 240 7200). The Shaughraun (Olivier). Recommended Christmas treat, as Churchill's melodrama is given the full scenic works but is also revealed as a key Irish dramatic milestone. Fine National Theatre cast led by Stephen Rea. (928 2252). Jan 21, Feb 13-16, March 1-4. Mrs Klein (Apollo). Intriguing chat among the child psychologists in Nicholas Wright's hit transfer from the National. Fizzing performances from Gillian Barge, Francesca Annis, Zoe Wamaker (497 2663, cc 379 4444). Orpheus Descending (Haymarket). Triumphant debut for the Peter Hall Company with Vanessa Redgrave candescence sensual and Italianate in atmospheric restoration of Tennessee Williams's last indisputably major play (930 9832). Amsterdam The Young Vic on tour with Waiting for Godot, with Reg Stewart and Peter Theodou. Fri in Groningen. Schouwburg (125 645), Wed in Arnhem. Schouwburg (492 7411). Evita, the original Broadway production with Florence Lacey (Sat and Sun in The Hague, Circus Theatre (65 83 00), Tue to Thur in Rotterdam, Doelen (413 2490). New York Ramours (Broadhurst). Neil Simon's latest comedy is a self-conscious farce, with numerous slandering dozes and lots of mug-

ging but hollow humour that misses as often as it hits. Christian Szasz leads an ebullient Starlight Express (Gershwin). Those who saw the original at the Victoria in London will surely recognise its US incarnation: the sisters do not have to go round the whole theatre but do get good exercise on the spruced-up stage with new bridges and American scenery to distract from the hackneyed pop music and trumped-up, silly plot (936 5510). M. Butterfly (Gugene O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (246 0230). Phantom of the Opera (Majestic). Staffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this mega-transfer from London (239 0300).

Chicago Driving Miss Daisy (Briar Street). The touching relationship between a dowager, played in a busy but distressing establishment (989 9000). The Piano Lesson (Goodman). Frolife August Wilson continues his exploration of the American black in history with a play, set in 1936, about a family's arguments set round an elaborately carved heirloom piano. Ends Feb 11 (443 3900).

Tokyo Kabuki. The festive new year programme at Kabuki-za (541 3131) includes a popular modern kabuki play Utsun, Sen-sen (Grandpa, Grandpa) at the 11.30 matinee. The evening show at 4.30 ends with the spectacular Lion Dance, featuring Ichikawa Danjuro XII and his nine-year-old son. At the National Theatre (265 7411), the world-famous onnagata, Tamassaburo Bando, is one of the players in a mixed programme which includes two dance numbers. Ends January 28. Yamato Takera of Mt Ibeki. Some of the kabuki theatre's finest young actors perform a new play about one of Japan's mythical heroes, in a production by kabuki's finest showman, Emnosuke Ichikawa. Parco Theatre (477 5555). Ends January 26. Carmen. Musical (In Japanese) based on the opera, but which follows Mercurio's novella more closely than Bizet did. The aim, according to director Mike Ashman of the Royal Opera House, Covent Garden, is to put back "the sex and violence". Stars Mao Dajoh who, unlike most Carmen, can dance as well as sing. Aoyama Theatre (591 1711).

MUSIC

London

Eric Hoeprich, Michael Garcia-Narrou and Melvyn Tan (period instruments), Shumann, Beethoven, Weber, Elms, Mendelssohn, Wigmore Hall (Fri) (883 2141). John Ogdon (piano), Rachmaninov 2nd Piano Concerto, Brahms Academic Festival Overture, Beethoven's Eroica, St John's Smith Square (Sat) (222 1061). Julian Bream (lute, guitar), pieces by Dowland and Takemitsu among others, Wigmore Hall (Sun) (985 2141). London Schools Symphony Orchestra, Schubert's Unfinished, Wagner's Tristan and Messiaen's Turangalila, Barbican (Mon) (638 8921).

Paris

Gerhard Oppitz, piano. Brahms, Sallé Gavone (Mon) (45 63 20 30). René Jacobs, counter-tenor and Tom Koopman, harpsichord. Rossini, Frescobaldi, Zupoli (Tue); Ciria, Valentini, Monteverdi (Wed). Solo concerts at 6.30pm at the Théâtre de la Ville (42 74 22 77).

EXHIBITIONS

London

The Royal Academy. Italian Art in the 20th century: after German and British, the third in the Academy's roughly biennial sequence of major national surveys. This is an exceptionally thorough study of the earlier phases, clearly setting out the several developments of Futurism, Metaphysical Painting, Realism and Abstraction, but is rather more cursory and less intriguing and often very beautiful. All in all it is a remarkable exhibition. Daily until April 9, except Good Friday; sponsors Artlink and Fiat. The Whitechapel Art Gallery. A major exhibition of the sculpture made in the past two years by Richard Deacon, the young winner of the Turner Prize in 1987. Also an installation by the painter, Kate Whiteford (daily except Mondays until Jan 22).

Paris

Grand Palais. Paul Gauguin. Coming after Washington and Chicago, 260 works from the United States, the Soviet Union, Japan and Czechoslovakia, together with those in French possession, form the first great retrospective since 1945 of the legendary painter himself. January 14 until April 24, closed Tue; late closing night Wed (42 96 52 30). Louvre. Pavillon de Flora. Rembrandt and his school are on show in two exhibitions. The first includes 72 drawings which show a panorama of Rembrandt's

Brussels

Orchestra National de Belgique conducted by Mendi Rodan with Yves Storm (guitar) performing de Falla, Rodrigo, Ginastera. Palais des Beaux-Arts (Fri, Sun) (512 5045). Eugenie Nestorako (bass) and the Brussels Festival Orchestra conducted by Robert Janssens. Borodin, Mussorgsky, Verdi. Cirque Royal (Sun) (218 2010).

Vienna

London Philharmonia conducted by Giuseppe Sinopoli, Richard Strauss, Mahler, Konstantin (Fri). Chamber Orchestra of Europe, conducted by Andras Schiff. Bach, Konstantin (Sun, Mon), Wiener Quartet, Mozart, Mahler, Mendelssohn, Palis Aussenberg (Sun). Wiener Schubert Trio, Vivaldi, Beethoven, Dvorak, Musikverein (Tue). Wiener Symphoniker, conducted by Christoph Eschenbach, with Oleg Yegorov (violin), Natalia Guman (cello), Taimon Barto (piano), Webern, Beethoven, Shumann, Konstantin, (Wed, Thurs).

mastery work and can be compared with 54 drawings executed by his pupils. The other exhibition consists of 29 canvases by Rembrandt's school and is especially interesting in view of the recent controversy about attributions of some of Rembrandt's own paintings. Both exhibitions closed Tue, the first ends Jan 20, the second March 27. Entry from the Quai des Tuileries, opposite Pont Royal (42 60 33 56). Galerie Odeon-Corcoran. Camille Claudel 1864-1943. Fourteen sculptures, mostly bronzes, by this tragic disciple and lover of Rodin whose life ended with 30 years in a mental asylum. The exhibition is completed by seven bronzes by Rodin, including two portraits of Camille herself, young and beautiful, adding the last touch of pathos. 85 Bis, Rue du Fbg. Saint-Honore (42 56 32 56). Closed Sundays. Ends Jan 31.

Musee Picasso. Because the floors of the museum are crumbling under the passage of visitors, all the paintings have had to be taken down during repairs, which will last for about two months.

Brussels Musee BelleVue. Les Femmes de la Seduction. The art of perfumery in the 18th century. 7 Place des Beaux-Arts. 30 Belgian Antiques fair organized by 49 Belgian collectors and dealers. This year's theme is "the unexpected" - Fabrice Janssens. Ends February 12. 513 4831.

Antwerp Museum of Contemporary Art

Frankfurt

Frankfurt's Radio Orchestra under Silvan Cuntzheim. Schubert, Mozart. Frankfurt Alts Oper (Fri).

Berlin

Philharmonia Orchestra London conducted by Giuseppe Sinopoli. Strauss, Mahler. Philharmonie (Tue).

Rome

Maurizio Pollini (piano), recital. Auditorium in Via della Conciliazione (Fri) (654 1044). Giuseppe Sinopoli conducting Franck's symphonic poem Le Chasseur Maudit, Lalo's Symphonie Espagnole with violinist Uto Ughi and Sibellus's Symphony No.1 in E minor, Auditorium in Via della Conciliazione (Sat, Sun, Mon and Tues) (654 1044). British Month (organized jointly by the Accademia Filarmonica and the British Council) continues with the Singing Singers performing a mixed bag which includes Bach, Henry VIII, Rossini, Grandios, Gershwin, Cole

and Albrecht Durer. Until March. Braunschweig Braunschweig. Harzog Anton Ulrich-Museum. European Baroque Painting. As a gesture of reconciliation, 65 17th and 18th Century paintings from the Warsaw National Museum are being exhibited in Braunschweig, 60 years after the German invasion of Poland. This exhibition can be seen until Jan 29, and tours afterwards to Utrecht, Cologne and Munich.

Rotterdam

Boymans-Van Beuningen Museum. Twin exhibitions on Rembrandt and his school comprising a lavish 200 drawings and 30 paintings, all from the museum's own collection. Ends March 5.

Munich

Art of the Biedermeier. This exhibition tries to define the Biedermeier period with seven different themes illustrated by pictures from a wide range of artists. The presentation is dominated by the 462 paintings, while there is also a complete furnished room. Haus der Kunst, Prinzregentenstr. 1. Ends Feb 26.

Berlin

Brucke Museum. Emil Nolde (1867-1956). The exhibition concentrates on Nolde's most creative period in Berlin between 1910-1911. There are about 125 pictures, aquarelles, lithographs and etchings. Bussardstrasse 9. Ends Feb 5.

Stuttgart

Stuttgarter Museum. The most important pictures of the famous Thyssen-Bornemisza collection covering the period between 14th-18th century as well as works by Holbein the younger, Frans Hals, Peter Paul Rubens

Porter, Lennon-McCartney and Delmsy, Teatro Olimpico (Wed) (933394).

Florence

Alexander Lazarev conducting Mussorgsky's Night on the Bare Mountain and Songs of Life and Death, and Prokofiev's Alexander Nevsky, with Nina Terenteva (mezzo-soprano), Teatro Comunale (Fri, Sat and Sun) (277 9239).

Amsterdam

Kurt Sanderling conducting the Royal Concertgebouw Orchestra with Murray Perahia (piano). Mozart, Bachmann, Concertgebouw (Fri, Sun 2.15). Hartmut Haenchen conducting the Netherlands Philharmonisch Caroly Watkinson (soprano) and Hermann Winkler (tenor). Mahler. Concertgebouw (Sat). Josef Suk (violin) with the Royal Concertgebouw Orchestra under Claus Peter Flor, Mendelssohn, Martin, Tchaikovsky. Concertgebouw (Wed, Thurs). Jazz concert with Bud Shank (alto sax), Bill Perkins (tenor sax) and the Rein de Graaf Trio,

Recital Hall (Sat) (31 45 44). Accademia d'Harmonia, with a programme of 18th century Spanish chamber music by Pla, Minnes, Castell and Sor. Oliver Recital Hall (Wed) (31 45 44).

Rotterdam

James Galway with the Rotterdam Philharmonic under James Conlon, Dvorak, Mozart, Doolen (Fri). Gustav Mahler, Mahler, Fauré. Recital Hall (Tue) (413 2450). Robert Holl conducting the Netherlands Chamber Choir, vocalists and soloists, Schubert. Recital Hall (Wed) (413 2450).

New York

New York Philharmonic conducted by Zubin Mehta, with Julia Varday (soprano), Fauré, Mozart, Beethoven, Avery Fisher Hall, Lincoln Center (Tue) (799 6239). Isak Perlman (violin) with the New York Philharmonic Orchestra conducted by Zubin Mehta, Sibelius programme, Avery

Fisher Hall, Lincoln Center (Thur) (799 6239).

Chicago

Orchestra Symphonique de Montreal conducted by Charles Dutoit, with Radu Lupu (piano), Beethoven, Berlioz, Orchestra Hall (Mon) (435 6688). Chicago Symphony Orchestra conducted by Guntter Wand, Schubert, Brahms, Orchestra Hall (Tue) (435 6556). Cho-Liang Lin (violin) with André-Michel Schum (piano), Stravinsky, Grieg, R. Strauss, Orchestra Hall (Wed) (435 6560).

Tokyo

Opera Gala Concert. Tokyo Philharmonic Orchestra conducted by Roberto Patronoster, with Peter Dvornik, Renato Bruson, Lucia Aliberti, Suntory Hall (Mon) (595 1001). Vyacheslav Polozov (tenor) with David Leighton (piano), Eucchi, Musorgsky, Suntory Hall (Tue) (406 6287). Isak Perlman (violin) with the NHK Symphony Orchestra, Rigar, Haydn, Vaughan-Williams, NHK Hall (Wed, Thurs) (466 1780).

paintings and stark desert landscapes. Half of the works are from the estate of the artist, who died in 1936. Ends Feb 5.

Chicago

Art Institute. Danis Gabriel Rossetti, J.E. Millais, Edward Burne-Jones and Simon Solomon take centre stage for the British drawings show, called "From the Ridiculous to the Sublime," which covers a century from Thomas Rowlandson's satires through Turner and Lear to the pre-Raphaelites. Ends March.

Tokyo

Suntory Museum. Fabrics from Okinawa. Japan's southernmost island chain preserved until recently its own unique culture, influenced more by China than Japan. This exhibition features beautiful dyed textiles made by a technique called "higashi" (red stoned dyeing), as well as woven fabrics in indigo and other dyes. There is also a small selection of Okinawan lacquerware. Closed Mondays. Identitas Museum. Ukiyoe Paintings. Ukiyoe is usually associated with the woodblock print, but this delightful exhibition focuses on scroll paintings by some of the masters of the "floating world" - mainly game scenes and portraits of beautiful women in colourful kimono. It is drawn from the museum's own collection, as is the permanent display of Japanese and Chinese ceramics. Refreshments are available and there is a fine view of the imperial palace moat. Closed Mondays.

New York

Metropolitan Museum of Art. More than 100 works by south-west American artist Georgia O'Keefe will cover the range of her career, focusing on her influential abstracts, flower

Continued on Page 17

You can start small

You can start big

Keep

adding to your portfolio

A bit at a birthday

Use your tax refund

Money left over when buying

a car

Build up a golden reserve

Most wise investors hold from 10 to 15% of their investment portfolio in gold. They know that gold can anchor their portfolio, as history has proven that gold is the ultimate store of value. But, when you buy gold, you also want the assurance that you can trade it discretely for cash on demand at its full value. As the largest-selling bullion investment coin, the Gold Maple Leaf can meet this demand. Each Gold Maple Leaf coin is 999.9/1000 fine pure gold, and is legal tender at its face value. Independent tests have even shown that

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ARTS

After the Fall

LYRIC PLAYERS THEATRE, BELFAST

With Arthur Miller resoundingly back in fashion it was high time someone looked at his Marilyn Monroe play. After the Fall opened the Lincoln Center in 1964 and outraged critics who found the sluttish portrayal so soon after Monroe's death a tasteless exercise in apologetic necrophilia.

as he was on anyone. As befits a compulsive misogynist, he attracts the boiling wrath of both Louise and Maggie, who run up against someone more concerned with big issues than small kindnesses. The fragmented, kaleidoscopic action anticipates Miller's reputation for playing The American Clock, which reminds you that everything in his work from Death of a Salesman to Fireweed is an experiment in form bending towards meaning.

Miller is as hard on himself

Michael Coveney

3 Guys Naked From the Waist Down

DONMAR WAREHOUSE

The Donmar Warehouse launches its new year with a sustained act of American iconoclasm. With affectionate wags this off-Broadway troupe takes pot shots at Hollywood and positively peppering Johnny Carson with lead. The trouble with iconoclasm is that it's never quite as effective when the icons are someone else's, as with the venerable exception of Gilbert and Sullivan, they are.

thing. Significantly, in terms of international cultural currency, it was the music that I found most seductive. Michael Ripston's score is wide in its range, holding a compelling balance between mockery and straightforward indulgence. Like everything else in the show it is slick and well-served by an all-English cast whose provocation, using 1980s Britain's pacy direction, is thoroughly concealed.

Claire Armitstead



River Scene with Rainbow, taken from the Hesperides I sketchbook, 1805-7. Watercolour

Turner: the second decade

David Piper reviews the exhibition at the Clore Gallery

The current exhibition in the Clore extension at the Tate Gallery is Turner's Second Decade (until March 27). The present exhibition policy for watercolours and drawings in the Turner Bequest aims at showing four selections a year, one of which will be a "Decade" show. Turner's career embraced six decades, so there are four to go.

His mastery of pencil and watercolour brush is illustrated in various phases. Already by 1801 he had been enlarging his technique from the delicate but essentially linear tradition of the topographical artists from whom he had first learnt: the tradition of the "timed drawing," the composition defined by very precise contours, subsequently filled in with wash and colour.

one, for example, with a rainbow looking across the river into the evening skies, conveys a most tender elegiac serenity. Working along the middle reaches of the Thames in this period, Turner seems to me to get at times very close to Constable in feeling, though he never snatched everyday English weather, mists, shifting and sometimes sparkling, on to canvas in Constable's way. It would have been pleasant to have one or two of Turner's small oils - of those rare ones that he painted in that medium direct from the subject in the open air - transferred from the main exhibition galleries to this occasion.

Romeo and Juliet

COVENT GARDEN

After the excitement of the Makorova/Bocca evening, something rather more sober-sided came with Wednesday's Romeo and Juliet, when Fiona Chadwick and Mark Silver appeared as the lovers. Their performances were honest, with Miss Chadwick especially skilful in placing the choreography before us, each step secure, each idea exposed.

rebellious emotion. Mr Silver's trust moments came when action sprang quickly from the drama: receiving Juliet's letter, attacking Tybalt, his feelings were fired, and his physical response no less fiery.

1966. A welcome, too, for fresh casting to set against the predictabilities of certain mime performances: I especially like the three harlots played as desirable young women rather than the rampant trulls we have been used to in the past.

Claire Armitstead

Clement Crisp

Simon Rattle

FESTIVAL HALL

Simon Rattle took a sabbatical from the City of Birmingham Symphony last autumn, and the orchestra played under a whole roster of guest conductors. His return has brought the CBSO back to London on the kind of form that instantly transforms their concerts into special events. Their Festival Hall programme on Wednesday opened with a work that was a considerable rarity in concert until it became one of Rattle's party pieces - Schoenberg's orchestration of Brahms' G minor Piano Quartet.

ency of the march section of the Andante, to which Rattle lent a manic Mahlerian intensity. Certainly the quartet emerged larger than life, larger even, one suspects, than Schoenberg envisaged, and the same quality carried over into Janáček's Glagolitic Mass, another work which Rattle has kept at the very centre of his repertoire. The soloists - Helen Field, Linda Hirst, John Mitchinson, Nell Howlett - are opera singers first and foremost, and in a work completed a year after The Makropulos Case and lacking all the appurtenances of a traditional sacred mass it made a considerable difference. Miss Field's implications in the Kyrie, Mr Mitchinson's interventions in the Gloria, were drawn from the opera house by Janáček, and rendered as such here.

Andrew Clements

Schoenberg plus

FESTIVAL HALL

The South Bank's "Reluctant Revolutionary" was to be heard in two Festival Hall concerts on Tuesday evening, by the visiting Royal Liverpool Philharmonic, and earlier by the organist Timothy Bond. Bond's enterprising recital was a model; one of these days, more music-lovers than just the usual gaggle of organists ought to discover (against their prejudices) that there are straightforward, effortless pleasures to be had from the 6 o'clock Festival Hall recitals.

music, and - under Bond's hands and feet - mightily effective on the organ. With his Liverpool orchestra the conductor Libor Pešek made less of Schoenberg's op. 31 Orchestral Variations, though his exemplary care for just secured an unusually translucent sound. Op. 31 remains a stately, formal twelve-note exercise, I think: an unappetisingly tepid score despite its impressionist moments, a couple of forcibly motivated variations and the "B-A-C-H"-ridden Finale.

David Murray

The Woman in Black

LYRIC, HAMMERSMITH

At first glance this stage adaptation of Susan Hill's ghost story seems to have delighted in setting itself an insurmountable task. The atmospheric tale of a tragic haunting in bleak marshland is told by two actors assuming many identities of period, and furnishing the stage with such imaginary properties as pony and trap, dog, and creeping sea-mist.

porting roles. The final twist in the very last line, may be predictable; but my wipers were rung, my spine chilled, I had been totally held. I have not read the novel, but this is to understate Robin Herford's production and Stephen Mallatrat's adaptation. Sound effects are used judiciously; slides are milkily projected on to drapes; cunning stage management sets empty chairs rocking as unsuspected rooms are revealed through gauzes. And no mocking thoughts of dry ice diminish the "sea-fret" that coils evilly over the front stalls.

ARTS GUIDE

January 20-26

Opera and Ballet London Royal Opera, Covent Garden. A new and skilful English-language version of Die Fledermaus by John Mortimer is introduced to the house in John Cox's also new staging, with a first-rate cast (including Carol Vaness, Thomas Allen, Dennis O'Neill, Lillian Watson and Cliff Hayes Jones) but a less than sparkling conductor in Adam Fischer. Further performances of Nurea Eper's Madama Butterfly production, new this season. Yoko Watabe, Enrico Malagnoli, Thomas Allen, and Anna Masson take over the leading roles, and Mark Ermler conducts. (20, 1008, to 24, 1911)

Paris Chabab. Ballet Antonio Gades to Manuel de Falla's zarzuela dance La Jirafa (20, 22, 23, 24, 25, 26). Falla's zarzuela, Spain's national ballet brings colour and fiery temperament with its 70 dancers and 250 costumes under the house in John Cox's also new staging, with a first-rate cast (including Carol Vaness, Thomas Allen, Dennis O'Neill, Lillian Watson and Cliff Hayes Jones) but a less than sparkling conductor in Adam Fischer. Further performances of Nurea Eper's Madama Butterfly production, new this season. Yoko Watabe, Enrico Malagnoli, Thomas Allen, and Anna Masson take over the leading roles, and Mark Ermler conducts. (20, 1008, to 24, 1911)

Berlin Opera. Der Fliegende Holländer stars Simon Estes, brilliant in the title role. Das Mädchen aus den Felsen, a new production with a first-rate cast led by Maria Zempfer, Plácido Domingo, Uwe Fesler and Peter González. The new Götterdämmerung production of La Bohème is sung by Catherine Malfitano (Mimi), Antonio Orlandini (Rodolfo) and Gwendolyn Bradley (Musetta).

Amsterdam The Netherlands Opera. Production of Ariadne auf Naxos by Richard Strauss, directed by Graham Vick. Stephen Barlow conducting the Netherlands Philharmonic with Rita Culic as Ariadne, Jeanne Piland as the Composer and David Griffith as Bacchus (Sat, Tue, 265 455)

Rome Teatro Dell'Opera. A revival of the 1964 Viennese version of Mozart's La Nozze di Figaro by Alberto Fassini, conducted by Donato Renzetti (Fri, Sun, Tue, Thur). The cast includes: Isabella Norberg-Schulz, Adelina Scarsbelli, Clarry Barba, Claudio Deederi and Mario Bolognesi (48.17.55)

Washington Washington Opera. Eisenhower Theater. Kennedy Center. Paul Lusk directs the production of The Postman Always Rings Twice, composer Stephen Paulus's 1982 adaptation of James M. Cain's novel of passion and violence. Pamela South is Cora and Timothy Nolan sings Frank in this Washington premiere. Fiodorena and Barry continue as Figaro and Ruth Ann Swenson as Rosina in The Barber of Seville, as directed by Leon Major and conducted by Joseph Roeligno (24 3776)

Chicago Lyric Opera (Civic Opera House). Tamerici enters the company repertoire for the first time in John Copple's production with Marilyn Hume in the title role, Chris Merritt as Argirio and Jan Cella as Orzeszka, conducted by Bruno Bartoletti. Susan Dunn plays Alda in Giuseppe Giacomini's Radamonte in the last season performance of Nicolas Joel's production conducted by Richard Buckley (222 2244)

Tokyo Yuzuru (Night Crane). Opera by the contemporary Japanese composer, Ikuta Dan, which was premiered in 1952 and has now been performed 500 times. This new production is conducted by the composer. Shinjuku Bunka Centre (Wed, Thur) (372 4311)

Volksoper. In repertoire: Mignon; Sky Train; Des Opern; Das Götterdämmerung; Die Zirkusprinzessin. Ballet: Arthur Schnitzler and sein Reigen (51444, ext. 2682)

Frankfurt Opera. Rigoletto is well performed by Anna Dawson (Gilda), John Rawnsley (Rigoletto), Vinson Cole (Duca), Margit Neuberger (Maddalena) and conducted by Cary Bertini. William Forsythe's musical Isabella's Dance returns. Rolf Lieber-

mann's Opera der Wald is newly produced by Adolf Dressen.

Stuttgart Opera. Philip Glass' opera Satyagraha in Achim Freyer's production is revived with Yasuko Kozaki, Carmen Blamont, Jerold van der Schuerf and Wolfgang Probst. Madame Butterfly, sung in Italian, features Avelina Vervejto, Helene Schneidermann, Michael Sylvester and Tero Rannula.

New York Metropolitan Opera House. Lincoln Center. Julius Rudel conducts Die Fledermaus with Barbara Daniels as Rosalinde, Edita Gruberova as Prince Orlofsky and Allan Glassman as Alfred. Rimbaud's Castle continues with Jesse Norman as Judith and Samuel Ramey in the title role in performance with the music drama Ewarting where Jesse Norman sings The Women. James Levine conducts both Aprile Millo sings Alda, with Vladimir Popov as Ramondo and Alcino Fandary as Amosaro, conducted by Christian Bades (262 6000)

New York City Ballet. State Theatre, Lincoln Center. The 40th anniversary season continues with 26 works by George Balanchine, nine by Jerome Robbins and five by Peter Martins. In addition, works by Laura Dean, Elliot Feld, William Forsythe, Lar Lubovitch, commemorated for this season, will be interspersed in the season, which ends Feb 26 (496 0500).

# FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF  
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Friday January 20 1989

## Demands on a President

IN SPITE of because of a willful disregard for many of the cares of office, Ronald Reagan leaves the institution of the presidency of the United States in better shape than it has been for 25 years. But Presidents cannot be cloned. It is already apparent that George Bush is very different from the man he succeeds, as is the world which he surveys in 1989, compared with that of 1981. So what does America and the world expect of him?

During the progressive disengagement of his second term, Mr Reagan was, in reality, more monarch than chief executive. The American public discovered, surprisingly after 200 years of living in a republic, that it quite liked this. He survived scandals and troubles of a magnitude comparable to those which ended the Eisenhower presidency, Johnson, Nixon and Carter, thanks to his personal qualities, above all his patent lack of self-doubt, and, more important, to the mood of the country.

National moods matter and come in cycles, like the political swings between left and right. In retrospect, the Reagan presidency came to resemble most that of Eisenhower, not as it promised initially, that of Franklin Roosevelt. Both came to office after periods of war and national introspection; both delegated heavily, not always wisely; both were fortunate to preside over periods of economic prosperity. Above all, both principally reassured at a time when the nation needed it.

### Ideological revolution

While Mr Reagan did effect something of an ideological revolution in his first term, notably on the fiscal front, it did not last, as it has in Britain. More remarkable was how, in his second four years, he discarded in practice many of the principles he brought to office, without ever admitting as much. In social policy this greatly disappointed his hard-line conservative supporters.

It can be argued endlessly whether his policies of "peace through strength" actually induced the Soviet Union to change its ways, as he would claim, or whether the light years of difference between Brezhnev and Gorbachev are essentially a Russian commodity. But the fact remains that Ronald Reagan ended up dealing with "the evil empire," to

the point that his successor has inherited a far more optimistic world scene.

It is still littered with Reagan failures, as in Central America, unfinished business, in the Middle East, and challenges yet to be faced, most obviously on the future of Europe, East and West. Mr Reagan has also bequeathed Mr Bush a huge problem of economic management in reducing the budget deficit, an apparent decline in the country's industrial competitiveness and a social fabric in some disrepair.

### Judicial legacy

There is, however, no sense of restlessness or of social injustice in America today comparable to that already evident at the end of the Eisenhower presidency, which gave way to the Great Society at home and to foreign policy activism, the apotheosis of which was the Vietnam war.

The Reagan judicial legacy, unlike Eisenhower's, is to conserve the status quo. For all Mr Bush's talk of a "kinder, gentler nation," there is little in his record and little apparent inclination in this Congress to pick up the banner of reform, unless forced to.

Mr Bush's past, the people he has already appointed and this week's suitably sober and realistic testimony by Mr James Baker, the Secretary of State-designate, all point to a preference for management and a recognition of interdependence near and far, which is welcome and which will certainly be tested. It also seems in tune with national sentiment, now unimpressed with cavalier interventionism and more interested in burden-sharing.

But hands-on involvement by a President, in the Carter manner, is not enough. Nor can Mr Bush be king like his predecessor, because the crown will not fit. He is therefore going to need to convey a sense of where he and his country are going. This applies as much at home, where the "feel good" years must surely end soon, as it does overseas, in putting flesh on the bones of a new world order no longer dominated by the dictates of superpower rivalry, nuclear arms race, and biological. In all this, he will also need a commodity that Mr Reagan had in abundance but cannot bequeath: it is called luck.

## Priorities in EC farm policy

THERE IS SOME good news in the latest proposals from the European Commission on farm reform. The proposals cover the prices farmers might receive from next harvest. In so far as they continue the financially restrictive policies followed since last February's summit, when the Community's heads of government put a ceiling on farm spending, they are to be welcomed.

However, the proposals themselves have not yet been accepted by member states. More important still, even though the so-called price fixing negotiations will preoccupy farm ministers for many weeks, they will do precious little to advance the reform of international agricultural trade. Lack of agreement is threatening the Uruguay round of talks under the General Agreement on Tariffs and Trade.

The Commission's proposals, introduced by the new Agriculture Commissioner, Mr Ray MacSharry, continue the long-pronged approach of his predecessor, Mr Frans Andriessen. This involves a squeeze on farmers' prices, as well as a number of associated measures aimed at ensuring that the common agricultural policy's support system operates only as a safety net, rather than as an alternative risk-free haven for untradeable commodities.

### Cutting costs

The principal aim remains that of cutting costs: from taking some two thirds of the total EC budget in 1987, agriculture is expected to account for only around half in four years' time. In the year since the EC summit the farm budget has indeed been kept within target, but this is due not so much to the diminished need for export subsidies following the boost to world prices from last year's North American drought.

The immediate danger as the price fixing negotiations proceed is that farm ministers, still all too prone to tunnel vision, will argue that the budget savings should be passed on to farmers. Perhaps to try to forestall such a move, Mr

MacSharry, launching the proposals, pointed out that last year's direct cost savings were exceptional and unlikely to be repeated. He also noted that despite the previous cuts in farm prices - which the EC claims have amounted to 25 per cent for cereals over the last four years - farmers' incomes across the Community have actually increased in real terms by between one and one and a half per cent.

However, even if Mr MacSharry manages to persuade ministers to accept his package in toto, it will do little to convince the rest of the world that the EC is really in earnest about negotiating far-reaching reforms in agricultural trade.

The critical need now is for some real movement within the Gatt negotiations. These have been stalled for far because the US has demanded the complete removal of all agricultural production and trade subsidies, while the EC has put forward piecemeal and short-term measures which only nibble at the edges of the problem.

### Cost without benefit

The problem itself was graphically described at a conference on the Gatt talks, held earlier this week at London's Royal Institute of International Affairs, as one of excessive cost for virtually no benefit. It was estimated that the direct costs and consumer transfers involved in agricultural subsidies for the OECD countries amounted to Ecu 240bn (£133bn) in 1986, with the EC share of this total set at one third. This is clearly burdensome not just for governments, taxpayers and consumers, but also for farmers, who themselves receive comparatively little of such huge sums.

It is good that the Commission has produced financially restrictive price proposals; member states should not try to water them down. But it is even more vital that the Commission - which has very full powers in this respect - should now go on to produce realistic proposals designed to break the impasse on farm reform within the Gatt.

"YOU COULD have drawn up a list in 1980 of 14 European companies and some others elsewhere in this industry that were doomed," says the chief executive of one of the world's leading electrical companies. "Well, many of them are now disappearing into bigger groupings or are simply exiting the business. It has really happened."

In little more than 18 months the whole structure of power engineering, one of the most conservative of industries, has been ripped apart by mergers and joint ventures.

Formerly, the landscape was dotted with fiercely independent companies masquerading as impenetrable behind their own national boundaries. Now six or seven giants are emerging, hoping to dominate the market for power station and electrical distribution equipment.

Another clutch of important deals in the power industry has been made, masquerading as impenetrable behind their own national boundaries. Now six or seven giants are emerging, hoping to dominate the market for power station and electrical distribution equipment.

General Electric (GE) of the US announced two marketing joint ventures in switchgear with Japan's Fuji Electric. Asea Brown Boveri (ABB), the Swiss/Swedish group, last week created a number of joint businesses with Finmeccanica, the Italian state-owned equipment group.

In the biggest of the recent deals, British General Electric Company (GEC) put its heavy engineering operations, including power engineering, into a joint company with Alstom of France. This week, Combustion Engineering of the US said it was negotiating the pooling of its boiler business with Alstom.

"What has not happened in 50 years has happened in less than two," says Percy Barnevik, chief executive of ABB, which is now the world's largest power engineering supplier. "It is amazing but, I think, predictable."

The emerging big power plant groupings include just three main ones in Europe - ABB, GEC-Alstom and Siemens of West Germany - together with four elsewhere. These are GE in the US and the three main Japanese equipment suppliers: Mitsubishi, Toshiba, and the smaller Hitachi. Two of the three European groupings also have tentacles deep into the US power equipment industry.

Along with this, a long list of losers, mainly in Europe, has been rapidly unfolding. Virtually the whole of the Italian power equipment industry has been parcelled up and divided into a number of smaller companies. Some suppliers deny that this pricing differential exists; but if it does, it is an important cushion which might eventually disappear.

Most important, the spark to ignite all this activity was the merger announced in August 1987 of Asea of Sweden (now Switzerland's Brown Boveri). This group has been a magnet for a web of takeovers and joint ventures, giving it an overall business with total sales, in power and other activities, of around \$22bn (£12.5bn) and 200,000 employees. Headquartered outside the European Community, it has big production facilities in two EC markets, West Germany and Italy.

There are several reasons for these dramatic developments.

- The world export market for power equipment has suffered a precipitous decline. In 1981, 37,000 Megawatts of steam turbines (above 200kW power) were ordered; in 1982, 7,600MW in 1985 before picking up in fits and starts to 11,000MW last year.

This is an indication of the collapse in demand for all the key components of power supply: turbines which create power to drive the generator; generators which convert horsepower into electricity; transformers which alter the voltage prior to distribution; and switchgear which controls the transmission of power. The fall-off in worldwide orders has resulted in fierce price competition and more loss-making contracts.

- Rapidly rising costs of developing new equipment and the need to find economies of scale.

Nick Garnett looks at the rapidly changing shape of the power engineering industry

## The hectic scramble for partners

- The growing importance of gas turbines for smaller "combined heat and power" (co-generation) stations. This has led to several sub-plots in the industry (see below) as smaller companies scramble to broaden their gas turbine range.

- Co-generation stations are cheaper to build than conventional stations, an important factor in countries where power supply is being deregulated, like the UK. Gas turbines are also up to 11 percentage points more thermally efficient than coal-fired stations, can supply heat and power separately, and suit the present mood of environmental conservation by being non-pollutants.

- The approach of 1992 in Europe has had an unsettling effect. No one believes national barriers will come down completely for power engineering. "Big power plant projects will not cross boundaries easily," says Mr Davidson. The strategy of the new groupings is to possess manufacturing plants in the main regional markets in case Europe does not open up; but if it does, to have the potential to lower costs through rationalisation.

- There is a widespread belief that equipment suppliers can charge up to 30 per cent more in protected domestic markets than in open competition. Some suppliers deny that this pricing differential exists; but if it does, it is an important cushion which might eventually disappear.

## Growing importance of gas turbines

A TRIUMPH in the industry is consolidation of control in the supply of gas turbines. This is a type of engine likely to become more important for power stations. Its development costs are very high.

Half of all gas turbines in commercial power stations and industrial power plants are designs from General Electric of the US which manufactures machines up to 150MW. GE has long good technology, strictly controlled licensing arrangements and great marketing strength in a product where the entry cost is high.

Most of the units for power stations are GE's industrial turbines rather than aero-engine derived units. GE has a number of long-standing affili-

ate companies building GE-designed gas turbines, including Alstom and British's John Brown.

Two other groupings in gas turbines are Mitsubishi-Flat-Westinghouse and Siemens. The latter, which makes units of 60MW to 160MW, is negotiating the purchase of AEG's gas turbine business.

However, the two new alignments challenging GE are ABB and GEC-Alstom. ABB makes units from 80MW to 150MW. It has been filling in gaps in its range in deals with Solar of the US and the Swiss company, Sulzer. It also has a deal with Turbomeca of Switzerland on supplying machines in packages. ABB has virtually no technology in aero-engine derived gas

turbines (as against industrial) but now has a technology co-operation deal with Rolls-Royce in this area.

The merger of GEC's turbine gas turbine business with Alstom's much larger interests has created an operation with sales of \$720m (£410m). GE has taken a one-third interest in this. This new group, which has access to industrial and aero-engine derivatives, makes units from 160MW to 200MW. Alstom contributed the bigger units suitable for power stations. The 200MW engine is being developed by Alstom from an original GE design.

Mitsubishi has found an inroad into the European market following a deal to supply gas turbines to NEI

company is two big companies merging and not rationalising," says Mr Barnevik. The task of doing that is enormous, particularly for ABB which is committed to reducing costs by 20 per cent. The ABB group now incorporates 970 companies and 1,500 production plants. It is finding the process of rationalisation long and hard.

A sceptical view is held by Terry Harrison, chairman of Britain's Northern Engineering Industries and the largest and most complete equipment supplier among the smaller companies left in Europe. "I have doubts about whether some of these

large groupings which are being put together will survive," he says. "They are so big and amorphous. I remain convinced that being competitive is the road to success and that is the road we are following."

The third question: will smaller companies still be able to take big contracts from under the noses of these giants?

Apart from NEI, Europe still has a number of such companies, such as the state-owned Elwin in Austria and Holec, the Dutch switchgear maker. There are also a range of civil and heavy engineering companies keen to build co-generation plants. In the UK these include Hawker Siddeley and Trafalgar House's John Brown subsidiary. These companies will certainly pick up orders for smaller stations though they will have to buy some equipment from the larger groups.

Finally, will even seven big groupings eventually prove too many?

Domestic demand is falling in Japan, which could lead to some rationalisation in that country. GEC estimates that world export demand for turbine generators will rise to about 16,500MW by the 1990s. That is still only half 1981 levels.

If this proves over-optimistic and there is a big move in mature markets to co-generation plant, partly supplied by smaller contractors, there could be an embarrassingly feeble amount of work around. No matter how huge a company's resources, it still needs orders to keep its factories busy.

## Power equipment

Major deals in the past 18 months

**ABB (Sweden/Switzerland)**  
 Formed by merger of Asea, Brown Boveri. Takes control of Franco Tosi and Marzoli (Italy). Joint ventures with Italian state owned Finmeccanica. Buys AEG's steam turbine division (W.Germany). North American joint ventures with Westinghouse. Pools nuclear technology in Germany with Siemens' Kraftwerk Union. Buys small industrial turbines business of ACEC (Belgium). Possible joint venture with Mitsubishi (Japan).

**GEC-Alstom (UK/France)**  
 Merger of Alstom with GEC's Power Systems. GE (US) to take 33% stake in Alstom-GEC gas turbine business. GE's Cogemec low voltage switchgear business (Italy) put in with Alstom-GEC's Vynckler (Belgium). Alstom purchases most of ACEC. Combustion Engineering (US) joint venture with Alstom-GEC in boilers.

**Siemens (W.Germany)**  
 Discussing joint venture/absorption of AEG's gas turbine, switchgear interests.

**GE (US)**  
 Marketing joint ventures in Far East and Middle East with Fuji Electric (Japan). Joint venture in heavy transformers with Westinghouse. Changes to long-standing deals with GE affiliates on gas turbine technology, components.

**Mitsubishi (Japan)**  
 Sells gas turbines to Northern Engineering Industries (UK) for reworking. Sells of medium voltage switchgear technology to NEI. Talks with ABB and Framatome.

**Framatome (France)**  
 Talks with Westinghouse fall. Talks with Babcock and Wilcox on nuclear joint ventures.

**NEI (UK)**  
 Merger talks with Rolls-Royce fall. Sells 35% of boiler business to Combustion Engineering.



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## Big day for swearing in

THIS IS INauguration day in Europe as well as the US, the first time, I think, that the two events have coincided and the Americas, of course, have been at it for longer.

The new European Commissioners will be sworn in almost at the same time as George Bush officially becomes US President. The European ceremony, however, is much more low key. In fact, some of the people who have been through it can scarcely remember what happened.

There is a myth that you take an oath, not on the Bible, but on an original copy of the Treaty of Rome. In practice, there is simply a rather short "Solemn Declaration." The key words are about the "complete independence" of the Community, and there is a pledge "neither to take nor to seek instructions from any other body."

The ceremony takes place in the presence of the judges of the European Court in Luxembourg when, one ex-Commissioner says, wear "black velvet French chef's hats." The declaration is made in your own language; Ray MacSharry, the new Irish Commissioner, will make it in Gaelic which, although not an official Community language, is a language of procedure in the court.

One British two-term Commissioner says that it is like a registry office, rather than a church wedding, or like taking a degree at a 1960s university rather than Oxbridge. He cannot recall whether his wife was present. Afterwards they all drink champagne.

### \$5 a word

WE HAVE said before that the Amex Bank Review Awards are an endorsement to journalists. This year's are even more so. The top prize is going up

## OBSERVER

to \$25,000 (from \$15,000) and the total prize money from \$45,000 to \$65,000. Candidates are invited to submit an essay on "any subject in international economics of current relevance to financial markets"; length about 5,000 words and deadline June 30. Joint authorship will now be permitted. Raymond Barre, the former French Prime Minister, is receiving the Award Committee, and the competition is in memory of Robert Marjolin, a founding father of the European Community and first Secretary General of the OECD.

### Turning cold

■ Candlesmas Day on February 2 is a crucial guide to the weather during the rest of winter, according to Bill Foggett, the Thirsk weather man who says: "If Candlesmas Day is cold and clear, there'll be two winters in that year."

Foggett thinks the run of mild weather is coming to an end anyway and recalls the harsh winter of 1947 when people had to dig tunnels through the snowdrifts which lasted until April. "It was mild that year up to January 20, but that ended up being one of our worst winters on record."

He has recorded one day in Thirsk this month when the thermometer reached 51 deg F on January 8, not quite a record - his best January temperature was 53 F on January 18 1933, although he notes that the temperature reached 62 F during January 1916 in London.

He says the mild spell has brought out the buttercups and the celandine in Thirsk and the crocuses, snowdrops and acacias are well advanced. He has not seen any



I'll say this - it's the shortest May Day Parade I've ever known.

charlock, or wild mustard, as he did in January 1974, nor a hedgehog out of hibernation as happened in 1967. So while it has been mild, in the Foggett annals it has been milder and winter is not over yet; at least not until after the half-way hurdle of Candlesmas.

### Real Hell

■ Anne Theroux received the \$7,500 Thomas Cook Travel Book Award in London yesterday on behalf of her husband, Paul, for Riding the Iron Booster, his book based on travelling by train in China. If she had been asked to speak, she would have read a message from Paul, who was stuck in California.

It went: "I have always liked these lines spoken by Ulysses: 'Neither fondness for my son nor reverence for my aged father nor the debt of love that should have cheered Penelope could conquer in me the lust

to experience the far-flung world and human vice and bravery.' This is not the Ulysses of Homer or Shakespeare or Tennyson. It's Dante's Ulysses speaking from the depths of hell. So I suppose you could say I have been forewarned. But this prize will be some compensation for that. Thank you very much."

Theroux's next travel book, says his wife, may be based on going round the South Pacific on a kayak. Paradise at last, or real hell?

### Eurorecords

■ 1988 was the year of the European Commission's 1,000 decisions. According to the press releases, the Brussels authorities made a record 1,033 official announcements last year. The previous high was 749 in 1986, a particularly busy year in the low hundreds.

It is the campaign to build a single internal market that has taken the numbers up. Of last year's total, 153 were full legislative decisions made by a meeting of the 12 Commissioners (printed in all nine official EC languages), while the remaining 880 were mainly routine announcements (normally in just two languages) about the enforcement of competition and farm policy, official visits and such. At its last meeting before Christmas, the full Commission made 34 decisions, a record for a single sitting.

### Petrol drinker

■ Users of American Express cards will have noticed that some firms simply write "goods" on the form for what has been purchased rather than anything more specific. Balls Bros, a chain of wine bars in the City, has become more metaphorical. A colleague who wine and ate at one of them recently found that the printed statement on the form said simply: "Fuel."



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POLITICS TODAY

# A kinder, gentler budget surplus

By Joe Rogaly

The world will be watching President George Bush today. How will he follow President Reagan's amazing eight-year act? There is no danger that the audience will fall asleep, for an inauguration always sets the blood racing.

With any luck, the new President's first speech will refer back to the affirmation he made at the Republican convention in New Orleans last August, when he spoke of a "kinder, gentler" America. Whether or not he repeats those words, Mr Bush will be obliged to pursue such a line, since the Democrats control Congress. US voters began to reject conservative Republicans in the mid-term elections of 1986. They did so again last November.

The same sort of thing would happen here, if it could. A clutch of opinion polls suggests that Thatcherite conservatism is not, in itself, particularly popular in Britain. The Tories win elections because they have delivered more money to the voters than the less divided opposition. Yet many of their ideologically-driven social policies would be rejected by an independent legislature, if there was one.

Of course it should be easy for President Bush to talk about concern for the poor. As everyone knows, he has no serious money to spend. Washington's task is to reduce its budget deficit; the US version of the welfare state, which has just about survived the Reagan years, will have to be put on hold for a while longer.

The British Government has no such excuse. Mr Nigel Lawson, the Chancellor of the Exchequer, has begun to pile up surpluses at a rate that should earn him the Arnold Weinstock award for cash mania. It is reasonable that some of this should be spent on reducing the national debt. (Lord Weinstock, at Britain's annual Electric Company, would shudder at this equivalent interest payments if his corporation had to make them.) It is also reasonable that Mr Lawson should return some of the surplus as a dividend to taxpayers, while allowing for increases in social spending. He has done all that. There is, however, growing force behind the argument that the Government has struck a balance that is, shall we say, inconsistent with the development of a "kinder, gentler" Britain.

The first test of whether Mr Lawson is susceptible to this argument will come when he presents his sixth Budget on March 14. The net effect on income distribution of a decade of Conservative government is shown in the chart. The rich have prospered at the expense of the poor. This has been calculated on a microcomputer model of the tax and benefit system designed at the London School of Economics. It shows the differences between the 1988-89 tax and benefit structure and income distribution in 1979. The 1978-79 Labour package - 83 per cent top tax rates and all - had been indexed against the growth in national income. This set of assumptions has been made by Mr John Hills in his booklet, *Changing Tax*, published by the Child Poverty Action Group yesterday. It is certainly no more tendentious than the 19th edi-

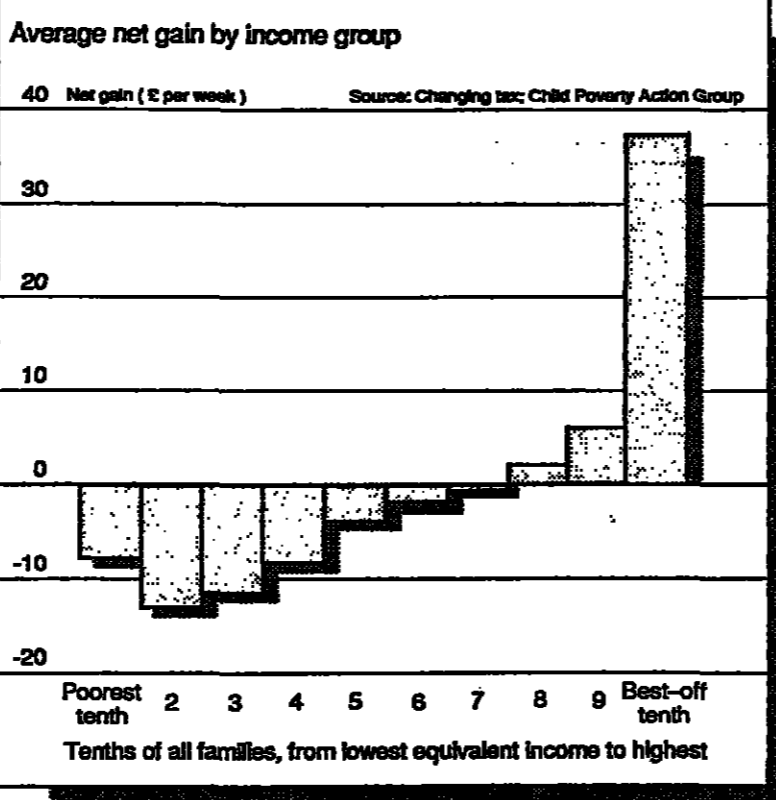
tion of *Social Trends*, published by the Government Statistical Service yesterday. *Social Trends'* early volume sought to show where the welfare safety net was failing; to my eye the latest edition would not recognise an adverse social trend if it tripped over one.

One predictable response to Mr Hills' chart is that if the punitive higher rates of tax had not been reduced, the growth in national income would not have occurred. This could be countered with a string of statistics showing that, taking Britain's post-war performance as a whole, the post-1979 Tory growth record is by no means as impressive as the Government's selective presentation of recent figures suggests. For example, Mr Hills calculates that UK growth has averaged 2 per cent between 1978 and 1988, against 2.5 per cent between 1948 and 1978. You and I need not, however, pursue this potentially endless argument, for there is no need to restore the 1988 top rate tax cuts in order to relieve the pressure at the lower end.

Even Mr Hills' wish-list does not quite do that, although it postulates a 15 per cent surcharge on investment income exceeding £8,000 a year. He would have a zero-rate band for income below £2,505 (instead of personal allowances) and a graduated structure of income tax ranging from 22 per cent for incomes between £2,505 and £11,000 to 30 per cent for incomes above £27,000. National Insurance Contributions would be turned into a progressive tax; mortgage interest relief would be confined to the 23 per cent lowest rate, and various tax-free concessions would be removed. The £11m thus raised would be spent on increasing the state pension, doubling Child Benefit and tacking other social payment rates. The picture of gains and losses shown in the chart would be reversed, although not in a single year since, mercifully, the plan provides for a period of phasing-in.

In the real world there is no chance of any conceivable Chancellor of the next few years picking up such a package, let alone implementing it. That does not nullify the general direction of the "kinder, gentler" argument. Extra social spending and/or lower-rate tax cuts costing net £11b but low single figures of billions could be accommodated without touching the 40 per cent top rate of income tax - if the Chancellor was willing to contemplate a smaller surplus, or a lower rate of repayment of

## The effect of direct tax and benefit changes since 1978-79



the national debt, or a bill in the long-run graph showing a steady reduction of public spending as a proportion of gross national product. He also has plenty of scope to increase excise duties and broaden the base of value added tax.

The question is, why should he do it? Social security spending, broadly defined, has risen by some £12bn in real terms since 1979. Surely that is enough? In fact just over a fifth of the growth is the product of a rise in unemployment; as that falls, so does spending. Most of the rest is demand-driven, as increasing numbers of pensioners attract higher payments, and the explosive growth in the number of divorces and illegitimate births leads to more applications at the social security counters. One-parent families

are almost inevitably in need of income support. The Tories have increased basic social payment rates in line with prices; they quickly cut the link with earnings that they inherited from Labour. They are unenthused by universal benefits. Means-tested benefits are not a Tory invention, as any study of social security since 1945 will show, but the Thatcher Governments have warmly embraced the notion of "targeting".

This has helped favoured groups, especially the disabled and some families with children. But not all targets are hit, which goes some way towards explaining why there is so much visible abject poverty in parts of Britain's city centres in spite of that £12bn. The government looks through the end of the telescope labelled public expenditure, not the end labelled need.

It would be wrong to take this argument too far. This is acknowledged by the man who first made his name at the Child Poverty Action Group, the Labour MP Frank Field. A half-hour House of Commons listened in respectful silence on Wednesday as he said that "one reason why the Conservative Party wins elections and the Labour Party does not is that, although many of our constituents have had a rough deal, the majority of the population have not. Until we take that point on board, we cannot make the point that the relative standards of living of families with children - whether they be rich or poor - have declined, compared with those of the childless or single."

His maverick's truthfulness was echoed by Sir Ian Gilmour, a Conservative as much out on a limb in his own party as Mr Field is in the Labour Party. "It is shameful not to have updated child benefit in a year when tax benefits was shown on the rich," said Sir Ian, easing the pain with a languid-charming smile. "I also believe that it undoubtedly fiddles an election pledge. It has hit some of the least well-off people and it appears to have been done... not on the merits of the case but in pursuit of some obsessive dogma of curbing public expenditure."

Child Benefit is paid to every mother in the land, regardless of income; as Sir Ian has said elsewhere, it might have fared better under the present Government if it had been labelled, when introduced, as a tax allowance. It did in fact replace a previous allowance for taxpayers, as well as a previous income support payment for the worst-off. Family Credit, which is targeted, is reaching only about a third of those it is intended to help. This is a surprisingly high figure when you consider the 100-questions, 16-page form that must be completed by claimants.

LOMBARD

# A cartel worth preserving

By Richard Lambert

CONSIDER, if you will, the following three assertions.

The act of buying a book can often provide a lot more pleasure than the act of reading the thing. Not buying a book, after spending half an hour browsing through it, is a liberating and positive experience. And finally: sensible people almost never go into a bookshop with a clear idea of what they intend to come out with.

If you can accept even a part of all this, then here is the good news.

You can love free markets and price competition and yet still feel good about the fact that the British book trade is run by a preposterous producers' cartel - one which prevents price competition in most areas and which, you would have thought, would have been blasted out of the water years ago. For the cartel has ensured the survival - so far, at any rate - of an extraordinarily diverse book trade in the UK, which produces roughly as many different titles annually as does the US, for a market one fifth the size of the US's book buying public.

The bad news is that the cartel is now under threat. Mr Terry Maher, chairman of Pentos, which owns the Dillons retail chain, has been saying for ages that he is going to bust it: now he claims he really, really means business.

He says that breaking the net book agreement will force publishers to be more efficient in all sorts of ways, by transferring power from the producer to the retailer and thence to the customer. It will make the whole business a whole lot more efficient, he argues, and of course he is right.

But in whose interest, apart from that of a few large retailers, is an efficient book trade? If that question seems out of place, take a look at the way books are sold in the United States. There, town after town is dominated by chains like that of the frightful B. Dalton group, selling the same - utterly predictable - range of books under the same boring marketing slogans all the way across the nation. Two minutes

silence for the closure of Scribner's, rightly described by Observer yesterday as the most civilised book shop in New York.

No wonder book clubs are so popular in the US: many towns do not have a shop which anyone in their right mind would want to patronise. When going to a bookshop provides no pleasure, you might as well get the things through the post.

Far better to have an inefficient distribution system, which just about allows the incompetent, the eccentric, and the enthusiast to stay in business alongside the professional. Far better to have an inefficient system which provides the customer with an unpredictable and entertaining selection of titles to choose from, and which permits publishers (a pretty conservative bunch) to make the occasional flyer on new talent.

The price of all this is that best selling titles cost perhaps 15 or 20 per cent more than they otherwise might. Provided that you agree with my initial three assertions, it is a price that seems well worth paying.

What about the argument that lower prices and sharper marketing will bring more people into the bookshops?

Well, maybe; but remember that the main impact of discounting is felt on hardbacks rather than the much cheaper paperbacks. The level of literacy in a country which has a well diversified paperback sector (and what is, still, a reasonable public library system) is not going to be transformed by the ability to buy the short list for the Booker prize at a discounted but still substantial price. The real gainers will not be the people who have never bought a book before, but rather those big retailers whose marketing muscle allows them to negotiate the biggest discount.

I'm glad that my favourite bookseller has a hole in his cardigan, and stocks a weird selection of cartoon books alongside the latest best sellers, and lets me cash cheques, and doesn't look the least bit like Mr Maher. I'm happy to go to the supermarket for my baked beans, but leave me the corner shop for my books.

## LETTERS

### Economic forecasters gaze into the crystal ball

From Mr Glenn Hogarth.  
Sir, I was interested to read Martin Wolf's article "The economic reborn" (Lombard column January 13) in which he argues that monetarism is alive and well.

| Year  | Retail prices | M3   |
|-------|---------------|------|
| 1984  | 4.8           | 10.0 |
| 1985  | 5.5           | 12.5 |
| 1986  | 3.4           | 20.6 |
| 1987  | 3.1           | 22.9 |
| 1988* | 6.4           | 20.4 |

This view is based on the fact that Mr Tim Congdon, the monetarist, produced a forecast last February which quite accurately predicted the main economic indicators for 1988. However, it is difficult to see in what sense Mr Congdon's forecast of inflation of 6.5 per cent

is consistent with his view of the overriding importance of broad money. Credit growth has played a part in the recent inflationary pressure, but this could not have been the main factor at play.

The table shows the annual movement of M3 - the usual measure of broad money - together with year-on-year increases in retail prices. The central monetarist view, and the main reason why broad money used to be the focal point of the Government's medium term strategy, is that movements in the money supply will be reflected eventually in changes in the price level.

In recent years, annual monetary growth has been 20 per cent compared with an inflation rate of around only 5 per cent. It is for this reason that the Treasury no longer sets targets for broad money.

On top of this, monetary growth and inflation in 1988 was accompanied by a sharp acceleration in M3 growth, while the pickup in inflation over the past two years has occurred at a time of steady, but fast, monetary growth.

### The RPI is acceptable

From Mr D.R. Myddleton.  
Sir, I support David Lea's argument (Letters, January 9) that it would be very damaging if public confidence in the Retail Prices Index were to be needlessly undermined.

More than a decade ago, when the debate about inflation accounting was raging, the Sandilands Committee criticised the RPI in its unconvincing attempt to justify its rejection of constant purchasing power accounting. But most people did not accept the Sandilands criticisms.

Effect of tax cuts  
From Mr D. Kerr.  
Sir, In "Labour urges Lawson to change tack for Budget" (January 6) you mention Mr Gordon Brown, Labour's Treasury spokesman, as having urged "large tax cuts for the wealthy in 1988". Is it not true that this particular *canard* was now laid to rest?

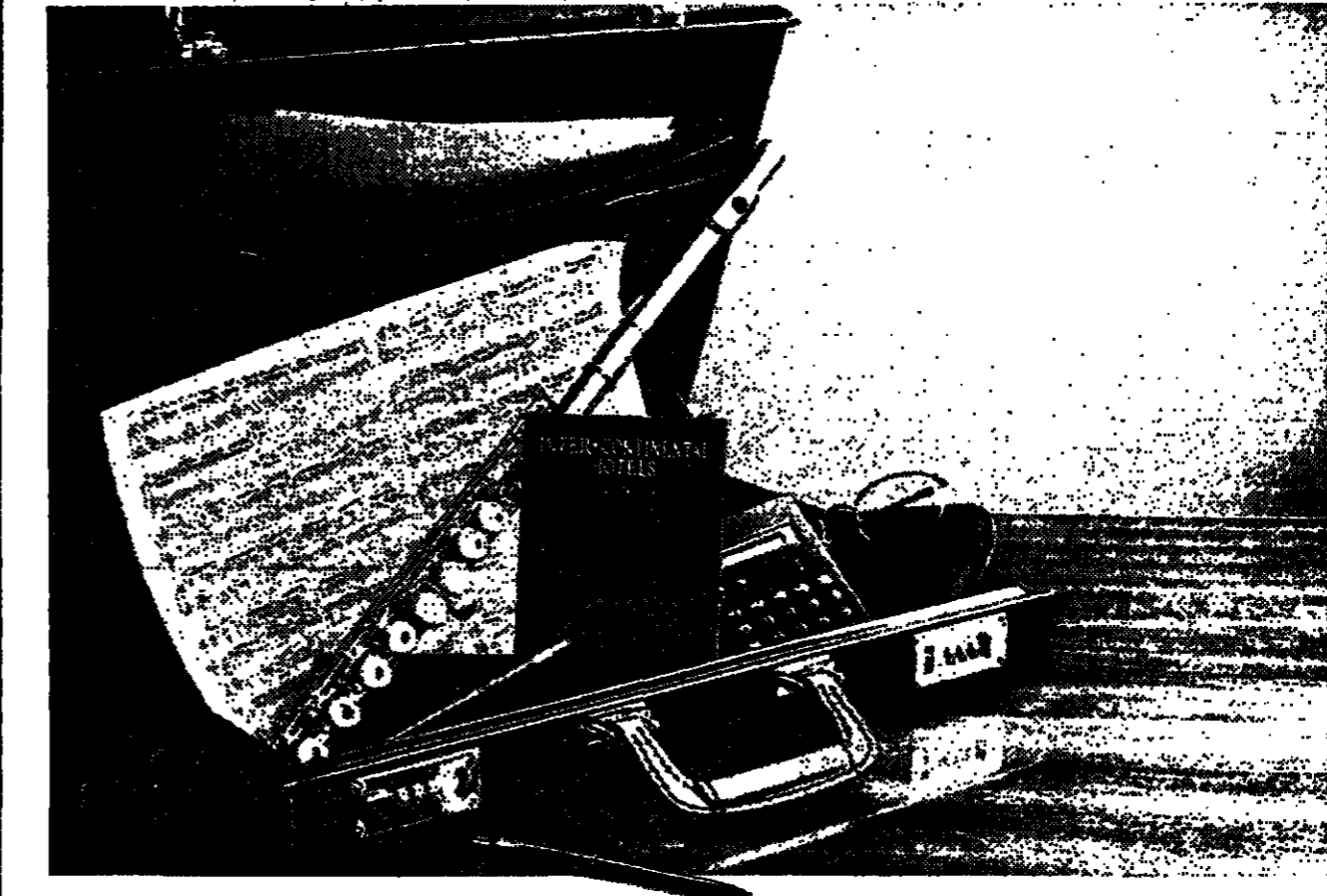
Three amounts made up almost the entirety of the tax reductions. The largest (£2,570m) went to reduce the standard rate to 25 per cent. The second largest (£1,806m) was used to increase the per-

middle of the most ferocious period of currency debasement in the pound sterling's history; it is important to have a suitable means of measurement. Of course nobody would pretend that the RPI is an absolutely accurate inverse index of the changing general purchasing power of money. There is no such index. The relevant question is whether the RPI is sufficiently accurate for most practical purposes. It is. D.R. Myddleton, Cranfield School of Management, Cranfield, Bedford

sonal allowances. Only the smallest amount of the three (£1,025m) went to reduce those tax rates over 40 per cent. It is hard to see how £1,025m, a relatively small amount, "fueled the unsustainable consumer boom" to which Mr Brown refers - or does he want all the 1988 tax reductions reversed, including the standard rate reductions and the increase in personal allowances. D. Kerr, The Royal Automobile Club, Pall Mall, SW1

### Meeting in Carlisle

From Mr Roger Corley.  
Sir, Your editorial on 22 December on the problems of transport in London has been followed by a number of letters suggesting ways of ameliorating the problem. Almost all the suggestions would require strong government intervention in the free market.



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### Reducing the incentive to pile on fertiliser

From Mr John Bates.  
Sir, Your editorial "A new era for farming" (January 11) missed the mark on the root causes of the environmental degradation attributed to modern farming methods. In fact, you intimate that a return of the common agricultural policy (CAP) could bring on even larger farms and further environmental damage. That would not be the case.

It is a fact that European farmers, on the average, use higher levels of fertiliser and agricultural chemicals than US farmers. This is not because European soils are less fertile than those in the US, or that the European Community (EC) is more infested with pests and diseases. Instead, the higher fertiliser and agricultural chemical use is the result of the incentives to maximise productivity which stem from the EC's extremely high commodity price guarantees.

diminishing return for fertiliser and chemical usage. Obviously Italian farmers can afford to apply more inputs for growing soybeans for which they are guaranteed over \$500 per megaton (million tons) than US farmers who are guaranteed only \$175 per megaton for their soybean production. The same is no doubt true for British farmers.

The EC's surplus of grain also results from the same high prices guaranteed to EC farmers. By applying high levels of fertiliser and chemicals, EC farmers are able to boost their yields much higher than the world average. It is profitable because of the price guarantee afforded by the CAP. But high grain prices force EC livestock and poultry producers to minimise their use of EC-origin grain in their feeds. No wonder there is a surplus of grain in the EC that must be disposed of by dumping it on the world market.

"decouple" farmer income supports from production requirements. Farmers would still be assured of an adequate income while producing commodities for sale at the world price. The incentive to pile on fertiliser and chemicals would be instantly reduced. At the same time, EC livestock and poultry producers would start incorporating more grain in their feeds to produce better, more tender meat and poultry which they could profitably sell to consumers at a lower price.

As a side benefit of decoupling, some farmers might very well decide that it makes more sense to pocket their income support payments and sell their farms in East Anglia for housing. No doubt there would be ready buyers in the form of consumers who could better afford the homes because they would be paying less for food. John Bates, American Soybean Association, 1300 L Street NW, Suite 960, Washington DC 20005-4107, USA

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# FINANCIAL TIMES

Friday January 20 1989

**NEWPORT**  
A TOWN TRANSFORMED

## Fraud alleged at Chicago futures exchanges

By Deborah Hargreaves in Chicago

THE US Federal Bureau of Investigation is believed to have uncovered multi-million dollar fraud at Chicago's futures exchanges as part of a two-year inquiry into the institutions' trading practices, according to newspaper reports.

The Chicago Tribune, quoting sources close to the inquiry, said yesterday that an undercover investigation was focusing on up to 100 brokers and floor traders at the city's

two big commodity exchanges. An FBI spokesman would neither confirm nor deny that an investigation was under way.

But Mr Anton Valukas, US attorney for northern Illinois, has stressed repeatedly that commodity fraud and white-collar crime in Chicago's markets are among his top priorities.

In another futures fraud case earlier this week, Mr Valukas charged 18 former

Chicago employees of First Commodity Corp. of Boston with racketeering and conspiracy. He said fraudulent practices were a widespread problem in the futures industry.

The Chicago Mercantile Exchange said it was preparing a statement.

In a larger rival, the Board of Trade, said it had received no official notification of any investigation.

Reports said that FBI undercover agents had gathered

extensive evidence of repeated attempts by Chicago commodity traders to cheat customers.

Agents are understood to have obtained jobs at commodities firms where they used hidden microphones to record conversations in noisy exchange trading pits.

If arrested, traders accused of regularly defrauding customers could face charges under the Racketeering Infringed and Corrupt Organisations Act (RICO). RICO has recently been used in insider trading cases on Wall Street.

The exposure of widespread fraud in Chicago would severely shake investor confidence in the city's futures markets.

In the past, Chicago's exchanges have strongly defended their trading practices and resisted increased regulation of their free markets following the 1987 stock market crash.

On straightforward financial criteria the merits of the deal for BT look dubious: gearing rises by 10 percentage points, earnings fall by 1p, and might fall by more had not BT decided to tack away the company's future losses - now running at \$200m a year - in its balance sheet. Shareholders may also worry whether British Telecom, that defensive utility, should be branching out into venture capital at all, rather than returning its embarrassingly large cash flow to its owners. Neither does the disappointing performance of Mitel prove Telecom's skill when it comes to international diversification.

To all that, BT could reply - quite plausibly - that Mitel was dreamt up by a different team; and that this time it is coming just 5 per cent of its capitalisation to market it understands well. And as the aim is to ensure long term growth, the short term financial effects are not the right way to appraise the deal.

Those who believe in the great future of the mobile telephone will no doubt accept such arguments gladly. The \$138 being paid per head of population may be extortionate compared to the price two years ago, but is no worse than the going rate. However, it may set a new high for British buyers, who have been cautious in their cellular sums by US standards; yesterday's 25p rise in the Rascal Telecom share price suggests that the UK market could be coming round to the American way of thinking.

The central banks have been taken by surprise by the strength of the market's desire to buy dollars. Officials conceded that the underlying demand in the market for the US currency is huge.

They note, however, that the cumulative effect of their intervention may be significant. The rate of collective dollar sales has picked up from a daily level of about \$300m to \$500m over the past days. Background, Page 20

Motorola says it confronted Hitachi with its allegations in 1986, and the Japanese company pledged to phase out the offending microprocessor products.

"In October 1988, in utter disregard for the consequences of its earlier unlawful conduct, Hitachi initiated a further scheme to compromise Motorola," the complaint states. A spokesman for Hitachi America, the US subsidiary of Hitachi, said yesterday the company is "greatly surprised at this action by Motorola."

Although the Soviet minister's announcement on tactical nuclear weapons might have been calculated to complicate Nato's task of adopting a common arms-control stand, his promise to make public the Warsaw Pact's estimates of existing forces in Europe is entirely in line with the West's position.

Nato, which last December published its own version of this data, showing Warsaw Pact superiority over Western forces in most categories of weapons, has always maintained that the two sides must

agree on basic data before starting to negotiate.

Mr Shevardnadze recognised the importance of basic data, but nevertheless emphasised that "arithmetic should not become an obstacle to politics."

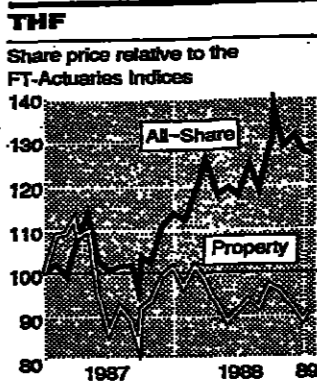
"Long and fruitless debate on the categories of arms and the methods of counting troops could throw a monkey-wrench into the negotiations," he said. The goal of the negotiations was not the base line data, but residual levels of arms, which should be brought down to mutually acceptable ceilings.

Western officials here also expressed yesterday that the terms of reference for the CST specifically excluded nuclear weapons and that Moscow appeared to want to re-introduce them by the back door.

## THE LEX COLUMN

### An expensive call from Telecom

McCaw Cellular Communications claims to be the biggest player in the fastest growing section of the telecommunications market, and so can be expected to drive a hard bargain. However, in persuading British Telecom to pay \$1.5bn for a minority stake at a 40 per cent premium, it has surely excelled itself.



months to do the more usual things - argue its case with the institutions, look for a straight counter-bidder, and so forth. The market, meanwhile assuming a clean run with the MMC and a take-out price towards 270p, and it could be right.

THF It is easy to pick holes in THF's latest annual results. A more than doubling in property profits and a rather surprising drop in the tax charge fattened the growth in earnings per share, whilst the jump in net asset value looked rather pedestrian to those who regard THF as little more than a property play. However, such criticisms are little more than nitpicking, and there is nothing in THF's latest figures to suggest any slowdown in the company's recently much improved performance. There must surely be a limit to how far THF can continue to rely on margin improvement to boost its profits, but its expansion into newer areas such as public catering should temper any problems it has on this score in its more mature hotel businesses.

However, there are a couple of longer-term worries. It is hard to see how THF can remain unaffected if the UK authorities are really intent on squeezing consumer spending, and its problems in turning round its US operations and its more recent acquisition of Kennedy Brooks suggest that the management has yet to prove itself in tough times.

GEC/Plessey The sharp rise in Plessey's share price yesterday was at first ascribed to various rumours - highly circumstantial, as all the best ones are - of rival consortia vying to the rescue. More plausibly, all that has happened is that the GEC/Siemens bid, having been dropped out for a while by background noise, has re-emerged as the only deal in town. With everyone in the world of electronics apparently talking to everyone else, it would be rash to rule out further developments; but while Plessey looks for partners and supporters, there is no guarantee that the Weinstock master-plan is complete either.

What at least seems clear is that the ignominious collapse of Matsun leaves the GEC share price quite free from bid premium. As for Plessey, yesterday's close of 245p is still a straight bet on the M&C. Having tried a battery of unorthodox tactics, Plessey has three

Asset allocation The latest official figures for UK institutional investment in third quarter 1988 trace the start of the vanishing gilt phenomenon, in the form of a \$1.2bn drop in institutional holdings. With Government repurchases rising ever since, funds are under increasing pressure to come up with a strategy for the proceeds. For some life companies, actuarial considerations will dictate looking around for the nearest corporate fixed-interest equivalent; but pension funds, faced with the higher risk and lower liquidity of the corporate bond market, might conclude that equities are a simpler solution in the long run. Until just lately, 13 per cent base rates have made the question less than urgent; a few more days like yesterday for equities, and it will be time to come off the fence.

## Twice bitten, Germany pre-empts inflation

Andrew Fisher reports on the historical rationale for the Bundesbank's caution

ARE West Germans neurotic about inflation, allergic to price rises, over-anxious about maintaining the value of their money? Or do they simply show a healthy concern for stability in a country where the people have had their savings and financial wealth wiped out twice this century?

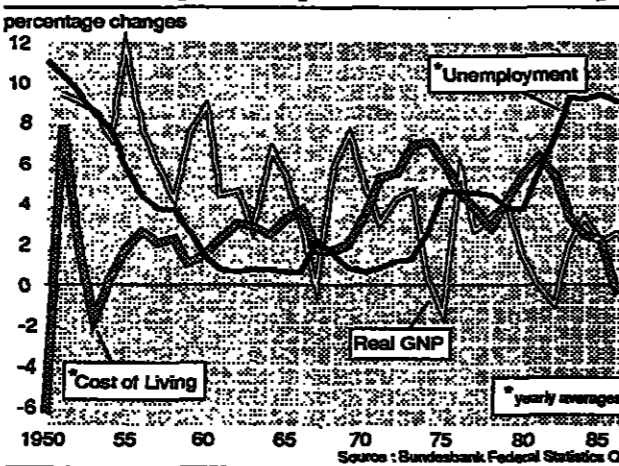
As concern about potential price increases grows in the only industrial country which avoided double-digit inflation in the 1970s, these are questions of more than passing interest. Yesterday's rise in key German interest rates was prompted to a great extent by concern over price trends.

By past standards, inflation is minimal. But the history of the country is vivid to the Germans. Even outside the country, 1923 is still regarded as a shuddering reminder of where unchecked inflation can lead. Near the end of that year, one dollar was worth 4,200bn Reichsmarks, a gram of gold 50bn marks, and a litre of milk 360bn marks.

The country was again hit by rampant price rises after the Second World War. Then came the 1948 currency reform which created the Deutsche mark, one of the world's strongest currencies.

Today, few Germans remember the painful economic events of the 1920s, which helped pave the way for Hitler's rise. But they have entered the collective memory and so, notes Mr Norbert Walter, senior economist at Deut-

### W.Germany: The post-war economy



sche Bank, "become institutionalised." As a result, the inflationary pain threshold is much lower in Germany than elsewhere.

In Germany, he reckons, people are uncomfortable with inflation above 3 per cent. In Britain, concern is likely to start over 5 per cent. Latest inflation figures show a rate of only 1.6 per cent for Germany against 6.4 per cent in the UK.

Clinging the need to dampen emergent inflation, the Bundesbank, the West German central bank, has tightened its monetary policies to avoid harsher action later.

After announcing the tighter approach in December, Mr Karl Otto Pöhl, president of the Bundesbank, admitted that

Germany was rather more demanding than other countries in what it termed non-inflationary growth. Speaking in New York in late 1987 after the stock market crash, he asserted: "We are not neurotic on inflation."

But the continued overshooting of money supply targets increased the risk of jeopardising credibility.

The target was again overshoot in 1988, with growth of nearly 7 per cent comparing with a desired 2-6 per cent range. For 1989, a goal of "about 5 per cent" has been set, the looser definition implying some flexibility. If the central bank had kept to its own strict definition, it would have fixed a 3 to 5 per cent range to

accommodate economic growth and inflation, a course which the stability-minded Mr Helmut Schlesinger, the deputy president, would probably have preferred.

Either way, the Bundesbank has committed itself to stopping high liquidity from fuelling inflation as demand for German goods pushes industry against capacity limits. Companies are investing heavily in new equipment, but it will take time for this to enhance capacity.

Also, industry's amplified profits after a successful year, especially in export markets, could prompt higher wage demands. Long-term wage deals apply for much of industry. But most claims will be made next year for some 40 per cent of employees.

Moreover, the long-term deals also include agreements for shorter hours. Thus the total amount of hours worked will be about 1 per cent less in 1989 at a time when industrial output is fully stretched as order books bulge.

Already, export prices are rising at a seasonally adjusted annual rate of 4 per cent. And while consumer price rises have been kept down, the Bundesbank has noted that low oil prices and the strong currency played a big role; without energy costs, the rise was at an annual rate of 2.7 per cent in the six months to December. In 1989, consumer price increases will add at least half a point to inflation.

As the guardian of the nation's money, with an obligation to maintain stability, the Bundesbank is concerned about these developments, although some foreign economists may accuse it of being too sensitive on inflation. It used the word "rulent" to describe the price conditions it was trying to avoid.

In general, the Bundesbank's efforts seem to be supported by the public. Each year, according to the Allensbach polling institute, at least 70 per cent of Germans list stable prices among the issues they regard as most important. Unemployment ranks higher, but the idea of combating this with a little inflationary-induced growth is anathema to most Germans.

"Anybody in Germany who learns about economics learns that inflation is terrible," comments Mr Kurt Riechebacher, an economist formerly with Dresdner Bank. "Most Germans have a deep-seated aversion to inflation, which reflects the experiences of the older generation."

Thus the answer to the above questions seems to be: No, Germans are not paranoid about inflation. But yes, they do put a high premium on stability and see inflation as a danger to long-term prosperity.

Seeing the risks inherent in an economy which it thinks may overheat after six straight years of economic growth, the Bundesbank is not prepared to take any chances, exaggerated though its fears may seem to many outsiders.

## BT to buy stake in McCaw Cellular

By Hugo Dixon in London

BRITISH TELECOM, the former state-owned monopoly, is to spend \$1.5bn on a 22 per cent stake in McCaw Cellular Communications, one of North America's leading car phone operators.

The deal, announced yesterday, is the latest move by BT to break out of the tightly regulated UK market. It will also strengthen BT's claim to be the world's leading provider of mobile communications.

BT, however, ran into some criticism in the City of London for paying too high a price. McCaw incurred losses after tax of \$205m in the first nine months of last year and has a

book value of only \$90m. BT countered by arguing that the cellular industry was growing extremely fast and that it was unrealistic to value McCaw on a traditional price/earnings basis. BT's preferred valuation method is the so-called price/pop basis, which is used by many US analysts to give an idea of the industry's future potential.

The price/pop method values a company according to the number of people living in the areas it serves. On this basis, BT has paid \$138.

McCaw, a family-run company, based in Seattle, Washington, has moved aggressively

into cellular communications over a decade, buying licences throughout the US.

Its cellular network is the largest of any in the US, covering an area with a population of 50m. Its licences include Alaska and Denver as well as a third of San Francisco.

However, many of its licences have been only recently acquired with the result that it earned revenues of only \$22m in the first nine months of last year when it had only 200,000 subscribers. Its losses result mainly from interest repayments on borrowings made to buy the licences and the need to depreciate the

value of the licences under US accounting law. BT will be writing off about \$300m of goodwill as part of the deal. However, it will not be consolidating its share of McCaw's losses on the grounds that its shareholding is an investment, not a shareholding in a company.

It will not be feeding through its share of McCaw's depreciation costs. BT's earnings per share are expected to fall by about \$0.01 (\$0.018).

BT is one of two licensed cellular communications operators in the UK, via its 60 per cent shareholding in Celtel. The other is Rascal Telecom. Lex, Page 20; Background, Page 27

## Bundesbank moves on D-Mark

Continued from Page 1

within its Louvre Accord range against the dollar in recent months and European central banking officials said this was why the Japanese authorities had not participated in the intervention.

The rate of collective dollar sales has picked up from a daily level of about \$300m to \$500m over the past days. Background, Page 20

## Motorola sues Hitachi in US

Continued from Page 1

Hitachi violated that agreement by using the technology in its own chip designs.

Motorola says it confronted Hitachi with its allegations in 1986, and the Japanese company pledged to phase out the offending microprocessor products.

"In October 1988, in utter disregard for the consequences of its earlier unlawful conduct, Hitachi initiated a further scheme to compromise Motorola," the complaint states. A spokesman for Hitachi America, the US subsidiary of Hitachi, said yesterday the company is "greatly surprised at this action by Motorola."

## West German contract to South Africa cancelled

By Michael Holman and David White in London

A WEST GERMAN contract for the export of multi-sensor platforms to South Africa has been cancelled by the West German government in what is thought to be the first such action of its kind.

The Oslo-based World Campaign against Military Collaboration with South Africa announced yesterday that it had been informed by the West German Government that the 1985 licence for export of three platforms by the German firm Messerschmitt Boelkow Blohm has been cancelled.

The platforms include parts supplied to the South African Aerospace, but the UK company said it had no know-

ledge that the equipment was destined for South Africa.

A government spokesman said said of the platform would break the United Nations embargo on the sale of arms to South Africa. The move comes against a background of growing pressure on West Germany by the US to tighten export controls on arms and other sensitive items following the controversy over the Libyan chemical complex.

German industry officials claimed that the contract was for a civilian version. Pretoria told foreign suppliers that the platforms were to track weather satellites. US-Libya sanctions, Page 4

## GEC wins Japan-backed signal deal with Thailand

By Peter Ungpakhorn in Bangkok

GEC-General Signals, part of the power giant General Electric Company of the UK, has won what is believed to be the world's largest railway signalling export contract.

The \$37m deal to provide railway signalling for Thailand is unusual because it is to be financed by Japanese aid in the form of a soft loan from Japan's Overseas Economic Co-operation Fund. That amounts to some ¥7bn (\$50m) and will cover all the imported portions of the project.

It thus marks a rare example of a big project funded by Japan in a developing country with so-called untied aid funds, which means money not reserved for Japan's own

exporters. That portion of Japan's budget has been growing rapidly.

The new loan will come from the tenth annual credit line offered to Thailand in 1988. It has a 30-year maturity and 3 per cent annual interest.

Mitsui's initial bid of Baht4,250m (\$86m) was considerably more than GEC's initial bid of Baht2,50m. Subsequent negotiations between GEC and the State Railway of Thailand scaled the project down to Baht1.7m.

Japanese stranglehold, Page 6

## Moscow to cut tactical nuclear arms

Continued from Page 1

"Nuclear missile modernisation is a step backward, not forward," he said. However, Nato has rejected any suggestion of early talks on short-range nuclear missiles, arguing that conventional arms cuts should be given priority over any further reduction of nuclear arms stationed on European soil.

Western officials here also expressed yesterday that the terms of reference for the CST specifically excluded nuclear weapons and that Moscow appeared to want to re-introduce them by the back door.

Although the Soviet minister's announcement on tactical nuclear weapons might have been calculated to complicate Nato's task of adopting a common arms-control stand, his promise to make public the Warsaw Pact's estimates of existing forces in Europe is entirely in line with the West's position.

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**WORLD WEATHER**

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| Algeria        | 17 | 25 | Dubrovnik | 12 | 19 | Manila        | 25 | 32 | Phnom Penh     | 25 | 32 |
| Amman          | 15 | 22 | London    | 10 | 17 | Medan         | 25 | 32 | Rio de Janeiro | 25 | 32 |
| Baghdad        | 18 | 25 | Madrid    | 11 | 18 | Montevideo    | 25 | 32 | Santiago       | 25 | 32 |
| Bangkok        | 25 | 32 | Moscow    | 5  | 12 | New York      | 25 | 32 | Seoul          | 25 | 32 |
| Buenos Aires   | 25 | 32 | Norfolk   | 11 | 18 | Osaka         | 25 | 32 | Singapore      | 25 | 32 |
| Calcutta       | 25 | 32 | Paris     | 11 | 18 | Perth         | 25 | 32 | Stockholm      | 25 | 32 |
| Cairo          | 18 | 25 | Rome      | 11 | 18 | Port of Spain | 25 | 32 | Taipei         | 25 | 32 |
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| Hankow         | 15 | 22 | Tientsin  | 25 | 32 |               |    |    |                |    |    |
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| Kobe           | 25 | 32 | Yokohama  | 25 | 32 |               |    |    |                |    |    |
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| Los Angeles    | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Manila         | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Medan          | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Moscow         | 5  | 12 |           |    |    |               |    |    |                |    |    |
| Mount Pleasant | 11 | 18 |           |    |    |               |    |    |                |    |    |
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| Osaka          | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Perth          | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Phnom Penh     | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Rio de Janeiro | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Santiago       | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Seoul          | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Singapore      | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Stockholm      | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Taipei         | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Tientsin       | 25 | 32 |           |    |    |               |    |    |                |    |    |
| Urumqi         | 25 | 32 |           |    |    |               |    |    |                |    |    |
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# FINANCIAL TIMES COMPANIES & MARKETS

Friday January 20 1989

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## INSIDE

### Japan unlocks a funds fortress

The doors of Japan's huge corporate pensions market, until now firmly closed against foreign competition, have swung open. After an extended power struggle within the Ministry of Finance, the weight of argument came down in favour of a more aggressive approach to fund management than that exhibited by the current incumbents, unable to keep an ageing population in the style to which it has become accustomed. *Paul Waldmeir reports. Page 26*

### Commission trends narrow path

The European Commission is walking a tight-rope on agricultural policy. While not wishing to appear too hard on farmers, it is equally anxious not to increase the suspicions about its commitment to reducing farm subsidies. This week's presentation of Commission proposals for a price-freezing annual farm package was quite skilfully managed, however. But Mr Ray MacSharry, the new Agriculture Commissioner, cannot expect an easy ride from the EC farming lobbies. *Page 30; Editorial comment, Page 18*

### BT books in for daring ride

British Telecom has taken a sizeable stake in McCaw Cellular Communications of the US. Mr McCaw, chief executive and an avid pilot of his company's Lear jet, has filed one of the most ambitious corporate flight plans on Wall Street. If he succeeds, he will have pulled off a remarkable feat of daring-do and BT could profit handsomely. *Page 27*

### Koor awaits its fate

The fate of Koor Industries, Israel's largest industrial enterprise, hangs in the balance. The debt-ridden Israeli conglomerate is engaged in a struggle for survival and three days of closed-door negotiations in London with its creditors have failed to produce a solution. *Page 24*

### Move over Guinness

Elders and Moleon, Australian and Canadian brewing giants, plan to merge their North American operations, creating Canada's largest brewing company with a domestic market share of 53 per cent. The new company is set to displace Guinness as the 23th-ranked brewer worldwide. The merger could also be the catalyst to reform of Canada's inefficient domestic brewing sector. *Page 22*

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### Chief price changes yesterday

|                |              |           |             |
|----------------|--------------|-----------|-------------|
| FRANKFURT (DM) |              | Wolfsberg | 781 + 5.5   |
| Basle          |              | Hochstim  | 321 + 20    |
| BOE            | 155.8 + 14.0 | Wolfsberg | 333 + 14.8  |
| DAI            | 271 + 8      | Wolfsberg | 636 - 34    |
| Deutsche       | 194.5 + 5    | Fazca     | 1312 - 41.6 |
| Frankfurt      | 219.5 + 5.5  |           |             |
| Genbank        | 152 + 8      |           |             |
| Paribas        | 225 + 9      |           |             |
| Paribas        | 225 + 9      |           |             |
| Paribas        | 225 + 9      |           |             |

### New York prices at 12.30

|       |          |            |          |
|-------|----------|------------|----------|
| ALCOA | 485 + 32 | Bank of Am | 765 + 16 |
| Amgen | 518 + 21 | Boji       | 399 + 12 |
| Amgen | 518 + 21 | Boji       | 399 + 12 |
| Amgen | 518 + 21 | Boji       | 399 + 12 |
| Amgen | 518 + 21 | Boji       | 399 + 12 |

## The countdown to failure

Hugo Dixon and Terry Dodsworth on the chicken and egg situation that sank Metsun's bid

THE COLLAPSE of Sir John Cuckney's consortium bid for the General Electric Company removes, at least for the time being, the threat of a carve-up which hung for 12 days over the UK's largest electronics and electrical group.

Sir John's failure to get his group of international companies all moving in the same direction at the same time illustrates the immense difficulties in putting a consortium bid together. The problems were exacerbated in this case by the fact that the target showed some fancy footwork, exposing divisions within the consortium's ranks and forcing it continually to revise its plans.

The whole venture fell apart because of a chicken and egg problem. The main partners to the consortium were unwilling to commit themselves to a bid unless they felt it was assured to win. But Metsun could not put together a winning bid unless it had a strong commitment from consortium members.

As the 12 days progressed, the credibility of the consortium's package declined, as did the willingness of its members to commit themselves.

The upshot was that the consortium felt that it was better to call the bid off and regroup forces than push ahead with an approach which could be laughed out of court.

Financing the deal was a major problem.

The original idea was that GEC's telecommunications interests would be sold to STC of the UK, while its defence business would be split between Thomson of France and Plessey. The rump would be run by Sir John.

In exchange for their shares in GEC, shareholders would receive shares in the rump plus the cash from disposals. Barclays Bank was to organise a \$3.5bn (\$5bn) bridging loan, so that cash could be paid out to shareholders before the disposals had been made.

The snag was that none of these details had been completed when Lazard was forced to announce its intentions to bid on January 7, after news of it leaked out to GEC. With negotiations being conducted in the full glare of publicity, consortium members began to have their doubts.

First to pull out was STC, which decided it could not afford the price of \$1.8bn that was being asked for GPT, the 50-50 telecommunications venture between GEC and Plessey. Without its share of the cash,

Plessey could not afford to buy part of GEC's defence business. Lazard, therefore, had to make overtures to AT&T of the US, which was also keen on buying GPT.

Second to pull out was General Electric of the US, which moved over to the other side, signing a series of joint ventures with GEC. This undermined the morale of the other consortium members, who felt GEC had scored an important publicity coup.

By the end of last week, the consortium had abandoned its attempt to put together a part-cash offer. It had become inevitable that any bid would be referred to the Monopolies and Mergers Commission, and the financing costs on Barclays' bridging loan during that period would have been tens of millions of pounds. None of the parties felt confident enough of success by that stage to risk losing that amount of money.

Lazard, therefore, switched to an alternative structure, which would have involved a swap of shares in Metsun for shares in GEC with the promise of cash later on.

It was felt this would be sufficiently credible with GEC shareholders, provided there were firm commitments from AT&T and Thomson to buy the telecommunications and defence interests at high prices.

By early this week, however, it became clear that firm commitments were not forthcoming. The main problem was Plessey's decision at the weekend to serve a notice on GEC that it had broken legal undertakings given at the time GPT was formed. It claimed it therefore had the right to buy out GEC's share of GPT for a knock-down price.

Plessey's action cast uncertainty on who owned GPT and so undermined negotiations with AT&T. It also caused disension within the ranks, because Lazard was negotiating on behalf of both Metsun and Plessey.

To avoid a conflict of interest, Baring Brothers was, therefore, brought in to replace Lazard as Metsun's adviser.

After this twist, AT&T was apparently only prepared to give a loose commitment to the consortium. Baring felt it was

impossible to put a credible bid together on that basis, and went to the Takeover Panel to bid for a form of words that would allow Metsun to withdraw for the time being, but return to the fray if there were a substantial change in the circumstances.

So where does this leave the counter bid strategy? First of all, Metsun will be able to take up the cudgels again under the Takeover Panel agreement in two circumstances - if there is some new megadeal proposal involving GEC or Plessey, or at the end of the present Monopolies Commission inquiry.

In the latter case, it would be extremely difficult to launch a convincing bid if GEC had been given the go-ahead to bid for Plessey, and had launched back aggressively into the battle. Metsun would have to put a bid on the table that was sufficiently attractive to GEC shareholders - many of whom are also Plessey shareholders - to persuade them to sell GEC and hold Plessey.

Second, Metsun still appears to have potential support from several of the companies which have discussed the counter-bid,

not least Plessey.

AT&T, for example, is extremely cautious about the Metsun move, partly because it has run into political flak in its struggle to expand in Europe, notably during its abortive attempt to buy CGCT in France. Nevertheless, the company remains intensely interested in expansion in the UK because it is one of the few overseas markets where it has a prospect of a significant advance. It had a large team in Britain last week, led by Mr Bill Marx, vice president of its network services division, and could reappear as a Metsun backer if the situation changes.

Thomson, the French defence electronics company, is not entirely free - or swift - to act owing to the French Government's ownership of the group, but it remains keen on expansion in the UK. And Metsun is known to have had talks with other British and international groups.

Third, Metsun may have a funding problem in keeping the counter-bid prospects alive. Barings, a bank which has worked with Sir John Cuckney before, took Metsun on because it believes the situation has some potential, but it will insist on fees at some point. Sir John will then have to persuade his interested industrial collaborators to part with some money.

Finally, Plessey is left for the time being with a conventional takeover defence. It has won one battle on this front with the reference of the bid to both the MMC and the European monopoly authorities, and will be arguing its case vigorously in these organisations.

The other line of action - its threatened legal move against GEC over GPT, the joint telecommunications group - is still pending. It was unclear last night whether the company will proceed with this case, which has clearly had a deterrent effect on potential bidders in the anti-GEC consortium. But its lawyers believe that it has a strong argument, and it is ammunition that may be used at some time over the next week or two.

## PWA in C\$248m deal for Wardair

By David Owen in Toronto

PWA CORPORATION, holding company for Canadian Airlines International, Canada's second-largest airline, is to buy Wardair, the country's third-largest carrier, in a deal worth C\$248m (\$200m). It will create a competitor close to the size of Air Canada, the domestic market leader.

Operating margins at all three major Canadian airlines have come under severe pressure in recent months because of an intensifying fight for market share following deregulation.

PWA and Wardair had combined revenues of C\$2.2bn in the first nine months of last year, compared to C\$2.62bn for Air Canada.

The deal is in the form of an offer to buy all outstanding Wardair shares for C\$17.25 per unit. Mr Maxwell Ward, who holds a controlling 57.7 per cent voting interest in the company, has agreed to tender all stock in his personal and his family's possession.

At least C\$10 of the total will be payable in cash, with any balance paid in PWA stock at PWA's discretion. Wardair will continue as a separate entity within the PWA group, with Mr Ward - a well-known Canadian entrepreneur - staying on as chairman.

Mr Rhys Epton, PWA president and chief executive, will assume the role of vice chairman and chief executive of the new Wardair. Mr George Curley will remain president and chief operating officer.

While the offer is exactly dou-

## Banks urged to maintain provisions for debt

By David Lascelles, Banking Editor

THE Bank of England has made clear to UK banks as they finalise their 1988 accounts that their provisions for Third World debts should be maintained, and increased where necessary.

In particular, the Bank is keen that banks should not decrease provisions for countries whose debt performance has improved during the year.

The Bank's message, which has come across in meetings with bankers rather than by means of formal notices, is prompted by the fact that the official "matrix" which dictates provisioning levels could permit a decrease for certain countries.

The notable example is Brazil, which cleared its interest arrears last October after a gap of 18 months.

However, analysts say there is some doubt over whether banks will be able to take back the provisions they made at the interim stage last year to cover unpaid interest.

The matrix is a mathematical formula which takes account of several aspects of a country's performance in order to arrive at provisioning levels. But the Bank also wants banks to take a cautious, long-term view of the debt problem, and that means avoiding sudden ups and downs in provisions.

Bankers say that the message from the Bank coincides with what they were planning to do anyway, and it does not imply that the 1988 accounts will contain any great surprises on provisions.

But it does underline that fact, as one of them said, that provisions are now "a ratchet": they can only go up.

One senior international banker said he believed that UK clearers would ultimately be expected to get their provisions up to 50 per cent of exposure, matching levels achieved by many continental banks. "I can see that becoming the norm," he said. At the moment, most UK banks are in the 30-35 per cent range.

Speculation about provisions prompted a flurry of activity in UK bank stocks yesterday, particularly in Midland Bank and Lloyds Bank, the two most heavily exposed to the Third World. Lloyds closed down 6p at 342p, and Midland down 1p at 433p.

In common with most of the world's major banks, UK clearers made large provisions against Third World debts in early 1987. Since then, the Bank of England has encouraged them to keep adding to them steadily on a country-by-country basis.

## Setback for Japanese

By Our Tokyo and Financial Staff

JAPAN'S Big Four securities houses yesterday reported declines in their global earnings for the year to last September as a result of what Nomura, the largest, described as "the volatility in world capital markets".

The setbacks shown for a period which began with the October 1987 stock market crash were, however, broadly in line with those already announced for the four Tokyo parent companies alone.

Nomura, stating its results in terms of US accounting principles, gave consolidated net income as Y214.1bn (\$1.7bn), down 20 per cent. It said its com-

mission revenues fell by 21 per cent to Y459bn, reflecting the lowering of rates in the Japanese market.

Underwriting and distribution revenues rose 5 per cent to Y194.9bn, thanks to a lively new issue market in Japan and the group's maintaining its top ranking among Eurobond houses.

Total consolidated revenues were down 10.5 per cent to Y589.6bn.

At its year-end, the Nomura group had total assets of Y4,206.6bn and shareholders' equity of Y1,311.3bn.

## THF may sue over purchase of Kennedy

By David Waller

TRUSTHOUSE Forte, the UK-based catering and hotels group, is considering legal action over its acquisition of Kennedy Brookes, the hotel and restaurant company for which THF paid \$280m, including debt, last April.

This emerged yesterday as THF announced a 29 per cent increase in pre-tax profits for 1987-88. Mr Donald Main, THF finance director, disclosed that the £10m pre-tax profit which Kennedy Brookes reported for 1987 was comprised wholly of "property profits" and other non-recurring items.

Mr Main said: "When we found out, we were surprised that the auditors had signed the accounts." He added that it would take a year longer than expected for Kennedy Brookes to make a positive contribution to THF profits - and that it was necessary to sell more of the company's assets than was originally planned.

At the time, the deal, which took the form of an agreed takeover bid, was hailed as a triumph for Mr Rocco Forte, THF's chief executive.

It was THF's first acquisition of a public company since Mr Forte succeeded his father, Lord Forte, as chief executive in March 1983. It gave THF 1,800 hotel rooms and a number of restaurant chains, including Wheelers.

Mr Forte said yesterday the acquisition was far from a catastrophe. It would just take a little longer than expected to bring the business to its full potential. However, he did acknowledge that THF paid far too much under the circumstances.

"If we knew then what we know now, we would not have done the deal. Or at least, we would not have paid as much as we did," he said.

Lex, Page 20. Results, Page 27

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INTERNATIONAL COMPANIES AND FINANCE

Digital Equipment result tops Wall St estimates

By Anatole Kaletsky in New York

DIGITAL EQUIPMENT, the leading US minicomputer manufacturer, surprised Wall Street yesterday with a much stronger result than analysts had predicted.

Shamrock lifts Polaroid bid

By Janet Bush in New York

SHAMROCK HOLDINGS, the investment group representing the interests of the Roy Disney family of California, yesterday increased its offer for Polaroid to \$45 a share and said it would attempt to take control of Polaroid's board in a proxy contest.

Alcoa produces record returns

By Karen Zagor in New York and Bruce Jacques in Sydney

ALUMINUM COMPANY OF AMERICA (Alcoa), the world's largest aluminium producer, reports another leap in output, revenues and profits as the company continues to thrive under favourable market conditions.

Alcan doubles year's earnings

Robert Gibbons in Montreal

ALCAN ALUMINIUM, buoyed by strong world metal demand and rising prices, posted peak earnings of US\$837m or \$5.77 a share for 1988, about double the 1987 level of \$433m or \$2.52 a share.

Recovery accelerates at Bank America

By Anatole Kaletsky in New York

BANKAMERICA, the recently troubled San Francisco-based banking giant continued its dramatic recovery with the announcement of record fourth-quarter profits.

BankAmerica's stock rose 1/4 to 18 1/2 yesterday morning, which is three times the price of around \$6 a year ago.

Other non-recurring gains added a further \$55m after tax to BankAmerica's earnings. However, these gains were largely offset other special items, including a decision to boost credit loss provisions by \$23m in the quarter.

Bankers Trust, the big wholesale banking group, reported net income of \$185.5m or \$2.29 a share in the fourth quarter, sharply down on the \$294.5m or \$3.70 of a year ago.

Oil chief prepares to fight merger

Peter Bruce reports on Petromed's battle for independence

A brief meeting with Mr Juan Herrera reveals that he has at least three great passions - hunting, the Duke of Wellington and his petroleum company, Petromed, which he founded 25 years ago.

The newspapers didn't invent these stories, and they did not come from us, he says, waving the clippings.

Frank Gaudette, vice president and chief financial officer. During the quarter, Microsoft launched an updated version of its OS/2 personal computer operating system for IBM computers.

Microsoft's revenue for the quarter was \$269.5m, up from \$155.5m, while net income was \$47.5m or 35 per cent of sales, compared with \$35.3m or 23 per cent.

while, is now owned 10 per cent by IPIC, the Abu Dhabi oil company, which is about to take more.

Apple Computer, the Californian-based computer manufacturer, yesterday announced a significant expansion of its product range, in a bid to boost its market share.

Apple reported slower profit growth earlier this week in its first quarter report which had been caused by purchases of less powerful Apple machines and then adding non-Apple peripherals.

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International sales propel Microsoft to fresh peak

By Louise Kehoe in San Francisco

MICROSOFT, the leading personal computer software publisher, boosted revenues by 35 per cent and net income 34 per cent in its second quarter.

Microsoft's revenue for the quarter was \$269.5m, up from \$155.5m, while net income was \$47.5m or 35 per cent of sales, compared with \$35.3m or 23 per cent.

Apple expands range to boost its market share

By Paul Abrahams in Anaheim, California

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NEWS IN BRIEF

Inland Steel forges ahead

INLAND Steel Industries, the fifth largest US steel producer, said strong demand for its integrated steel and service centre businesses boosted 1988 profits to a record \$262m or \$7.39 a share from \$145m or \$4.14.

AMR, parent company of American Airlines, the second largest US air carrier, more than doubled 1988 net profits, to \$475.8m or \$7.65 from \$198.6m or \$3.28.

AMERICAN Home Products, the US health care and food and household products group, lifted fourth-quarter net to a peak \$23.6m or \$1.63 a share from \$20.5m or \$1.47.

AMERICAN Information Technologies, the fifth largest US telephone holding company, reports a fall in fourth-quarter net earnings to \$308.7m or \$1.15 share, from \$322.2m, or \$1.16, which it blames on increased expense.

REYNOLDS Metals, a leading US aluminium producer, turned in record figures for 1988. Fourth-quarter net profits advanced to \$128.9m or \$2.41 a share, from \$80m or \$1.14, lifting the 12-month figure to \$482m or \$2.25, against \$219.5m or \$1.44 a year earlier.



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INTERNATIONAL COMPANIES AND FINANCE

Bidding resumes after Shui On office deal fails

By John Elliott in Hong Kong

SHUI ON, a Hong Kong property and construction group, said yesterday it had received "several approaches" about buying its prestigious Shui On Centre office building in the territory's Wan Chai district, following the collapse of Wednesday night of its bid to acquire HK\$2.5bn (US\$325m) deal, agreed last November, to sell the development to a little-known group called Bonstags.

Exxon to buy three Australian coal stakes

By Our Financial Staff

EXXON of the US is to buy managing stakes in three coal mines on Australia's eastern seaboard in a deal which, although of undisclosed value, was described by the company as representing "a major investment by Exxon in Australian coal, despite the current depressed state of the industry."

It is to buy 38 per cent of the Ulan Coal Mine in New South Wales - one of the state's largest - as well as 20 per cent in the United Coal Project there and 55 per cent of the Clermont Coal Project in Queensland.

The purchase, which remains subject to government approvals, has been made from White Industries, a company connected to the family of Mr Geoff White, an Australian resources entrepreneur.

Ulan has annual output of 60 tonnes, while United and Clermont are undeveloped. Current annual output of Exxon Coal and Minerals Australia totals 2m tonnes compared with Australia's national 100m tonne production.

A catalytic Canadian cocktail

David Owen on Elders's and Molson's North American merger

On the face of it, the Australian and the Canadian make unlikely bedfellows. Mr John Elliott, the blunt, humorous Crocodile Dundee of global brewing, who in 17 years has built Elders into a \$1.5bn (US\$1.95bn) beer and agribusiness conglomerate, and Mr Marshall "Mickey" Cohen, the impeccably mannered wine-lover, who made his name as an able deputy minister in Ottawa, late serving as president of Olympia & York Developments, the main corporate vehicle of Toronto's Reichmann brothers.

Mr Cohen left the Reichmanns late last year to become chief executive of Molson Companies, Canada's oldest and second largest brewer. And there is nothing unlikely about the logic that impelled the two men on Wednesday to announce a marriage of convenience: the merger of Elders and Molson's North American brewing operations.

The deal will create the largest Canadian brewing company with a domestic market share of 33 per cent. It may also be the catalyst to reform of the inefficient domestic brewing sector. With a projected output of some 12.6m hectolitres, the new company is set to displace Guinness as the 20th-ranking brewer worldwide.

From Mr Elliott's viewpoint Elders has traded in full ownership of the poor relation of the Canadian brewing industry - Carling O'Keefe, bought for C\$400m (US\$334.9m) in the spring of 1987 - for a half share in the future market leader. This has happened without a penny changing hands, despite the fact that Elders is initially contributing little more than a third of the new entity's total assets.



John Elliott and Marshall Cohen: mixing their drinks

hopes in time to more than double the two companies' combined current US exports to 40m cases a year.

Mr Cohen, meanwhile, will share his partner's satisfaction in vaulting over John Labatt, controlled by the Bronfman family, which has a current share of some 43 per cent.

Perhaps more importantly, however, Molson should now benefit from the ability to distribute its brands through Elders's global network. Elders, one of Australia's two big brewers, has a large estate of public houses in the UK where in 1986 it acquired Courage, one of Britain's main brewers. A hostile bid made for Scottish & Newcastle Breweries, which would give Elders greater access to the Scottish market and the capacity to expand sales into Continental Europe, is currently being investigated by the UK Monopolies and Mergers Commission.

Cementing the liaison may also give Mr Cohen - a respected dealmaker in his own right - more time to con-

templated his anticipated restructuring of the rest of Molson. The company is currently a C\$2.4bn hedge-podge of diverse brewing, chemicals, lumber and entertainment interests.

While the merger appears to strengthen both partners' hands, it will be vital for the new company to pass through the transition quickly. Labatt is well-placed to capitalise on any resistance to the melding of management styles or difficulties in streamlining production. Mr John Carroll of Molson will be president of the venture, with Mr Ted Kunkel of Carling serving as chairman.

Certainly, the merger will result in a radical reshaping of the Canadian brewing industry. This currently consists of around 40 small and medium-scale plants, the majority hopelessly inefficient by world standards. This has arisen because of regulations that discriminate in favour of beer brewed in the province in which it is sold. The industry received an exemption under the recently

implemented US-Canada free trade agreement.

This week's deal could eventually prompt the closure of as many as nine of the two companies' 16 Canadian breweries strung across seven provinces. At the same time, the venture has pledged capital spending of some C\$200m to ensure that the survivors are fully competitive.

Further rationalisation could follow if the interprovincial barriers are demolished. Molson has estimated that these raise the cost of beer to the consumer by some 15 per cent. The unspecified job losses which the closures would entail suggest that the merger will run into stiff union resistance.

The deal is also being scrutinised by the Bureau of Competition Policy. Canadian merger law does, however, allow for a so-called "efficiency defence." This provides that a merger will not be prohibited if it brings about efficiency gains deemed to offset the effects of any lessening of competition.

UOB leads Hong Kong bank venture

By John Elliott

UNITED OVERSEAS Bank, a leading Singapore commercial bank, yesterday announced the creation of a new merchant bank based in Hong Kong called United IBV in partnership with local Hong Kong interests, including Mr Li Ka-shing and Sir Run Run Shaw.

United Overseas has a 50 per cent stake, held through United Overseas Securities, a wholly owned subsidiary. The other main shareholder is IBV Asia, a private investment and project brokering company, with 35 per cent. IBV Asia was set up last year in Hong Kong by Mr Robert Wang, a local solicitor, who is chairman of the new bank's executive committee.

Suntac Investment of Singapore has 10 per cent. It is a consortium of private individuals, including Mr Li and Sir Run Run. Mr Wang said yesterday that the bank aimed to "carry out a role in South-East Asia, particularly Singapore and Hong Kong."

Mitsubishi Motors sets up Europe HQ

MITSUBISHI MOTORS (MMC), the Japanese automotive group which went public last month, is establishing a company to supervise operations in Europe, where it is considering the start of car production, writes our Financial Staff.

MMV Truck Parts Europe, an Amsterdam subsidiary, is to change its name today to Mitsubishi Motors Europe (MME), and absorb its Frankfurt representative office.

Wing Tai launches S\$50m share issue

WING TAI HOLDINGS, a Singapore garment maker, yesterday launched a public offer of 40m shares priced at S\$1.25 to raise S\$50m (US\$25.7m). AP-DJ reports from Singapore.

Anglo American hit by slide in gold prices

By Jim Jones in Johannesburg

ANGLO AMERICAN, South Africa's largest mining group, has increased its average gold production by 10 per cent in the past quarter, but gold prices have fallen sharply, causing a slide in gold prices.

The group's five producing mines and the Ergo residue processing operation received an average of US\$414 per ounce of gold in the fourth quarter, against \$431 in the September quarter. And although the rand depreciated against the dollar, the average rand price fell to R22,100 per kilogram from R23,500.

The mines' responses were mixed. Freegold, the largest, increased its average recovery grade, but gold production dropped as the milling rate dropped. The decline was partly due to seasonal factors - higher summer temperatures raise underground ore temperatures and reduce labour productivity and many employees take their annual leave at the height of the southern summer.

production patterns were evident at Vaal Reefs and Western Deep Levels. The latter's underground and surface grades rose, but a sharp drop in the processing of underground ore meant the overall grade dropped and, with it, gold production.

Vaal Reefs, South Africa's second largest gold mine, lifted its grade to overcome the effects of a fractionally lower milling rate.

Elandsrand's recovery grade dropped sharply to 5.48 grams per tonne (g/t) from the September quarter's 6.09 g/t. The directors say it was due to lower grades in the mining area served by the mine's main shaft and forecast an average recovery of between 5.5 g/t and 6.0 g/t until the middle of the year, when richer ore can be extracted.

In general the mines have sought to curtail the unit costs of mining and processing each ton of ore by raising milling rates or concentrating mining on readily-accessible ore.

Table with 4 columns: Gold produced (kg), After-tax profit (Rm), Earnings per share (cents), and Dividend (cents). Rows include Elandsrand, Ergo, Freegold, SA Legend, Vaal Reefs, and W. Deep.

Earnings per share calculated after tax and capital expenditure.

Advertisement for Credit Lyonnais Floating Rate Notes Due January 1993. Interest Rate 9 1/8% per annum. Interest Period 20th January 1989 to 20th July 1989. Interest Amount per U.S. \$10,000 Note due 20th July 1989: U.S. \$480.78. Credit Suisse First Boston Limited Reference Agent.

Advertisement for Nationwide Anglia Building Society. £80,000,000 Subordinated Floating Rate Notes due July 1998. For the three months 16th January, 1989 to 17th April, 1989 the Notes will carry an interest rate of 13 1/4% per annum with a coupon amount of GBP 344.37 per GBP 10,000 Note, payable on 17th April, 1989. Listed on the Luxembourg Stock Exchange.

Free State Consolidated Gold Mines Limited. Report of the directors for the quarter ended December 31 1988. Includes financial results, operating and financial results, and development data for various mines like President Stajon Mine, Free State Scalpless Mine, and Erdfield.

Advertisement for WELKOM GOLD HOLDINGS LIMITED. Registration No. 05/2446/08 and ORANGE FREE STATE INVESTMENTS LIMITED. Registration No. 85/05715/06. London Offices: 40 Holborn Viaduct, EC1P 1AJ.

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## INTERNATIONAL COMPANIES AND FINANCE

# Israeli Goliath faces liquidator

### Andrew Whitley and Stephen Fidler on a threat to Koor Industries

In the minds of many foreign bankers, Koor Industries was Israel. It accounted for 12 per cent of Israel's industrial exports, 11 per cent of its industrial work force and 14 per cent of revenues of all industrial companies. With a central role in the country's defence industry, it seemed inconceivable that the Government would allow it to fail.

Yet, in a Tel Aviv court on Sunday, a judge will rule on an application by a US bank to have the company taken over by a court-appointed liquidator.

Israel's largest industrial enterprise is engaged in a struggle for survival partly because its owners are the country's national labour federation, the Hevrat Ha'ovdim. In the words of Mr Benjamin Gaon, the company's new chief executive, Hevrat Ha'ovdim "is much more than simply a controlling shareholder. It stands for ideology, tradition, and a set of priorities which has been inviolate for decades."

Koor adopted as its purpose employment creation and producing import substitutes. When the Government cancelled the low-cost financing designed to encourage this role and lifted import barriers, Koor was left operating at unsustainably high levels of employment and exports.

Sharp cuts in government spending, particularly on communication and defence, further hit the company. In Tel Aviv there was little control over the company's many subsidiaries, particularly those abroad. The lack of financial control at head office was, in the words of one foreign banker, disastrous.

In 1987, the company reported a loss of \$25m. A year earlier it had just been able to avoid a loss by offsetting a \$100m loss by a capital gain in the same amount. The 1987 loss alarmed bankers but it was Bankers Trust, the New York bank, which brought the matter to a head by moving for the liquidation of the company in a Tel Aviv court.

It is not quite clear why Bankers Trust, which headed foreign bank syndicates which lent \$150m to Koor and its sub-



Benjamin Gaon: standing for ideology and tradition

idiaries, moved so aggressively to secure its short-term loans to Koor's US subsidiary in the Israeli courts. It is plain, however, that relations between the bank and the new management appointed by the labour federation deteriorated badly, and it is also supposed by many that the timing of the move to return to the District Court on Sunday to beg for more time.

Judge Eliyahu Winograd, who showed himself sensitive last month to the national implications of Koor's collapse when he granted the aggrieved parties a 33-day stay of execution, should prove receptive. The attitude of the foreign banks led by Bankers Trust and Manufacturers Hanover, the co-ordinator of the creditors' steering committee, however, weigh in his deliberations.

Barrett, chief financial officer, said after a meeting with institutional investors and analysts in London yesterday that his company had sold forward 750,000 ounces of gold between September and December last year. This had been done in 50,000-ounce tranches, with careful timing to avoid putting downward pressure on the gold price.

## Gold producer raises \$225m loan at 2%

By Kenneth Gooding, Mining Correspondent

AMERICAN Barrick Resources, the fast-growing North American gold producer, will pay interest of only about 2 per cent on the \$225m it is raising to expand its Goldenstrike mine in Nevada.

This is because finance for the project is via a 1.05m troy ounce gold loan facility, the biggest in the history of the industry, underwritten by the Union Bank of Switzerland, Westpac Bank of Australia and the Royal Bank of Canada.

Barrick, based in Toronto, went to extraordinary lengths to keep its intentions secret because when news leaked out

that Newmont Mining of the US was raising a 1m-ounce loan last year it helped drive down the world gold price.

Gold loans involve commercial banks lending gold they are holding on behalf of central banks or governments to a mining company. The miner sells the gold into the market or applies it to meet forward sales commitments entered into in advance of the loan.

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750,000 ounces of gold between September and December last year. This had been done in 50,000-ounce tranches, with careful timing to avoid putting downward pressure on the gold price.

Barrick will draw down 750,000 ounces from its loan facility in the second quarter of this year. Part will be used to repay a previous 212,000 ounce loan and the rest will realise cash towards the \$225m expansion of the Goldenstrike mine.

Mr Barrett said there were no plans to draw down the remaining 250,000 ounces. Barrick will pay no interest

on the loan facility for three years. In the meantime, as a matter of policy established when the company was set up in 1982, it has covered 75 per cent of its projected gold production for the next three years with a comprehensive hedging programme which has secured a minimum average price of \$430 an ounce.

This was achieved by the group buying "put" options at strike prices between \$400 and \$450 an ounce and selling "call" options at between \$500 and \$600 an ounce to cover the cost of the puts. Last night the price of gold was about \$402.50.

## UK's 3i to make first investment in Italy

By Alan Friedman in Milan

BRITAIN'S 3i Group is to make its first investment in Italy by subscribing a rights issue and acquiring a 3.9 per cent equity stake in Santavaleria Finanziaria, the holding company of the Varasi family, which owns a range of interests in the paints, glassmaking, insurance and textbook publishing sectors.

The cost of the 3i investment, according to Mr Franco Santavaleria, managing director of Santavaleria, will be \$5m.

Santavaleria is to raise a total of £2bn (\$2.7bn) by way of a rights offer that will see the issue of 26.5m new shares at £2.375 each and a separate convertible bond issue for £28.5m.

The Varasi family, which owns 74.6 per cent of Santavaleria, will not subscribe its portion of the issue and will thus see its stake diluted to 51 per cent.

The Ferruzzi group, whose chairman, Mr Rauli Gardini, is an ally of Mr Gianni Varasi,

the Milan industrialist who controls Santavaleria, will subscribe its portion and will end up with 24.1 per cent of the holding company.

Aside from the British venture capital company, additional stakes in Santavaleria are to be taken by the Palau Marmont financial and industrial group of France (15.1 per cent) and Fincor Merchant, a subsidiary of Credito Italiano

(2 per cent). Santavaleria had 1988 consolidated turnover of around £500m, according to Mr Santavaleria, who also said the company's 1988 net profit was more than £40m. Santavaleria controls 53 per cent of the quoted Paf group, which holds paint and glass subsidiaries, and 43 per cent of Evitina, a joint venture with the Calzedoni property concern that controls the Pina publishing business in Milan.

## UK AIRPORTS & AIR SERVICES

The Financial Times proposes to publish a Survey on the above on

2nd March 1989

For a full editorial synopsis and advertisement details, please contact:

Tim Kingham

on 01-248-8000 ext 3606 or write to him at:

Bracken House, 10 Cannon Street London EC4P 4BY.

FINANCIAL TIMES

### NOTICE TO THE HOLDERS OF

**YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
(Yamanouchi Seiyaku Kabushiki Kaisha)  
US\$50,000,000  
4 PER CENT. CONVERTIBLE BONDS DUE 1999

Pursuant to Clause 7(B) and (C) of the Trust Deed dated October 6, 1983 under which the above-mentioned bonds were issued. Notice is hereby given as follows:  
1. On November 28, 1988, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of December 31, 1988 in Japan at the rate of 0.1 new share for each share held.  
2. Accordingly, the conversion price at which the above-mentioned bonds may be converted into shares of Common Stock of the Company has been adjusted effective as of January 1, 1989 Japan Time. The conversion price in effect prior to such adjustment was Yen 1,373.30 per share of Common Stock, and the adjusted conversion price has been Yen 1,248.50 per share of Common Stock.

**YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
By: The Sumitomo Bank, Limited as Principal Paying Agent

### NOTICE TO THE HOLDERS OF

**YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
(Yamanouchi Seiyaku Kabushiki Kaisha)  
US\$50,000,000  
2 3/4 PER CENT. CONVERTIBLE BONDS DUE 2000

Pursuant to Clause 7(B) and (C) of the Trust Deed dated November 12, 1985 under which the above-mentioned bonds were issued. Notice is hereby given as follows:  
1. On November 28, 1988, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of December 31, 1988 in Japan at the rate of 0.1 new share for each share held.  
2. Accordingly, the conversion price at which the above-mentioned bonds may be converted into shares of Common Stock of the Company has been adjusted effective as of January 1, 1989 Japan Time. The conversion price in effect prior to such adjustment was Yen 3,213.90 per share of Common Stock, and the adjusted conversion price has been Yen 2,921.70 per share of Common Stock.

**YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
By: The Sumitomo Bank, Limited as Principal Paying Agent

### NOTICE TO THE HOLDERS OF

**YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
(Yamanouchi Seiyaku Kabushiki Kaisha)  
US\$100,000,000  
1 1/2 PER CENT. NOTES DUE 1992 WITH WARRANTS

Pursuant to the terms and conditions of the warrants, notice is hereby given as follows:  
1. On November 28, 1988, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of December 31, 1988 Japan Time at the rate of 0.1 share per each share held.  
2. Accordingly, the subscription price at which the above-mentioned warrants may be exercised into shares of Common Stock of the Company has been adjusted effective as of January 1, 1989 Japan Time. The subscription price in effect prior to such adjustment was Yen 4,346.00 per share of Common Stock, and the adjusted subscription price will be Yen 3,950.90 per share of Common Stock.

**YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
By: The Sumitomo Bank, Limited as Fiscal, Paying and Warrant Agent

### NOTICE TO THE HOLDERS OF

**YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
(Yamanouchi Seiyaku Kabushiki Kaisha)  
US\$50,000,000  
3 1/2 PER CENT. NOTES DUE 1993 WITH WARRANTS

Pursuant to the terms and conditions of the warrants, notice is hereby given as follows:  
1. On November 28, 1988, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of December 31, 1988 Japan Time at the rate of 0.1 share per each share held.  
2. Accordingly, the subscription price at which the above-mentioned warrants may be exercised into shares of Common Stock of the Company has been adjusted effective as of January 1, 1989 Japan Time. The subscription price in effect prior to such adjustment was Yen 4,408.00 per share of Common Stock, and the adjusted subscription price will be Yen 4,007.30 per share of Common Stock.

**YAMANOUCHI PHARMACEUTICAL CO., LTD.**  
By: The Sumitomo Bank, Limited as Fiscal, Paying and Warrant Agent

## Canadian banks launch fresh defence

By Robert Gibbens in Montreal

CANADIAN chartered banks are launching a fresh attack on moves by large foreign conglomerates to enter the domestic banking and financial services markets. Both the Toronto Dominion Bank and the Bank of Nova Scotia, fourth and fifth largest of Canada's Schedule A banks, have focused on the federal Government's preliminary approval last November 21 of American Express's application for a Schedule B licence in Canada.

The A banks are subject to full federal regulation, including a 10 per cent ownership limit. The B banks can be fully

foreign-owned and operate in specialised areas.

TD and BNS say Amex and several leading US multinationals are muscling into Canadian financial services markets, while the federal Government prevents the Canadian chartered banks from entering such activities as insurance broking and car leasing. Mr Richard Thomson, TD's chairman, had to withdraw an allegation after the bank's annual meeting that Mr Brian Mulroney, the Prime Minister, struck a sweet deal with American Express: a B banking licence in return for

public support for Canada-US free trade.

American Express denied a special deal, saying it filed originally for the banking licence in 1986, before free trade became an issue.

Mr Thomson insisted the Government granted the preliminary approval on the same day as the last federal election, and by cabinet decree, without public discussion. American Express's business is mainly outside banking and includes credit card and travellers' cheque services. It controls New York investment dealer Shearson Lehman Hutton.

**Gulf Canada Resources Limited**  
U.S. \$375,000,000  
Note Issuance Facility

Notwithstanding that the applicable issue of interest and the Interest Amount in relation to the Interest Period 23rd January 1989 to 23rd March 1989 is as follows:-

1. Rate of Interest: 9 1/4%
2. Interest Amount per US\$500,000 Note: US\$7,579.66

The Interest Payment Date will be: 23rd March 1989

Reference Agent: Bank of America International Limited

**U.S. \$50,000,000**  
**Banque Francaise Du Commerce Extérieur**  
Floating Rate Notes Due 1991

Interest Rate: 9.7625% per annum  
Interest Period: 20th January 1989 to 20th July 1989  
Interest Amount per U.S. \$5,000,000 Note due 20th July 1989: U.S. \$245,418.40

Credit Suisse First Boston Limited  
Agent Bank



INTERNATIONAL CAPITAL MARKETS

Rate increases encourage volatile secondary trading

By Andrew Freeman

SECONDARY trading in fixed-rate Eurobond markets was volatile yesterday as investors reacted to the strong performance of US Treasury yields...

reported to have fared better, but callable paper remained out of favour. The Japanese equity warrant deals launched on Wednesday were subdued...

INTERNATIONAL BONDS

prices by 1 or 2 points as the US dollar moved higher and the Nikkei index moved lower. For example, the Mitsui 5 1/2% issue was quoted by Nomura International at 104 1/2 bid...

Riksbank cuts curbs on foreign equities

By Sara Webb in Stockholm

THE RIKSBANK, Sweden's central bank, yesterday abolished restrictions governing Swedish investment in foreign equities and real estate as part of plans completely to dismantle exchange controls...

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Book runner. Includes entries for US DOLLARS, FRENCH FRANCS, and SWISS FRANCS.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: IS DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLES. Lists various bond issues with their respective yields and prices.

Table with columns: DEUTSCHE MARK STRAIGHTS, CONVERTIBLES. Lists German bond issues with their respective yields and prices.

Table with columns: SWISS FRANCS STRAIGHTS, CONVERTIBLES. Lists Swiss bond issues with their respective yields and prices.

Swiss central bank chairman urges reform. MR MARKUS Lusser, chairman of the Swiss central bank, has called for Switzerland to forge ahead with reform of its stock markets...

This announcement appears as a matter of record only.



SOCIÉTÉ ANONYME MAROCAINE DE L'INDUSTRIE DU RAFFINAGE

SAMIR US \$80,000,000

REVOLVING LETTER OF CREDIT AND REFINANCING FACILITY

Arrangers: ARAB BANKING CORPORATION (ABC), GULF INTERNATIONAL BANK B.S.C. Lead Managers: GULF INTERNATIONAL BANK B.S.C., ARAB BANKING CORPORATION (ABC)...

Facility Agent: GULF INTERNATIONAL BANK B.S.C. Mr Bengt Dennis, governor of the Riksbank, said recently: "We have over-estimated the demand for foreign equities..."

This announcement appears as a matter of record only.

Taiwan move on local listing of foreign shares

TAIWAN'S stock market regulatory body is drafting rules for the issue of Taiwan depositary receipts (TDR) to facilitate the local listing of foreign shares, Reuters reports. An official said the move would liberalise Taiwan's financial market and broaden investment channels for local people and companies...

The official said the draft would allow only local banks to conduct TDR business, with foreign banks having to wait until the Government completes its revised banking law...

Swiss central bank chairman urges reform

MR MARKUS Lusser, chairman of the Swiss central bank, has called for Switzerland to forge ahead with reform of its stock markets in order to remain competitive. AP-DJ reports.

He cited the creation last year of the Swiss Options and Financial Futures Exchange (Soffex) as an example of how Swiss bankers "have learned from history" and freed themselves from outdated ideas.

Eni logo and text: Ente Nazionale Idrocarburi Lire 500,000,000,000 CREDIT FACILITY WITH BIDDING OPTIONS ON COMMERCIAL PAPERS

LEAD BANK: MONTE DEI PASCHI DI SIENA. CO-LEAD BANKS: BANCO DI SANTO SPIRITO, CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE, CASSA DI RISPARMIO DI ROMA. PARTICIPATING BANKS: BANCO DI NAPOLI, BANCA POPOLARE DI MILANO, BANCO LARIANO...

ARRANGED BY EPTACONSORS S.p.A. Società di intermediazione finanziaria. December 1988

INTERNATIONAL CAPITAL MARKETS

US profit-takers move in as European rates rise

By Janet Bush in New York and Norma Cohen in London
PROFIT-TAKING took US Treasury bond prices modestly lower yesterday in spite of continued resilience in the dollar and a slightly smaller than expected increase in consumer prices in December.

At mid-session, prices were quoted around 1/4 point lower at the long end of the yield curve. The Treasury's benchmark long bond was quoted 1/4 point lower for a yield of 8.84 per cent.

December's consumer prices index rose 0.3 per cent against expectations of a 0.4 per cent gain, which was a modest positive for the market.

In addition, the dollar stayed well bid in spite of another round of continued central bank intervention, including repeated dollar sales by the US Federal Reserve and increases in West Germany's discount and Lombard rates.

At mid-session, the dollar was quoted at DM1.862 compared with a high of DM1.8765 and a low of DM1.862 in New York.

The bond market's modest weakness yesterday appeared to reflect almost exclusively caution after Wednesday's sharp dollar-related gains, when long-dated bonds were up by about 1/4 point.

The Fed funds rate traded below 9 per cent for the second day running, quoted at about 8 7/8 per cent. This does not have much significance and the funds market is expected to firm up after the weekend.

While the dollar is dominating movements in the bond market, there are other factors

which encourage caution. In spite of the firm performance of bonds on Wednesday, prices came off their highs as crude oil prices continued to rise. Yesterday, crude futures opened higher before slipping.

IN West Germany, government bond prices closed virtually unchanged after firming on short covering after the widely anticipated 1/4 point increases in the discount and Lombard rates.

While the markets had been nervous at the opening, the

GOVERNMENT BONDS

Swiss National Bank's announcement of a rise in its overnight key interest rates seemed to presage a Bundesbank move and so ended the uncertainty.

However, when the D-Mark failed to respond to the rate rises and European central banks were forced to intervene against it, bond prices gave up all the day's gains. While dealers do not expect another quick rise in key interest rates, they expect the Bundesbank to use some of its more subtle techniques to engineer higher short-term rates.

IN THE Swiss government bond market, the domain of domestic institutional investors, bond prices responded

BENCHMARK GOVERNMENT BONDS table with columns: Coupon, Bid Date, Price, Change, Yield, Week, Month

Loss-making Euroratings announces closure

By Andrew Freeman

EURO-RATINGS, the London-based agency established to challenge the dominance of US credit rating companies, has announced it is to close.

The company, which has never been profitable since its launch in 1985, is wholly owned by Fitch Investors Services, the US agency.

Mr Richard Cechelone, Fitch's president, said a search for new shareholders had been unsuccessful, leaving no alternative to closing the operation.

Twelve staff will be made redundant, although staff numbers have been gradually reduced ahead of yesterday's announcement.

Fitch said the idea behind Euro-Ratings had been to provide an alternative to the country's life insurance companies and trust banks, to be operated partially by wider competition.

Officials at the Ministry of Finance yesterday bowed to pressure from the country's Health and Welfare Ministry and announced that 127 investment management companies, including foreign houses, would be allowed to compete for the management of new inflows to corporate pension funds, whose assets totalled £16,900m (£13bn) at the end of 1987.

Financial analysts in Tokyo said the move had been forced on the ministry in the interests of improving the unimpressive returns achieved by existing funds ahead of an expected sharp rise in the retired population over the next 10 to 20 years.

Yesterday's announcement followed an extended power struggle between bureaucrats in the two ministries, and within the MoF itself, over the question of liberalising the pension fund market.

The closure leaves the field open to the two leading US agencies, Moody's and Standard & Poor's, challenged only by the independent IBCA Banking Analysis.

Mr Robin Monro-Davies, IBCA chairman, said the closure of Euro-Ratings would benefit the larger agencies in the short-term, but would not affect his company's expansion plans.

He added that IBCA had had discussions with Euro-Ratings with a view to hiring some of the credit analysts who have been made redundant, but declined to say whether any decision had been reached.

Israel raises first international loan

By Stephen Fidler, Euromarkets Correspondent

THE first loan raised for the state of Israel as a sovereign borrower in the public international banking market was signed in London yesterday.

Israel has found it difficult to raise finance unrelated to trade in the public markets, partly because of bank worries over the Arab boycott of organisations which do business with Israel.

Even now banks remain reticent to publicise their involvement. The arranger of the \$50m loan, United Mizrahi Bank -

There is an option for lenders to extend the finance for three to four years. The second part, of which half will be repaid at the end of the third year and the rest one year later, carries a margin of 1/4 point over Libor.

Bankers said the Israeli Government had no need at present for extra external financing, but it wanted to establish itself as a regular borrower in the syndicated loans market following the successful refinancing of military debt to the US last year.

The current loan was limited in size by budgetary strictures for the current financial year ending March 31. While the syndication was somewhat slow, the expectation is that the country will feel confident enough to return to the market in its own name in the next financial year.

United Mizrahi, which opened its branch in London in 1983, said it considered the terms of the loan tight for a borrower outside the Organisation for Economic Co-operation and Development.

Japan opens the pensions door

Patti Waldmeir on widening competition among fund managers

THE management of Japan's corporate pension funds, until now the exclusive preserve of the country's life insurance companies and trust banks, is to be opened partially to wider competition.

Officials at the Ministry of Finance yesterday bowed to pressure from the country's Health and Welfare Ministry and announced that 127 investment management companies, including foreign houses, would be allowed to compete for the management of new inflows to corporate pension funds, whose assets totalled £16,900m (£13bn) at the end of 1987.

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comers on a discretionary basis. The ministry estimated that about ¥1,500bn would be opened to competition this year, with the figure rising to ¥3,000bn a year in three years' time. The management of existing funds would remain the preserve of Japan's trust banks and life insurers.

The measures would also allow corporate pension funds with more than ¥50bn in total assets and at least an eight-year record to manage one third of their assets in-house, although they would be barred from investing the money in equities.

Over the past few years, the rise in corporate pension fund assets has averaged 15 per cent a year and a similar rate of increase is forecast for many years to come.

Restrictions on how managers may invest their funds were relaxed by yesterday's decision which would also be substantially relaxed. Up to 50 per cent of funds under management may be invested in equities - an increase from 30 per cent under existing guidelines.

Foreign investment management firms - whose expertise and performance record abroad could give them a comparative advantage in the Japanese market - gave the measures a cautious welcome.

Mr Stephen Barber, managing director of MIM, a British fund management group, in Tokyo, said: "It's a giant leap forward for the Ministry of

Finance but only one small step for discretionary investment managers." He noted that although fund managers would still be required to manage a diversified portfolio of assets rather than specialising in areas where their expertise was greatest, "the more discretion that is permitted, the better," he added.

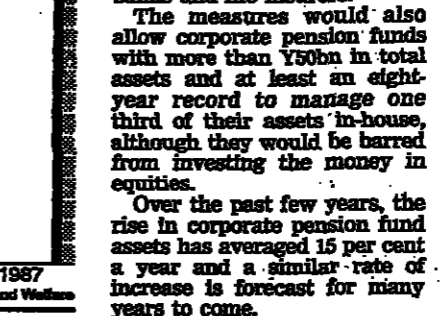
However, Mr Yuji Kudo, managing director of Schroder Investment Management in Tokyo, expressed a more positive view: "I think we have to appreciate that this is a process," he said, noting that gradual liberalisation would be the norm in Japan.

Most fund managers from foreign houses said they expected pension fund management to represent an important part of their business over time, but cautioned that attracting such business could be a very slow process, even if remaining official restrictions were relaxed.

Mr Andrew Fleming, of Gertner's Tokyo office, said: "The problem will not be demonstrating a track record, but getting prospective clients to listen to us. Japan works on relationships; price and performance will not necessarily be the deciding factor."

In practice, it seems likely that Japanese trust banks - which currently have a 68 per cent share of funds under management - are likely to continue to control much of the pension fund market, along with the country's insurance companies, for many years to come.

Japanese Corporate Pension Fund Assets



Source: Ministry of Health and Welfare

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index No., Day's Change, Est. Earnings, Div. Yield, P/E Ratio, etc. for various equity groups.

FIXED INTEREST

Table showing average gross redemption yields for various fixed interest instruments like British Government bonds, etc.

RISES AND FALLS YESTERDAY

Table showing rises and falls in British Funds, International Foreign Bonds, etc.

LONDON RECENT ISSUES

Table listing recent issues in equities with columns for issue name, amount, price, etc.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns for issue name, amount, price, etc.

RIGHTS OFFERS

Table listing rights offers with columns for issue name, amount, price, etc.

TRADITIONAL OPTIONS

Table listing traditional options with columns for issue name, amount, price, etc.

LONDON TRADED OPTIONS

Large table listing London traded options with columns for option name, call/put, price, etc.

Showing index 1911.5, 10 am 1906.5, 11 am 1906.4, noon 1911.5, 1 pm 1910.6, 2 pm 1919.5, 3 pm 1916.3, 4 pm 1909.2, 4.05 pm 1909.2

UK COMPANY NEWS

# City unimpressed as THF unveils 29% advance to record £232m

By David Waller

**TRUSTHOUSE FORTÉ**, one of the world's largest catering and hotels group, yesterday reported pre-tax profits 29 per cent higher at a record £232m for the year to the end-October 1988. Turnover breached the £2bn mark for the first time, climbing 15 per cent to £2,040m. Profits from property disposals were higher than expected, at £24m against £18m in 1987. The result was at the lower end of City expectations and the shares dropped against the market trend to close 1 1/2p down at 263 3/4p.

A proposed final dividend of 6.64p will take the year's total to 8.6p, an increase of 16 per cent. Earnings per share were up by 35 per cent, to 22p.

A partial property revaluation produced a surplus of £719m over book value, taking net asset backing from around 200p to 267p per share.

Lord Forté, chairman and founder of the company, observed that results for the first two months of the current year were encouraging. Chief executive Mr Rocco Forte, the chairman's son, pointed to the various highlights of the results.

Public catering - which

takes in Kentucky Fried Chicken, Little Chef, Happy Baker and Harvester increased trading profits by 45 per cent to £58m. The Gardner Merchant contract catering subsidiary improved its profits by 25 per cent to £30m. Overall, catering accounted for more than a third of group trading profits of £240m.

Expos: from hotels rose 15 per cent to £153m, despite difficult hotel markets in a number of European cities, especially in London where bookings from US citizens were down 25 per cent. In London, this trend was counteracted by a rise in bookings from the Japanese and THF "held its own" in provincial terms. In the UK provincial market, occupancy levels rose by 4 per cent.

The contribution from THF's stake in the Savoy Hotel group - in which THF holds a majority of the shares but a minority of the votes - fell from £2m to £1m. The next bout of litigation in the prolonged battle with the Savoy is expected later this year.

Kennedy Brookes, the hotel restaurant group bought last March for £200m (including



Rocco Forte: no evidence of hostile stakeholding.

debt) "washed its face" during the six months for which its results were included in the THF figures. In other words, the profit contribution just covered the interest costs associated with the deal - but only after capitalising interest of £2m arising on the parts of Kennedy which THF intends to sell. There are plans to raise £150m from sales of Kennedy assets this year, in addition to

£20m or so in 1988.

In the US, where THF has traditionally achieved a much worse return than in the UK, profits stayed the same at £7m, on turnover up from £156m to £169m. Mr Forte said that the US operations were responding well to action taken by Sir Ian MacGregor, appointed executive chairman of THF's US operations last June. In time, this would show through in the profits.

The interest bill rose from \$41m to \$50m, reflecting borrowings up from \$436m to \$280m at the year end and gearing up from 28 to 38 per cent.

Mr Donald Main, finance director, said that the increased borrowings arose partially as a result of the Kennedy Brookes acquisition. Last year's rise in the interest charge did not reflect the recent rise in interest rates, and, inevitably, the interest charge would be higher this year.

Mr Forte said that a study of the share register had yielded no evidence of hostile stakeholding, despite a welter of rumours.

See Lex

# Calling up a tortuous flight-path Roderick Oram looks at Craig McCaw and his upstart company

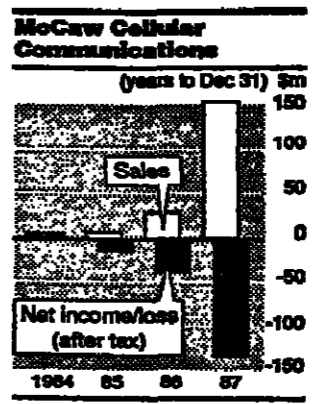
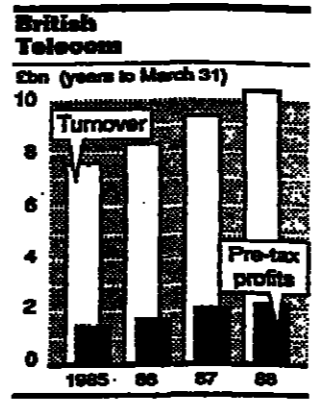
**BRITISH TELECOM'S** shareholders had better tighten their seatbelts for the fiscal flight of a lifetime aboard McCaw Cellular Communications with Mr Craig McCaw, its 39-year-old chairman, at the controls.

Mr McCaw, an avid pilot of his company's Lear jet, has filed one of the most outrageous ambitious corporate flight plans on Wall Street. If he safely lands the deeply indebted upstart company in the comfortable slot as the leading cellular telephone company in the US, he will have pulled off a remarkable feat of daring-do. BT could profit handsomely.

But to do so he has to weave a flight path through a mountainous range of fiscal problems, intense competition and hard-nosed negotiations with cellular consolidators into a mature and stable business. Yesterday BT paid \$1.5bn (£825m) for 22 per cent of the shares of McCaw and the only thing guaranteed shareholders is some lively in-flight entertainment.

When it reports its 1988 results shortly, McCaw is likely to show a net loss of some \$20m on cellular service revenues of about \$150m. Its long-term debt is \$1.6bn requiring interest payments of some \$200m a year.

Yet, Wall Street happily accepts these figures as the start-up cost of McCaw's thrust into cellular. When 12 per cent of its A shares were floated in August 1987, they were eagerly snapped up by investors at



\$21.75 per share. Following the BT news yesterday, they jumped \$4 5/8 to \$33 5/8.

The company was founded by Craig's father, Elroy who built up a small group of radio stations in the Pacific Northwest. He later branched out into television stations and cable networks but he was a disorganised manager and the family business was deeply in debt when he died in 1963.

Craig, the second of four sons, soon took control and once the debts were paid off parlayed the remaining property, a 7,000 subscriber cable system, into a main player and seized on the cellular opportunity when the Federal Communications Commission began franchising territories in 1982. They are all monopolies with the traditional "wire line" telephone company getting one license in an area and a "non-wire" getting the other.

By 1987, though, Mr McCaw

realised he had to do not have the money to concentrate on both businesses. He sold McCaw's cable interests to Mr Jack Kent Cooke, the Washington D.C. investor, for \$750m or a then record of \$1,740 per subscriber.

Through astute and early bidding for franchises, horse-trading of territories and investment stakes with competitors, and some skilful purchases, Mr McCaw has put his company into potentially a leading position.

McCaw's territories cover 127 cities with 48m potential subscribers. Its largest theoretical base in the country and some 70 per cent larger than the biggest cellular operations of Pacific Telesis, the nearest traditional telephone company.

So far McCaw has only some 200,000 subscribers but it could have 835,000 by 1991 when the company should break even, according to research reports

of Drexel Burnham Lambert, the Wall Street underwriter of its shares. By 1992, Drexel forecasts, McCaw could have revenues of \$1.1bn and a net profit margin of 19 per cent.

Apart from the financial pressures, McCaw will have to do a lot more trading of territories to achieve a coherent and interlocking network offering a broad geographic service. Wall Street is expecting such a flurry of negotiations by the early 1990s. One great flaw is its lack of a major city. It looks as though McCaw is trying to tackle that by taking a minority stake in LIN, a company with cellular service in several major cities. But even though it is a public company, McCaw is highly secretive so it is hard to discern its strategy.

Moreover, analysts say McCaw has a patchwork of incompatible transmission systems in its areas and inconsistent pricing and distribution policies that must be smoothed out.

Wall Street remains highly confident, however, of often resorting to words such as visionary to describe Craig McCaw, who refuses to give press interviews.

Mr Mario Gabelli, who runs his own New York fund management firm with a specialty in cellular companies, welcomed the BT deal as the "first step in an increasingly global inter-connection of telecommunications." He considered it a coup for McCaw to have brought on board an investor such as BT "with very deep pockets."

# Cambrian claims its proposals better Leucadia bid terms

By Nikki Tait

**CAMBRIAN & GENERAL**, the UK investment trust which was once a vehicle for disgraced US insider trader Mr Ivan Boesky, yesterday spelt out further details of its preferred reorganisation proposals.

It suggested that they would better the unwanted cash bid from Leucadia National Corporation by about 9 per cent.

The trust also said it was confident that shareholders speaking for a majority of the shares, once Leucadia's own stake is excluded, would welcome the proposals.

The actual degree of support, according to SG Warburg, which is advising Cambrian, runs out at a little below 40 per cent of the voting rights.

However, Cambrian went on

to say, to be successful the proposals would need 90 per cent shareholder support.

"Leucadia's statements prevent them, during the period of their offers, from supporting the proposal," commented the trust, "and the board of Cambrian has therefore concluded that it is not possible to put the proposal forward during this period."

It also added that the supportive shareholders - four in total, and thought to include London & Manchester plus one other UK institution - had not expressed any final conclusion.

Under the Cambrian scheme, devised in conjunction with Mr Lance Lessman, a US investor who once worked for Mr Boesky, shareholders would

get back a short-term loan note plus shares in an ongoing, substantially smaller trust.

These shares would be underwritten, so that shareholders would be offered a full cash exit route - once the loan notes were repaid.

In an illustrative value of the proposal, Cambrian says that - assuming net asset value of the trust to be £31m - about £58m might be returned to shareholders by way of loan notes. This would work out at 90.56p a share.

The ordinary shares in the new ongoing trust would have a net asset value of 45.78p and would be underwritten at 29.75p. The capital shares would have a net asset backing of 110.09p and an underwritten value of 71.54p.

# Acquisition returns Waverley to profit

By Fiona Thompson

**WAVERLEY CAMERON**, the stationary, office furniture and equipment group, yesterday reported pre-tax profits of £1.37m for the six months to September 30 1988, compared with £977,000 last time.

The results are merger accounted, following the acquisition last September of Ronald Martin Groome (RMG). This has had the effect of turning the group from a loss-making situation into profit. Last August the group announced losses of £176,000 for the 15 months to the end of March 1988, this has now been restated as a profit of £2.45m.

The company has made three acquisitions since Mr James Gulliver, the Scottish financier who heads Lowndes Queensway, took control almost a year after a bitter bid battle. It acquired Partners, stationary retailer, and advertising agency Craig Advertising in November, but only RMG is included in yesterday's figures.

Turnover rose from £13.25m to £19.25m. An interim dividend of 0.5p has been declared, the first paid for some time. Earnings per share were 1.65p. This compares with last year's 1.49p, unadjusted for the new shares.

The enlarged group comprises the RMG group of companies and the original trading company, now trading as Waverley Stationery following a reorganisation programme.

Both the RMG office furniture and equipment division and the RMG International stationary division traded successfully during the six months and increased operating profit by more than 55 per cent.

Group prospects were encouraging, said Mr Gulliver, with the recent acquisitions bringing a track record of success and considerable potential.

# The glamour and the ambition behind the BT buy

By Hugo Dixon

IT MIGHT seem incredible for BT to pay \$1.5bn for a minority share in a business on the other side of the world that last year lost \$20m after tax and has only 2,300 employees. But the glamour of mobile communications and BT's ambitions for expanding beyond its tightly regulated mainstream business in the UK go some way to explaining why it was prepared to pay such a price.

BT is buying a 22 per cent stake in McCaw Cellular Communications, one of the North America's leading operators of

car phones. Although it has yet to make a profit, Wall Street has been prepared to value it at several billion dollars because it has managed to buy up a network of cellular licences covering large parts of the US.

Its large losses reflect the fact that it is very much in the start-up phase. Last year, it earned revenue of only \$230m. Against this, it had to absorb hefty charges for depreciating the value of its licences. There were also large interest payments, since it borrowed much of the money to buy them.

Mr Iain Vallance, BT's chairman, said \$1.5bn was equivalent to a price of \$138 "per pop". US cellular companies are often valued on a per pop basis, which is based on the number of people living in the area where they have licences. This is thought by many to be a good basis for judging the future cash-flow potential of such companies.

The attraction to BT of joining up with McCaw is that it offers the possibility of expanding beyond the UK market. Although BT will only be taking a minority stake in the

company, it sees the investment as more than a financial move. It plans also to co-operate with the Seattle-based company on technology and marketing, bringing to bear its considerable expertise in mobile communications in the UK.

In particular, BT will be supporting McCaw's further plans for expansion in the US cellular market. The British company also feels that, once it is established in the US market, it will be able to move into other telecommunications businesses there.

# Bridport reorganises US arm as its buy-out fails

By Ray Bashford

**BRIDPORT-GUNDRY**, fishing and military net maker, is planning a major reorganisation of its principal US subsidiary following the collapse of a \$2m management buy-out for the Connecticut-based company.

Directors of Bridport, in which Australian businessman Mr Russell Goward has a 25.3 per cent stake, said that the buy-out had failed because the management was unable to finance the deal.

Talks on the buy-out have been in progress for five months and the decision to terminate them was taken by mutual agreement last week. The Seattle and Canadian businesses have been placed under the control of the UK management.

Production capacity of Brownell, the subsidiary, will be cut

back by up to 50 per cent and the company will aim to concentrate on specialised areas of the fishing net business. Mr RE Browne, chief executive of the North American operations, who was part of the buy-out team, has resigned and other staff redundancies are planned.

The company believes that Brownell can increase profitability after the cutbacks. In the 12 months to July 31 last year the company made a profit of \$570,000 (\$325,000). Brownell's turnover in the same period was \$11.4m from a total of all North American operations of \$15m. Group turnover was \$27.9 in the year to July 31.

Mr Patrick Darley, Bridport chief executive, said he continued to be concerned about the intentions of Charterhall, Mr Goward's UK vehicle.

# DC Cook raises profits 41% to £4.21m halfway

By John Thornhill

**DC COOK Holdings**, the USM-quoted motor dealer and property developer, lifted pre-tax profits by 41 per cent from £2.44m to £4.21m in the six months to October 31 on turnover raised 69 per cent from \$64.29m to £108.91m.

Earnings per share, fully diluted, rose to 81p (5.7p) and the directors have raised the interim dividend to 1.33p (0.95p).

Mr Derek Cook, chairman, said the results demonstrated the success of the company's broadly-based retailing concept, adding that the wide spread of businesses would help to insulate Cook from a downturn in any individual sector.

Action 2000, the property division which develops sites for oil companies and fast-food operators, provided more than half of profits in the six months.

The motor division made two acquisitions during the period. In July it paid £1.25m for the Manchester-based Lionel Smith dealership which now has a Vauxhall franchise, and in September it acquired Vic Young Garages, in Sunderland and South Shields, from the

receiver for \$785,500 cash. The share price closed up 8p at 155p.

COMMENT

Cook's strong performance looks set to continue, subject to general economic conditions, its innovative advertising and marketing in the motor sector has won much praise, and the wide spread of franchises is seen as a strength. Concentration on the lower end of the car market may prove to be valuable if disposable incomes fall this year. Conversely, however, it could be argued that this sector may suffer more if the demand for second cars subsides. Optimism should perhaps be tempered with a sober assessment of the sectors which Cook operates in. All - including the widely admired property division - are vulnerable in a tightening economy and Cook's much-vaunted diversity may still not be enough to insulate it. Gearing of 100 per cent at a time of high interest rates should also be noted. Pre-tax profits for the full year should reach \$2.8m, for a prospective p/e ratio of 8.5.

# Boardroom changes at AFI

By Vanessa Houlder

Mr John Scholes, a former corporate financier, yesterday joined the board of Amalgamated Financial Investments, after buying a 14.7 per cent stake from Northern Industrial Estates, a friendly society.

The new role of Mr Scholes, who has acted as company secretary since December, may clarify the direction of the company, AFI, which recently

diversified into property investment, has suffered controversy from its dealings with companies with which it shared directors.

## Southvaal Holdings Limited

Incorporated in the Republic of South Africa  
Registration No. 201235/86

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**Preliminary profit announcement**  
for the financial year ended December 31 1988

| Financial results  | Year ended 31.12.88 | Year ended 31.12.87 |
|--|---------------------|---------------------|
| Royalty received from Vial Metals Exploration and Mining Company Limited     | 387 525             | 341 636             |
| Interest received  | 371 687             | 382 105             |
| Profit before taxation   | 759 212             | 723 741             |
| Profit after taxation  | 284 587             | 174 422             |
| Dividends - No.23 (Interim) - No.24 (Final)                                  | 184 088             | 174 200             |
| Decrease (with increase in retained profit) Retained profits brought forward | 212 312             | 202 312             |
| Retained profits   | 372 799             | 376 512             |
| Earnings per share - cents   | 719                 | 671                 |
| Dividends per share - cents  | 719                 | 671                 |
| Number of shares in issue  | 26 000 000          | 26 000 000          |

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**Dividends**  
Details of the dividends declared in respect of the year ended December 31 1988 are as follows:

|                                  | Dividend No.23 (Interim) | Dividend No.24 (Final) |
|----------------------------------|--------------------------|------------------------|
| Declaration date                 | July 21 1988             | January 13 1989        |
| Amount per share                 | 6.64p                    | 7.00p                  |
| Payable to members registered on | August 12 1988           | February 19 1989       |
| Payment date                     | September 9 1988         | March 17 1989          |

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**Declaration of Final Dividend No.24**  
On Thursday, January 19 1989, final dividend No.24 was declared as follows:

Amount (South African currency) 400 cents per share (1987: 310 cents)

| Last day to register for dividend (and for changes of address or dividend instructions) | 1989  |
|---|---|
| Registers closed from to (inclusive)  | Friday, February 10<br>Saturday, February 11<br>Saturday, February 25 |
| Ex-dividend on Johannesburg and London stock exchanges                                  | Monday, February 13   |
| Currency conversion date for sterling payments to shareholders paid from London         | Monday, February 13   |
| Dividend warrants posted  | Thursday, March 16  |
| Payment date of dividend  | Friday, March 17  |
| Rate of non-resident shareholders' tax  | 15 per cent   |

The full conditions relating to the dividend may be inspected at the Johannesburg and London offices of the company and its transfer secretaries.

By order of the board  
Anglo American Corporation of South Africa Limited  
Secretary  
44 Main Street, Johannesburg 2001  
(PO Box 61997, Marshalltown 2017)

London Office  
40 Watney Street  
London EC4P 1AJ

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**DECLARATION OF DIVIDENDS**

| Company                 | Current payment | Date of payment | Corresponding dividend | Total for year | Total last year |
|-------------------------|-----------------|-----------------|------------------------|----------------|-----------------|
| Carell Property - fin   | 1.4             | Mar 20          | 1.3                    | 2.05           | 1.9             |
| Colorvision 5 - fin     | 3.9             | -               | 1.85                   | 6.5            | 1.85            |
| Cook (DC) 5 - int       | 1.53            | -               | 0.85                   | 2.85           | 2.85            |
| Dorsons Elex 5 - fin    | 3.05            | Feb 25          | 2.65                   | 4.85           | 4.85            |
| Fish Lovell - int       | 4               | Mar 31          | -                      | 4              | 12              |
| Jarvis (J) - int        | 0.75            | -               | 0.5                    | 1.6            | 1.6             |
| Moorefield Eats 5 - fin | 1.575           | Apr 8           | -                      | 1.575          | -               |
| Stanley Leisure - int   | 1.70            | Feb 25          | 1.5                    | 3.6            | 3.6             |
| Synovide Eng - int      | 0.3             | -               | 0.3                    | 0.3            | 1               |
| Transcoast Ferry - int  | 6.64            | Apr 8           | 5.57                   | 8.4            | 7.1             |
| VSEL Consortium - int   | 3               | -               | 3                      | 3              | 10              |
| Waverley Cameron - int  | 0.5             | Feb 27          | -                      | 0.2825         | -               |

Dividends shown pence per share net except where otherwise stated. Dividends are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are income or frank and the sub-divisions shown below are based mainly on last year's transactions.

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**BOARD MEETINGS**

| Company               | Future Dates |
|-----------------------|--------------|
| Interbank             | Feb. 20      |
| Arbuthnot             | Mar. 24      |
| Scottish Gas          | Mar. 24      |
| Second Alliance Trust | Mar. 24      |
| Scottish              | Mar. 24      |
| Alliance Trust        | Mar. 10      |
| Cambridge Engineering | Mar. 25      |
| Cambridge Engineering | Mar. 27      |
| Higgs & Hill          | Apr. 11      |
| Mech Industries       | Mar. 24      |

YODAY  
London: BCE, Heath (Stratton),  
Preston: Hunterpark, St Andrews Trust, Ophir

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YODAY  
London: BCE, Heath (Stratton),  
Preston: Hunterpark, St Andrews Trust, Ophir

## F. COPSON P.L.C.

Interim Results (Unaudited)

| 6 months to   | 31.10.88 | 31.10.87 |
|---|----------|----------|
| GROUP TURNOVER  | £708     | £700     |
| GROUP TRADING PROFIT after all charges, but before taxation | 17,401   | 11,383   |
| TAXATION  | 988      | 309      |
| GROUP PROFIT AFTER TAXATION                                 | 16,413   | 11,074   |
| Minority Interest   | 3        | 3        |
| PROFIT ATTRIBUTABLE TO SHAREHOLDERS                         | 368      | 261      |
| Interim dividend payable                                    | 68       | -        |
| PROFIT RETAINED FOR THE PERIOD                              | 307      | 261      |
| Earnings per share  | 6.25p    | 3.75p    |

Notes:  
1) The tax charge is based on the estimated tax rate for the full year.  
2) A interim dividend of 1.0p per share will be paid on 3rd April, 1989 to shareholders on the register on 6th February, 1989.

**CHAIRMAN'S REVIEW**

I am very pleased to report increases of approximately 50 per cent in profit before tax and 60 per cent in earnings per share. As a result of these results, an interim dividend will be paid for the first time of 1.0p per share.

The improvement is attributable to continued strong performance by all divisions, but particularly of the heavy building materials division and the property division. The two latter divisions continue to benefit from the successful policy of concentrating on the higher margin end of their business. In addition to the improved trading figures, the business has been strengthened by C. & H. Supplies and W. H. Hutton both entering into purchase of the businesses of their sites at very advantageous prices.

Proposed developments within the existing divisions include the creation of a second insulation depot, and the opening of a new track counter (both at Framwell, while Wagon's purchase of two patents for a GY security door frame and a rotary letter box should further enhance that company's profitability. We are also continuing to examine potential corporate acquisitions.

The results so far for the second half of the year are encouraging.

David J. Kingstone  
Acting Chairman

18th January 1989

ACTIVITIES: Suppliers of heating equipment, plumbing and sanitaryware goods and building materials. Installers of warm air heating equipment.

Registered Office: Bircham Green Works, Spring Lane, Erdington, Birmingham B24 9BS

UK COMPANY NEWS

Strike cuts VSEL interim profits by 29% to £5.6m

By Vanessa Houlder

A 12-WEEK strike last summer cut interim pre-tax profits at VSEL Consortium, naval defence contractor, by 29 per cent to £5.5m (£7.5m).

Turnover for the six months to September 30 also fell by 29 per cent, from £177.1m to £125.2m.

Mr John Gray, finance director, said that VSEL was surprised by weekend press reports that the Ministry of Defence would acquiesce to a takeover bid.

He added that VSEL saw no reason why the Government, which has a golden share, would reverse its position stated in 1986 when it preferred a management buy-out to the higher bid put in by Trafalgar House.

VSEL had received no approaches, although it recognised that it might be on the hit-list of a number of companies, Mr Gray said.

Lord Chalfont, group chairman and acting chief executive, said that although profits would fall in the full year, much of the impact of the loss of production would be to defer profits.

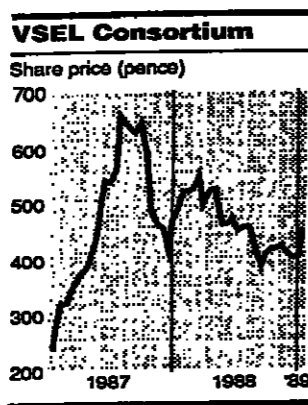
Mr Gray said a lasting effect of the dispute would be the loss of interest on its cash balances, which would amount to about £2m in the second half.

The schedule for boats nearing completion, such as Trenchant and Upholder, did not allow enough time to compensate for the three months' loss of production.

However, later boats, particularly the Trident vessels, were expected to meet the original premium pensions products which jumped 51 per cent to £50.7m. Overall, new business from regular premium products was up 23 per cent to £114.7m.

On the single premium life assurance side, which includes lump sum investments products such as linked bonds, a hybrid of insurance and unit trusts, Abbey's sales were hit, as expected, by the aftermath of the October crash. New business fell 50 per cent to £13.5m.

At Blue Horse Life, one of the Lloyd's subsidiaries acquired by Abbey regular premium sales jumped from £4.8m to £24.8m, while single premiums were up 6 per cent to £21.2m.



VSEL Consortium Share price (pence)

since the weekend, cannot be entirely discounted. There would be no shortage of likely suitors and even an acceptable bidder, the Government might well be ruled by the marketplace. But takeover gossip aside, VSEL's shares still look attractive on a long-term view. It has a secure order book well into the 1990s and good prospects for improvements in its productivity. Gains in productivity are expected to outweigh the costs of last summer's bruising strike, for example. That said, the company will not be able to put the strike behind it for the next three years. The costs of the settlement are being spread over that period, and in addition its drained cash balances will result in substantially higher interest payments. These factors mean that analysts have reduced this year's forecasts to about £16m. After writing off advanced corporation tax, that puts the shares, up 4p to 44p, on a prospective rating of 11.

Lord Chalfont said that the board had full confidence in the future as a result of a £2.5bn order book, which extended well into the 1990s. Mr Gray said that the Trident workload would ensure sufficient work for Cammell Laird for the next 15 months, although it would need to find new orders for the year ahead.

A tax charge of £257,000 (£386,000) resulted from the write-off of Advanced Corporation Tax.

Net earnings per share decreased from 21.3p to 14.7p and the interim dividend was maintained at 3p.

COMMENT

VSEL is starting to look like a two-way bet. The takeover speculation that kicked the shares' value up by an eighth

Colorvision meets City expectations with doubled profits

By David Waller

COLORVISION, the Liverpool-based television and video retailer which operates via a unique chain of "management enterprises", yesterday reported more than doubled pre-tax profits and earnings for 1987-88.

In the year to end-September, taxable profits for this USM-quoted company rose from £1.6m to £3.62m on turnover ahead 91 per cent to £24.52m. Earnings per share surged from 7.25p to 17.5p. However, the results were in line with market expectations, and the shares eased 3p to 335p.

Mr Neville Michaelson, chairman, said it would be foolish to expect the slowdown in consumer spending not to have some effect on the current year's results. However, he was optimistic that there were plenty of avenues for further growth using the management enterprise system, whereby shop managers take an equity

stake in each outlet. From the geographical point of view, the strategy would be to concentrate on the north-east and the Midlands, rather than the south, where the dampening of consumer spending was expected to be felt most. There were now 90 outlets open, against 24 at the end of 1987. Waiting in the wings are 25 people training to be management entrepreneurs.

Sales were likely to be stimulated by the advent of satellite television, Mr Michaelson said. The company has identified six different sources of supply for the equipment - and 500 customers have already placed orders for the apparatus.

The recommended final dividend is 3.9p, making 6.5p for the year. Colorvision is also planning a 1-for-2 scrip issue to improve marketability of the shares and to bring the issued capital more in line with the company's growing reserves.

Dutch hosiery buy for EHP

EUROPEAN HOME Products, the diversified consumer products group, is to pay up to £1.9m (£2.45m) for Ipk-Amorc, the largest hosiery distributor in the Netherlands, writes Clay Harris.

EHP's existing interests in the sector include Werner, the West German sock manufacturer, and Scholl, the European distributor of specialist footwear and hosiery.

Most of Ipk-Amorc's rights and assets are sold under private labels by Dutch retailers. Its annual turnover of £12m compares with Werner's DM 55m (£16.8m). The latter's branded products achieve better margins.

Although there is no geographical overlap, EHP expects benefits from joint design and purchasing. It is paying an initial £1.5m with an additional £1.4m linked to profits over the next three years.

EHP is also European distributor for Singer sewing machines and Coppertone suntan products.

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Recruitment difficulties affect Abbey Life's direct sales force

By Nick Bunker

ABBAY LIFE, the life insurer which merged last year with Lloyd's Bank's retail financial services business, saw its direct sales force shrink slightly last year, undermining the difficulties some life companies now face in recruiting and keeping top-quality salesmen.

The self-employed sales force contracted by 30 to 3,152, as a result of what Mr David Baggeley, finance director, said were "more demanding selection criteria."

The Financial Services Act, Mr Baggeley said, was also leading to a greater emphasis on maintaining quality.

Besides the contraction in the sales force Abbey's figures also showed relatively flat growth in sales of new regular premium life assurance policies, which rose 3 per cent to \$22.8m.

Such sales however include mortgage-related life policies, which were affected in the second half of the year by the decline in house purchase activity.

Another factor was a 15 per cent decline in sales by the group's Broker Division, which sells via independent intermediaries.

Abbey also attributes this to the Financial Services Act, which is causing a drop in the number of independents.

Abbey pushed strongly ahead though with sales of regular premium pensions products which jumped 51 per cent to £50.7m. Overall, new business from regular premium products was up 23 per cent to £114.7m.

On the single premium life assurance side, which includes lump sum investments products such as linked bonds, a hybrid of insurance and unit trusts, Abbey's sales were hit, as expected, by the aftermath of the October crash. New business fell 50 per cent to £13.5m.

At Blue Horse Life, one of the Lloyd's subsidiaries acquired by Abbey regular premium sales jumped from £4.8m to £24.8m, while single premiums were up 6 per cent to £21.2m.

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Stanley Leisure rises by 49% to near £2.5m

By Graham Deller

INCREASED turnover in both the racing and casino divisions enabled Stanley Leisure Organisation to report pre-tax profits 49 per cent ahead at £2.42m in the half year to October 30.

Turnover expanded 37 per cent from £27.27m to £37.21m. Mr Leonard Steinberg, chairman, said the downturn in consumer spending was not affecting the group, and turnover prospects in all divisions remained buoyant.

The racing side had been helped by the installation of Satellite Information Systems into the group's betting shops, he said.

Stanley currently has some 150 shops showing live horse and greyhound racing daily. Installation of SIS throughout the division should be completed towards the end of 1989.

Stanley's three casinos, at Liverpool, Manchester and Newcastle, traded at improved levels.

Mr Steinberg said that the move to new premises in Liverpool had been fully justified with membership, attendance and turnover indicating a strong case for additional tables.

The new snooker division had a quiet first half and Stanley had taken the opportunity to improve facilities at three of its four clubs.

Benefits of larger bar and lounge areas should show in the second half, he stated. Tax took £254,000 (£279,000). Earnings per share rose to 3.73p (3.6p) and the interim dividend is raised from 1.5p to 1.75p.

Beazer sheds Koppers' arm

By Philip Coggan

Beazer, the construction and aggregates group, has made another disposal of one of the businesses formerly owned by Koppers, which Beazer acquired for £1.7m last year.

The company is selling its plastic foam insulation producing plant in Wisconsin, together with associated technology, for \$28m (£18m) in cash. The principal purchaser is Manville Corporation.

Highgate & Job, the Paisley-based chemicals manufacturer, reported taxable profits up from £2,000 to £76,000 in the six months to September 30. Turnover declined 14 per cent to £759,000. Earnings per 50p share were 3.7p (0.4p).

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News Digest

DENMANS ELECTRIC Wholesaling sees strong advance

STRONG PROGRESS in its electrical wholesaling operations helped Denmans Electrical to increase profits and earnings by more than 50 per cent in the year to September 30. The taxable result rose from £1.1m to £1.67m and earnings grew from 12.2p to 24.8p. Turnover of the USM-quoted company rose 24 per cent from £22.15m to £27.48m.

The directors have recommended a final dividend of 3.05p (2.65p), for a total of 4.55p (4.05p).

MELVILLE GROUP Purchase for initial £3m

The Melville Group has made its first acquisition since it gained a full listing in October 1988 with the purchase of Plazlek Group for an initial £3m cash.

There is a performance-related consideration of up to a further £3m, payable in October 1989. Plazlek's pre-tax profits for the year to end-April 1988 were £408,000 on turnover of £3.63m.

CLOGAU GOLD Turnround on changed profile

Clogau Gold Mines yesterday unveiled pre-tax profits of £191,394 for the six months to end-September. The outcome compared with a deficit of \$16,063 in the previous half year.

Turnover, representing gold sales, jumped to £1.88m, up from just £777,777 last time. Interest charges amounted to £35,709 (£23,769 receivable). Earnings per 10p share worked through at 0.59p (losses of 0.67p).

LYON & LYON Tees Towing lifts stake

Tees Towing Company, Middlesbrough-based towing contractor, has acquired an additional 3.68 per cent of Lyon & Lyon to raise its stake in the West Yorkshire motor dealer to 11.43 per cent.

The shares were transferred from Seahorse Securities, a private investment company, which has gone into voluntary liquidation.

KEWILL SYSTEMS Rise of 69% to £0.73m midway

For the six months to

September 30 1988 Kewill Systems, USM-quoted computer software company, announced a 69 per cent increase in pre-tax profits from £430,000 to £726,000. Turnover more than doubled to £5.41m against £2.52m.

Earnings per 5p share worked through at 8.21p (4.73p) after tax of £235,000 (£163,000) and minorities of £2,000 (£1,000).

CARDIFF PROPERTY Profit trebled to £120,000

Pre-tax profits at Cardiff Property more than trebled from £31,394 to £119,067 for the year to September 30. Tax took £33,579 (£15,311).

Earnings per share worked through at 8.21p (4.73p) after tax of £235,000 (£163,000) and minorities of £2,000 (£1,000).

MOORFIELD ESTATES Sharp rise in assets growth

Moorfield Estates, USM-quoted commercial and residential property developer, topped its April notation forecast by 37 per cent with profits of £1.33m pre-tax for the 12 months ended October 31. Turnover was also more than double 1987/8's £513,000.

Earnings per share worked through at 11.4p (5.9p) and the dividend is 1.575p.

SYMONDS ENGINEER Growth of 53% at six months

Symonds Engineering pre-tax profits were 53 per cent ahead for the half year to September 30 at £131,461 against £86,652. The interim dividend is maintained at 0.5p, payable from earnings allowed to 0.816p (0.578p) per 5p share. Tax charged was £45,598 (£26,583).

NORTH INDUSTRIAL Slightly up at midterm

Profits before tax of Northern Industrial Improvement Trust, edged ahead from £176,800 to £180,800 in the six months ended September 30. Earnings emerged at 10.45p (10.02p).

J.JARVIS Well ahead at six months

Reorganised J. Jarvis Holdings returned profits of £806,000 against £300,000 pre-tax for the half year ended September 30. Turnover was up £1m at £20.05m. First-half earnings amounted to 3.62p (2.55p) per 5p share and the interim dividend is being lifted to 0.75p (0.5p).

COMPANY NEWS IN BRIEF

AIBTOURS: Company's share of the summer package holiday market had substantially increased, chairman told annual meeting. Winter bookings are double those of last year, although company's programme size continued to increase disproportionately in summer which will again result in losses at the half year.

ARGYLE TRUST: Offer from Drayton Warren declared unconditional after acceptance in respect of 20.14m (90.57 per cent) ordinary shares and £2.91m nominal (56.61 per cent) of loan stock.

CHARLES CHURCH Developments: A total of 20 international banks are making available to the company funds of up to £100m for its future expansion. This follows the recent signing of an arrangement by County NatWest for an increase of £40m to the company's multiple option facility.

CORAH: Shareholders have accepted Charterhall's offer in respect of 21.25m ordinary (50.5 per cent) Charterhall now owns or has acceptances for 90 per cent of Corah's issued ordinary shares. The offer, declared unconditional, will remain open until February 3, as will the loan note alternative.

CHRISTIE GROUP is acquiring Rocaps, a recruitment agency specialising in the hotel and catering industry. Payment is being met from the company's cash resources.

FIVE OAKS Investment has completed the long leasehold

sale of Swan National House, Uxbridge to National Provident Institution for £5.6m.

OVERSEAS INVESTMENT Trust: net asset value at December 31 1988, compared with value of November 30 1988, with profit at nominal value of 243.1p (253p) and market value of 241.5p (232.2p).

REGINA HEALTH and Beauty Products, London-based royal jelly company, is acquiring Irish Health and Beauty Products, its agent in the republic. The payment of £250,000 cash is to be satisfied in three stages up to 1990.

ROYAL TRUST Yen Bond Fund: Net asset value £198.17 at October 31 1988, marginally lower than £198.57 reported a year earlier.

RIBA&K HOLDINGS has purchased Penn Anodising, a Buckinghamshire-based aluminium anodising and fabrication business for an initial £325,000 cash plus a profit-related payment to a maximum £200,000. Ribank also confirmed intention to seek Third Market listing.

WA HOLDINGS has purchased the freehold of the premises of its ME Mechanicals Handling subsidiary from the Peterborough Development Corporation for £420,000 cash, before related costs.

ZYGAL DYNAMICS: Offer from Misy accepted in respect of 97.09 per cent of equity capital. Offer remains open and Misy commencing compulsory purchase procedures.

THE GATEWAY CORPORATION PLC (Registered in England No. 102217) NOTICE OF AN ADJOURNED MEETING of the Holders of the £66,000,000 5% Convertible Bonds Due 2002 of The Gateway Corporation PLC ("the Bonds") and "the Bonds" respectively. In accordance with the terms and conditions of the Trust Deed dated 25th June 1987 constituting the Bonds, notice is hereby given that the meeting of Bondholders convened by The Gateway Corporation PLC for 17th January 1989 by a notice dated and published in the Financial Times on 22nd December 1988 was adjourned through lack of quorum and that the adjourned meeting of Bondholders will be held at Watling House, 35 Cannon Street, London EC4M 3SD on Thursday 16th February 1989 at 12.00 noon for the purpose of considering and, if thought fit, passing the following resolution which will be proposed as an extraordinary resolution: Extraordinary Resolution THAT this adjourned meeting of the holders of the outstanding 5% Convertible Bonds Due 2002 ("the Bonds") of The Gateway Corporation PLC ("the Company") constituted by a Trust Deed dated 25th June 1987 ("the Trust Deed") between the Company (in its former name of The Dec Corporation PLC) and The Law Debenture Trust Corporation plc ("the Trustee") as Trustee for holders of the Bonds, hereby approves and sanctions the making by the Company of market purchases (as defined in Section 163 of the Companies Act 1985) of Ordinary Shares of 5 pence each of the Company on terms that: (a) the maximum number of Ordinary Shares hereby authorised to be acquired is 89,131,150; (b) the minimum price which may be paid for such shares is 5p per share; (c) the maximum price which may be paid for such shares, in respect of a share contracted to be purchased on any day, is an amount equal to 5 per cent. above the average of the middle market quotation for the Ordinary Shares of the Company as derived from The Stock Exchange Daily Official List on the 10 business days immediately preceding the day on which the shares are contracted to be purchased; (d) the authority hereby conferred shall expire after 3 years from the date of the meeting unless previously renewed; (e) the Company may make a contract to purchase its own shares under the authority hereby conferred prior to the expiry of such authority which will, or may be executed wholly or partly after the expiry of such authority, and may make a purchase of its own shares in pursuance of any such contract; and hereby further approves and sanctions every modification and

UK COMPANY NEWS

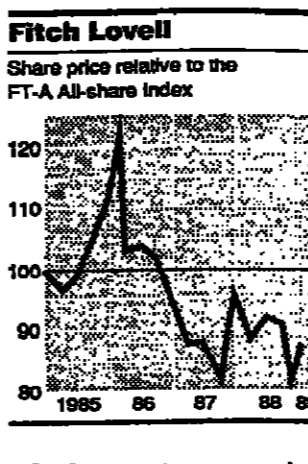
Fitch Lovell held back to £13.3m

By Fiona Thompson

SLUGGISH SUMMER sales, increased meat prices and reorganisation costs resulted in Fitch Lovell, food manufacturer and distributor, reporting a modest 7 per cent increase in interim pre-tax profits.

On the distribution side, profits were £5.33m (£5.22m) on sales of £104.41m (£100.78m). The division had two sides, food service to caterers and specialist distribution to retailers.

However, performance was mixed in the meat and delicatessen operations. Meat prices rose by 10 per cent. In addition, the restructuring of the group's cooked and cured meat operations led to production difficulties resulting in lost volume and declining yields.



Fitch Lovell Share price relative to the FT-All-Share Index

Pericom loss rises as hoped-for improvement fails to materialise

By Katrina Lowe

PERICOM, computer manufacturer, maintenance and distribution company, failed to break even in the second half of the year to September 30 and losses increased from £223,000 at the midway stage to £1.29m for the year.

long-term aim is to reduce manufacturing to about 25 per cent of overall activity. The reorganisation of the UK maintenance and distribution activities into one company is expected to be completed by the end of the first half.



Lord Prior (left) and Lord Weinstock at the meeting yesterday

Lofty issues are put in perspective

By Philip Coggan

THE GREAT and the good - including four peers of the realm - assembled for GEC's extraordinary general meeting yesterday but, on other happenings, the small shareholders stole the show.

Lord Prior, chairman, and Lord Weinstock, managing director, answered the questions as Lord Rees-Mogg, newly appointed chairman of broadcasting, and Lord Catto, the former chairman of merchant bank Morgan Grenfell, looked on.

With all the recent announcements of bid consortia and joint ventures, it was not surprising that some shareholders were confused. Ms Cary Foster said she had read a "different report in the newspapers every day" but had gathered that GEC "already had control of GE of America."

Only four shareholders voted against the proposal to go ahead with the Plessey bid. In the end, however, the mood of the meeting was more in favour of Lord Prior, who declared that "GEC is a great company, needs to be a great company and will remain so."

Suter builds 7% stake in Johnson & Firth Brown

By Ray Beahford

SUTER, the industrial holding group facing a possible takeover, has taken a 7 per cent stake in Johnson & Firth Brown, the Sheffield-based metals and engineering company.

The holding has been acquired during the past six months with about 2 per cent purchased during the past two weeks.

JFB returned a pre-tax profit of £7.7m during the last financial year on a turnover of £59m. At the height of its problems in 1988 losses reached £10.5 on a turnover of £102m.

Baynes sells hacksaw blade operations

By Nikki Tait

Charles Baynes, the Cardiff-based former shell company into which South African businessman Mr Bruce McInnes moved 17 months ago, has sold its hacksaw blade manufacturing operations for £785,000 cash.

New business illustrates Equity and Law recovery

By Eric Short, Pensions Correspondent

EQUITY AND LAW, now a subsidiary of Compagnie du Mich, the French insurance and industrial holding group, is rebuilding its position in the UK life assurance market after the decline seen during 1987.

The company also participated in the new style company money purchase pension schemes made attractive by the new environment. New annual premiums were 62 per cent higher at £10.2m and single premiums up from £3.1m to £3.9m.

Battle for West Kent Water

By Andrew Hill

SOUTHERN WATER Authority and Associated Insurance Pension Fund yesterday mounted a \$5.79m hostile offer for West Kent Water Company's voting stock, their second controversial counter-bid in the private water sector this week.

Eastbourne Waterworks was ruled out yesterday when SAUR declared its agreed offer unconditional. However, Southern and AIFP, which together hold 35.1 per cent of Eastbourne's voting stock, may retain a minority stake.

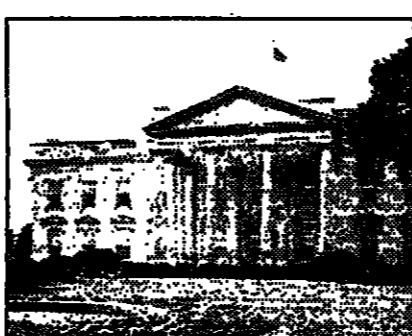
They are unaffected by last week's Government restrictions on water merger policy because neither West Kent nor Folkestone have fixed assets worth more than £20m - any higher and the takeovers would be automatically referred to the Monopolies and Mergers Commission.

From one Yale man to another...



GOOD LUCK

MR PRESIDENT



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Yale AND Valor A European Top 500 company TOP LEVEL SECURITY AND COMFORT - WORLDWIDE

FIRST AUSTRALIAN PRIME INCOME INVESTMENT COMPANY LIMITED... Morgan Guaranty Trust Company

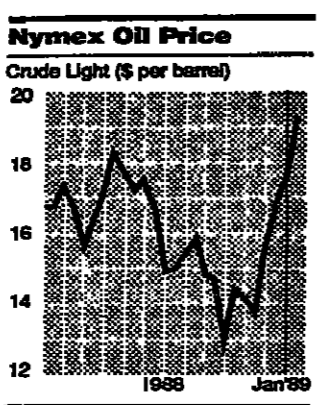
WOOLWICH EQUITABLE BUILDING SOCIETY... Notes Due 1995

COMMODITIES AND AGRICULTURE

Opec restraint drives oil prices to 14-month peak

By Max Wilkinson, Resources Editor

CRUDE oil prices on the New York Mercantile Exchange eased slightly yesterday after reaching their highest levels since November 1987.



By midday, light crude for February delivery was quoted at \$18.15 per barrel on the NYMEX, a decline of 11 cents since the close of trading on Wednesday.

On London's International Petroleum Exchange, the March Brent crude futures contract closed at \$17.09 per barrel after hitting \$17.20 during the day - the highest level since the contract started trading last June.

In Europe Brent crude prices moved up to \$17.70 from \$17.45 per barrel yesterday as buyers continued to react to the tightening of supplies.

Nymex Oil Price

Crude Light (\$ per barrel)

The recent steep rise in spot and futures oil prices reflect a sharp increase in the price of Brent crude oil produced to curb oil production to ceiling agreed at the meeting of the Organisation of Petroleum Exporting

Countries in Vienna in November

The agreement to curtail the group's production from December level of about 22.8m b/d to the new total of 18.5m b/d came into force in January.

The recent sharp rise in oil prices reflected reports that Saudi Arabia would supply Japan with only 75 per cent of its contracted volume of crude in February.

It is also believed in the market that Abu Dhabi, which has consistently exceeded its Opec quota in the past, is also making strenuous efforts to come back into line with the agreed production level.

According to oil industry executives Saudi Arabia told Mitsubishi Corporation, which has a long-term contract to buy 100,000 b/d of oil on behalf of six Japanese refiners, that it would receive only 77,000 b/d in February.

Gold heading for \$300, says analyst

By Kenneth Gooding, Mining Correspondent

THE GOLD price, \$403 a troy ounce last night, might drop to about \$300 an ounce by the last quarter of this year, suggested Mr Robert Weinberg, analyst with James Capel, the London securities house, yesterday.

Other London analysts are also forecasting a further fall in the gold price this year but hardly any believe it will reach the level Mr Weinberg suggested.

Mr Alan Baker of Kleinwort Benson Securities predicts the gold price will average \$380 an ounce this year against \$437 in 1988. Ms Rhona O'Connell at Shearman Lehman Kirton suggests the price will move between \$365 and \$450 an ounce.

Mr Weinberg pointed out that gold was currently in a bear market which, if it followed previous experience, would continue into the last quarter of 1989.

There were several key price levels to watch for as gold drifted lower, including \$400 an ounce - important at least psychologically - while \$350 would see \$200 an ounce as the bottom of the long term bear trend.

"I have no idea where the downturn will end. If I had to bet, I would put my money on a low for this cycle of \$300 towards the end of the year," Mr Weinberg told a conference.

Kleinwort's Mr Baker suggested that gold was trading "as a mere commodity" with little or no investment or speculative demand likely. The price, therefore, became relegated to the role of balancing supply from mines with demand from the jewellery industry.

"Many forecasts have been made as to where this basal equilibrium lies. Our forecast is \$225 an ounce," said Mr Baker.

Mr O'Connell suggested that the gold price would be at \$450 an ounce if it was not for producers raising gold loans. These loans, which effectively involve gold miners selling future production today, were putting a downward pressure on the price.

The current strength of the US dollar was also a bearish influence but, if the dollar took a breather, the gold price would probably rally because there was currently a physical shortage.

Mr O'Connell said that professional investors had lost interest in gold. Those that were in the market were content to take a smaller profit than last year, thus helping to keep the gold in a very narrow trading range and lessening its attraction to the professionals.

EC walks farm price tightrope

Tim Dickson examines this year's complicated proposals

The European Commission is getting canny. Though waiting journalists and other eager inquirers were frustrated on Wednesday night as the EC's new agricultural Commissioner, Harry Goussard, made his first public appearance in Strasbourg when it finally emerged.



Harry Goussard: trying to square the circle

The simple message of a price freeze delivered by Mr Ray MacSharry, the EC's new agricultural Commissioner, hardly sounded like a harsh attack on the Community's farmers. At the same time it sought to convey to trading competitors like the US and New Zealand the EC's determined attack on agricultural supports.

Pleasing producers on the one hand and soothing the international community on the other, however, is a circle which the European Commission's agricultural policymakers will find increasingly hard to square, as considered reaction to this week's proposals is soon likely to show.

Not far into the fine print it becomes obvious, for example, that the price changes in the accompanying table are averaged out over many products, that they ignore the impact of inflation, and that they take no account of the additional and automatic price cuts for arable products (notably cereals) which either already have been, or look certain to be, triggered under the "stabiliser" system next season.

The most controversial part of the package for producers in the Northern member states, probably the section which deals with cereals, where no change in the EC's guaranteed "intervention" price for wheat, barley or maize is being sought. This, however, does not tell the story for the proposals made under "related measures" could have a significant impact on farm incomes.

These measures incorporate a further two-stage shortening of the period when cereals can be offered to "intervention", so that it will only run from January 1 to May 31 in 1990-91, plus a 25 per cent cut in the level of the storage subsidies known as "monthly increments" to be paid out for four months ultimately, rather than the present seven.

The Commission yesterday could not give a breakdown of the total price impact on producers for the next marketing season for each product - but taking into account the automatic 3 per cent price penalty which has already been announced for the breaching of this year's harvest ceiling of 100m tonnes, plus the revelation of the green Deutsche Mark in line with the accompanying agrimoney changes West German farmers appear to be facing a 10 to 15 per cent cut in the price paid for their cereals.

Under Mr MacSharry's conscious perhaps of the rough treatment he can expect from Bonn at next week's Farm Council in Brussels - pointedly drew attention at his briefing in Strasbourg to the 10 per cent real increase in farm incomes in Germany last year.

His decision to single out the 10 per cent cut in the real rewards of their British counterparts may not have been quite so prudent, judging by the critical response to the Brussels "freeze-tightening" from Mr Simon Gourlay president of the National Farmers' Union yesterday. Mr Gourlay's claim that the arable sector in the UK is "now facing intolerable pressures" was backed up by NFU experts who drew attention to the high level of UK inflation (and thus the real price cuts on the table) and the limited scope due to the Commission's recent strength for "balancing" price increases through levelling the so-called greenpound rate (used to convert common ECu denominated price into national money).

The 5 per cent cut on the common sugar price - "an attempt to improve its competitive position via a vis competition" according to Mr MacSharry - is another arrow in the quiver to provoke squalls from the relevant farm lobbies. Less eye-catching, however, is expected to be shown in Brussels where it has long been the view, reinforced by the "weak" stabiliser regime for the sector agreed last year - that though the cost to the Community budget is slight the profit to producers is more than adequately large.

Other proposed new restrictions which belie the general message of a simple price freeze include the introduction of production thresholds for apples and caucuses and accompanying automatic price cut mechanisms for these sectors.

ators, and a lowering of the withdrawal price for oranges to 7.5 per cent in 1990-91 and by further 7.5 per cent in 1991-92. As expected there are no changes in the institutional prices of beef or sheep, though the 2 per cent cut in the intervention price of butter, already proposed by the Commission to give farmers a "fairer" share of dairy quotas, has been incorporated into the package.

Some of the toughest bargaining may again take place over the proposed elimination of monetary compensatory amounts (MCAs), the complex taxes and subsidies designed to even out the effect of currency fluctuations on cross border farm trade. This is going to become an increasingly contentious issue as the Community runs up to 1992, when Community Farm Ministers are committed to the complete phasing out of the system.

The Commission's proposals essentially reflect this "imminent" monetary compensatory amount to get rid of the outstanding, pre-1984 "positive monetary gaps" for Germany and the Netherlands by the beginning of next marketing year (implying price cuts in Deutsche Marks and florins).

It is also clear that the Commission's proposals are designed to get rid of the outstanding, pre-1984 "positive monetary gaps" for Germany and the Netherlands by the beginning of next marketing year (implying price cuts in Deutsche Marks and florins).

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Western Desert deals signed

By Tony Walker in Cairo

EGYPT HAS signed exploration and production sharing agreements for three concessions in the Western Desert amid signs of renewed activity in the oil and gas sector after a fairly slow period.

Agreements have been concluded with a consortium led by Agip of Italy and with Royal Dutch Shell for acreage in a promising new oil province west of Cairo.

Agip's partners in its 2,640 sq km concession, 300 km from the capital, include British Petroleum, Broken Hill Proprietary of Australia and Idemitsu of Japan. The consortium has agreed to invest some \$30m in its exploration effort.

Shell's new acreage includes the 4,380 sq km Obayled and

the 1,887 sq km Matruh concessions in the far Western Desert towards the Libyan border. Shell has agreed to commit \$61m and \$55m respectively over an eight year period to exploring its Western desert concessions.

Meanwhile discussions are continuing between Egypt and an Agip-led consortium, which includes BP, for the development of a new gas deposit in the Nile Delta.

Wrangling over legalities of a gas sales agreement are holding up the signing. Shell signed a gas sales agreement in mid-1988 for its Baqr deposit, west of Cairo. Mr Tareq Hegy, Chairman of Shell in Egypt, said work on developing the deposit was 40 per cent complete.

He expected production to begin in 1990.

Foreign companies already involved in Western desert production include Phillips, Conoco and Texas International of the US, and Denison Mines of Canada. Production from relatively small fields is being piped to a transshipment point at Hamra on the Mediterranean coast, west of Alexandria.

The latest exploration and production agreements for the Western Desert follow the standard Egyptian model - with 40 per cent of production set aside for cost recovery and the balance divided on an approximately 80:20 basis between the Egyptian General Petroleum Company and the foreign companies.

After complaints from Kuwait, however, norms on condensates will be applied this year that will oblige Venezuela to classify some of its denser condensate production as crude oil.

Full production details for 1988 have not yet been made public, but while Venezuela's reported output of crude oil ranged between 1.565m and 1.583m b/d during the 1987 to October period, condensate production ranged from 168,000 to 204,000 b/d. Production of natural gas liquids during the ten-month span ranged between 88,000 and 111,000 b/d, but gas liquids will not be affected by the new norms.

The higher level of production potential would provide greater flexibility to alter production patterns among light, medium and heavy crudes.

However, Venezuela may be forced to reduce its overall crude production slightly in early 1989 as a result of applying Opec norms to its output of condensates. For several years, Venezuela has separated overall production into three classifications: crude oil, condensates and natural gas liquids. Up to now, it has not included condensate production within its Opec quota.

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Venezuela plans 2 per cent export cut

By Joe Mann in Caracas

VENEZUELA, the fourth largest producer in the Organisation of Petroleum Exporting Countries (OPEC), plans to export 1.58m barrels a day of crude oil and refined products this year, according to government figures.

The export target for 1989 represents a decrease of about 2 per cent from the 1988 exports of 1.62m b/d last year.

Petroleos de Venezuela, the country's national oil company, intends to raise crude oil production potential this year slightly, to 2.7m b/d, even though the country's Opec production quota for the first half of 1989 is only 1.6m b/d, up 65,000 b/d from last year's allotment.

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Cocoa talks underway

By David Blackwell

THE IVORY COAST, the world's biggest cocoa producer, will be pressed by consumer countries at the International Cocoa Organisation (ICCO) talks for more details of its controversial deal with a French trading house.

"One thing is for sure, this deal does not facilitate the task of the council this week," Mr Peter Baron, spokesman for the consumer countries, said after a consumer meeting on the first day of the talks.

The consumers yesterday discussed the level of prices to be defended (subject of fiercest argument with the producers for the past year); the \$75m of arrears in levies to the ICCO; the possibility of a withholding scheme to supplement the 200,000 tonnes buffer stock; and the rotation of the buffer stock.

They only touched on the Ivory Coast's sale of 400,000 tonnes of cocoa to Sucrec at Denreux, but Mr Baron said that next week they would be looking particularly at the deal's impact on the agreement.

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Copper blast loss revised

By Barbara Durr in Chiquiquana

PRODUCTION losses at Chile's Chiquiquana mine following the explosion of a new blast oven last week could be double the initial estimate of 4,000 tonnes of fine copper, according to Mr Cesar Orosco, the mine's general manager.

Mr Orosco said that the explosion, which took place on the 17th, could have cost the world's largest copper mine, which is owned by the state, up to 8,000 tonnes of copper.

The explosion at Chiquiquana, the world's largest copper mine, which is owned by the state, up to 8,000 tonnes of copper.

The explosion at Chiquiquana

FT-SE breaches 1900 in heavy trade

ANOTHER STRONG performance by the US dollar, together with favourable data on the domestic economy, kept UK equities sweeping ahead again yesterday. Bid speculation returned to add an extra stimulant to an equity sector driven by institutional demand in markets now badly short of stock. Trading in share options increased hugely, returning to post-Crash peaks. The FT-SE index pushed well above the 1900 mark in very early trading as strength in the dollar and US equities brought further gains in the inter-continental blue chips. The advance later went into overdrive, tak-

of France might strike now that the Metzam threat to GEC, which has joined Siemens in bidding for Plessey, has evaporated. Lacking a real bid sensation, equities slipped back from the day's best levels as Wall Street faltered in early trading. The FT-SE index closed 18.7 up at 1910.8, territory not seen since the tumultuous week which opened with the Market Crash of Black Monday, October 19 of 1987; however, the index still remains nearly 400 points short of the pre-Crash close, and some 532 below its all-time peak. Seag volume expanded

strongly yesterday to 801.6m shares, against 606.2m on Wednesday and 425.3m on Tuesday. The squeeze on market makers tightened mercifully; "there was some real agony out there," was one comment. However, genuine retail investment in London equities has increased significantly this week. The latest economic data on UK average earnings, unemployment, unit wage costs and industrial output was regarded as broadly bullish for domestic interest rates, buttressing those that base rates may hold at 18 per cent, and perhaps move down after UK Budget

Day in March. The moves towards higher interest rates in Europe, notably the Bundesbank's raising of its discount and Lombard rates, had little effect in London. Exceptions to the general market trend yesterday included Hamersson Property, where traders waited for further news from Rodamco. In banks, both Lloyds and Midland closed lower as County NatWest, the UK securities house, prepared to downgrade profit forecasts in the wake of Brazil missing an interest payment to commercial banks.

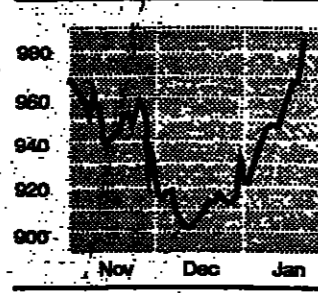
FINANCIAL TIMES STOCK INDICES

Table with columns for Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Year Ago, 1988/89 High, 1988/89 Low, Since Completion High, Since Completion Low. Rows include Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Cl. Yield, P/E Ratio, etc.

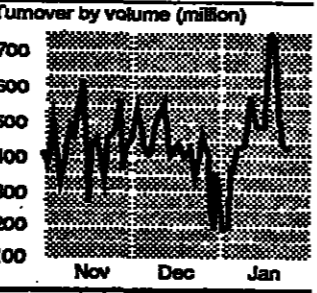
BT deal prompts re-ratings

British Telecom's acquisition of a 22 per cent stake in US cellular telephone operator, McCaw Cellular, did little for BT's share price, which dipped 2 to 271p on turnover of 3.8m, but triggered a general market re-rating of Rascal Telecom, Electronic and Securicor Group. There were mixed views on the price \$1.5bn (285p) BT is paying for its stake in McCaw. One analyst viewed the deal as "good on a long-term view," but another said BT was "paying an awful lot of money in a move which will dilute earnings by the end of 1990. Priced by US cellular companies, they've been puffed up out of all reality - they are trading at absurd levels." But most analysts agreed that BT's move re-rates Rascal Telecom. "BT is paying \$150 per share for McCaw, which is valued at \$80 per share of Rascal Telecom. Rascal Telecom shares might be 25 to 28p on turnover of 17m while Rascal Electronic, which retains an 80 per cent interest in Rascal, advanced 19p to 322 1/2p on turnover of 17m shares. Securicor, which has a 50 per cent stake in the Cellnet joint venture with BT, surged ahead to close 45 up at 462p with the "A" 40 higher at 438p.

FT-A All-Share Index



Equity Shares Traded



analysis were again pointing out that any outright foreign bid for Plessey would attract plenty of political opposition. Burmah in focus Burmah easily outperformed the rest of the oil sector, with the shares ending the day 21 1/2 higher at 615p after turnover of more than 1m. Edward & Keenan (EK), the UK securities house, were keen supporters of the shares ahead of a "buy" recommendation issued by the EK oil team. EK is recommending the shares "on fundamentals." They should be on a higher rating because the heavy investment programme will bring great benefits, especially in Central, the group's highly successful hydrocarbon subsidiary. "There is also, according to some analysts, the possibility of a full-scale bid emerging for Burmah. Suggestions that US group Pennzoil has run the slide-rule over the company have been circulating in London for some weeks. The Kleinwort team also highlighted the success of Burmah's investment in Premier Consolidated, the independent oil group, whose share price has moved sharply higher after the successful drilling operations off the coast of Thailand. Last week, Burmah's shares advanced 11p to 329 1/2p, from around 26 per cent to 29.9 per cent. Premier's shares edged up to 77p. Few UK stocks command a market capitalisation greater than that of Burmah but there were suggestions yesterday that the group could still fall in price. Volume increased to 9.5m shares as the price

slightly disappointing by analysts. Composites remained in the grip of the stock shortage in the sector with General Accident finally 16 higher at 914p and Commercial Union 7 to the good at 365p. Royals jumped 9 to 416p. Another firm showing oil prices helped the oil sector make further progress. The two classes of BP stock rose further with the old up 7 to 269p and the new 5 harder at 182 1/2p on turnover of 12m and 11m respectively. Shell edged up 4 more to 358p. Ultramar were among the best performers in the sector, racing up to 307p prior to closing a net 7 firmer at 308p after turnover of 7m; hints in the market at mid-session were that Sir Ron Brierley had sold his stake in a possible predator, with America's Atlantic Richfield and a group of three companies, including the French Banque Paribas, mentioned as possible buyers of the near 14 per cent holding. Cable Wireless rose 7 to 362p but there was a feeling in the market that the group had perhaps "missed the boat" regarding cellular telephones. "They had the chance to take on Racal before the Vodafone sell-off but they pulled out and sold their stake" said one dealer. Software group Logica jumped 8 more to 390p, still stimulated by talk that a bid for the company could be on the way from either Cap Gemini or Sogeti of France or Italy's Olivetti. Rank Organisation came under closer scrutiny ahead of the preliminary results, scheduled for next Wednesday, and the shares rose 16 to 765p. Securities house Kitcat and Aitken expects profits to be around £257m against £208m last year, and the group to make an encouraging statement about the current year's outlook. It also believes that market caution over Rank Xerox is misplaced and forecasts double-digit growth for the division this year, helped by the introduction of the 30 Series copiers. The rating of Rank Organisation is "very undemanding," say the Kitcat team. In a separate review of the engineering sector, Mr Howard Wheelodon of the same organisation recommends investors to buy Hawker Siddeley, up 9 at a new 13-month peak of 578p. Elsewhere, VSEL Consortium pleased with interim profits which, although lower because of a three-month strike, were above analysts' estimates. The shares, recently buoyed by bid speculation, improved 4 to 447p. Stores once again lagged behind the wider market as the speculative froth in Ward White failed to set the rest of the sector alight. Dealers reported that the early morn-

NEW HIGHS AND LOWS FOR 1988/89

- NEW HIGHS (1988/89): BHP Billiton (1) 1,000, British Telecom (1) 1,000, etc. NEW LOWS (1988/89): Anglo American (1) 100, etc.

Plessey alert

The electronics area regained its pace as the bid for Plessey by Siemens and the bid for Plessey by Siemens and the bid for Plessey by Siemens...

APPOINTMENTS

Close race for the top at BP

BRITISH PETROLEUM announced yesterday that Mr Robert Horton is to be promoted to be a second deputy chairman and Mr David Simon is to be given extended responsibilities as chairman of BP Oil, the marketing and refining operation, writes Max Wilkinson, Resources Editor. The appointments confirm widespread speculation that the two, who are both managing directors and both aged 50, are still running a close race to succeed Sir Peter Walters as chairman, when he steps down. Mr Horton returned last year from running BP America to take up a number of strategic responsibilities in London. Mr Simon has been the managing director in charge of finance, a responsibility which he retains in the re-shuffle. The moves result from the impending retirement of Sir Peter Walters, the present deputy chairman, on May 19 and the departure of Mr Robert Horton, a managing director, on July 31. He is leaving to become chairman of PowerGen, one of the two generating companies to be split off from the Central Electricity Generating Board when it is privatised. The vacancy among the managing directors will be filled by Mr Hugh Norton, chief executive of BP Exploration. Mr John Browne, aged 40, and widely considered the brightest of BP's rising stars, is recalled from a short stint as vice president of BP America to become chief executive of BP Exploration. Few doubt that his next promotion will be to board level and he is widely tipped as a future chairman. Mr Rodney Chase, chief and Capital Radio, and Mr Christopher M. Meech, a director of Berons Group, have been appointed non-executive directors. Mr David Hall has joined the MCKECHINIS GROUP as managing director of the extruded products division of McKechinis Metals. He was general manager, British Steel Corporation, Stockbridge. THE ASSOCIATION OF BRITISH CONSORTIUM

Managing director of Sun Life

executive of BP Finance under Mr Simon, takes over from Mr Browne in the US and is replaced by Mr Steven Percy. Mr Basil Butler, the present chairman of BP Exploration moves sideways to take over Mr Malpas's responsibilities for research, engineering and ventures. When Sir Peter Casalet retires it would be open to the company to appoint Mr Simon a joint deputy chairman with Mr Horton. But if so Mr Horton would have a little seniority in the job. The speculation within the company is that Mr Horton will eventually succeed to the chairmanship, but with Mr Simon emerging in a powerful chief executive role. However, Sir Peter Walters has given no indication that he is thinking of retiring soon. SUN LIFE ASSURANCE SOCIETY has appointed Mr John Reeve (above) as managing director on the retirement of Mr Richard Zamboni on March 31. Mr Reeve joined Sun Life as deputy managing director last March from Mercantile House Holdings, where he was finance director.



SUN LIFE ASSURANCE SOCIETY has appointed Mr John Reeve (above) as managing director on the retirement of Mr Richard Zamboni on March 31.

BANKS has elected Mr Peter J.W. Tappin, chief executive, UBAF Bank, as chairman.

Mr Michael Barker, head of banking division, Mr Jon Brown, treasurer, and Mr David Stiff, head of administration division, have been appointed assistant general managers of RABOBANK NEDERLAND, London branch.

Mr Arthur C. Little has become chairman of HAMMOND & CHAMPNESS following the retirement of Mr Richard N.D. Langdon.

Mr J.M. Gordon has been appointed chairman of the committee of the LLOYD'S UNDERWRITING AGENTS' ASSOCIATION.

Mr Alexander T.T. Robinson has been appointed a director of UNION DISCOUNT COMPANY.

Mr R.C. Hampel, an executive director of ICI, has been appointed a non-executive director of BRITISH AEROSPACE.

Mr Peter Mills, managing director, has been appointed chairman and chief executive of KINSON. Mr Roger Harrison, a director of LWT

TRADING VOLUME IN MAJOR STOCKS

Table with columns for Stock, Volume, Price, % change. Rows include BHP Billiton, British Telecom, etc.

per cent to £232m. News of last year's record orders pushed British Aerospace 7 higher to 482p. Bowers advanced 13 to 438p. There were plenty of features in leisure. Bowney and Hawkes leapt 35 more to 520p. Stanley Leisure added 3 to 275p after the preliminary results which showed profits up from £1.63m to £2.42m. A Nomura Securities buy recommendation helped Lucas Industries rise 6 to 569p. Hamersson swam spectacularly against the tide of the wider market as dealers gave a collective thumbs down to the prospects of Dutch predator Rodamco succeeding with its bid for the UK property group. An announcement from Rodamco is due by 8.00am this morning, and the consensus in the market yesterday was that the Dutch group will be unable to put together an offer attractive enough to persuade Standard Life - which owns 26.6 per cent of Hamersson - to sell its stake. However, for the second successive day a spanner was thrown into the works by US investment house Goldman Sachs, which revealed that it had increased its stake in Hamersson to 1.5 per cent - a move which left other marketmakers scratching their heads, and one describing it as "both perverse and suspicious." If anything, said an analyst, the Goldman revelation prevented Hamersson from falling further. At the close Hamersson ordinary and "A" shares were well off the day's lows at 929p (down 34) and 863p (down 25) respectively. Activity in traded options ran to a level of 90,488 contracts, a figure exceeded only in the immediate days following the October 1987 crash. Turnover in the FTSE-100 index set an all-time record of 22,808 contracts, made up of 9,846 calls and 12,962 puts, as the index itself soared above 1,900. The record turnover for all contracts was set at some 120,000 immediately after the Crash, as a run for cover developed into opening of put positions. The settlement of all deals is likely to push index dealings on the day above 25,000 contracts. Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 26

MBOs - WHO'S NEXT. Advertisement for MBOs (Management Buy-Outs) featuring companies like BPPC, TALENT ENGINEERING, HAYS PLC, HUMBERCLYDE FINANCE GROUP, CARADON PLC, FAIREY GROUP PLC, RENTCO INTERNATIONAL, DWEK GROUP, NFK HOLDING BV, RECHEM ENVIRONMENTAL SERVICES PLC, and CANDOVER INVESTMENTS plc.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-2125

AUTHORISED UNIT TRUSTS

Main table containing unit trust information, organized by fund name and type. Includes columns for fund name, unit price, and other details. The table is divided into multiple columns and rows, listing various investment funds.

GUIDE TO UNIT TRUST PRICING. A section explaining the pricing of unit trusts, including details on how prices are determined and how to interpret the data in the table.

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FT UNIT TRUST INFORMATION SERVICE

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Main table of unit trust information, organized into columns by company name and listing various unit trusts with their respective prices and details.

OTHER UK UNIT TRUSTS

Table listing other UK unit trusts, including details for various investment funds and their current prices.

INSURANCES

Table listing insurance-related unit trusts, detailing the names of the trusts and their current market prices.

Continuation of the main unit trust table, listing additional investment funds and their prices.



FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

LONDON SHARE SERVICE

Table of London Share Service listing British Funds, Foreign Bonds & Rails, and American stocks.

Table of Money Market Trust Funds and Money Market Bank Accounts listing various financial products and their details.

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LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-552-2128

**AMERICANS - Contd**

| 198499 | Stock          | Price | Change |
|--------|----------------|-------|--------|
| 198499 | 174 Mid. Tech. | 11.5  | 0.1    |
| 198500 | 175 Mid. Tech. | 11.5  | 0.1    |
| 198501 | 176 Mid. Tech. | 11.5  | 0.1    |
| 198502 | 177 Mid. Tech. | 11.5  | 0.1    |
| 198503 | 178 Mid. Tech. | 11.5  | 0.1    |
| 198504 | 179 Mid. Tech. | 11.5  | 0.1    |
| 198505 | 180 Mid. Tech. | 11.5  | 0.1    |
| 198506 | 181 Mid. Tech. | 11.5  | 0.1    |
| 198507 | 182 Mid. Tech. | 11.5  | 0.1    |
| 198508 | 183 Mid. Tech. | 11.5  | 0.1    |
| 198509 | 184 Mid. Tech. | 11.5  | 0.1    |
| 198510 | 185 Mid. Tech. | 11.5  | 0.1    |
| 198511 | 186 Mid. Tech. | 11.5  | 0.1    |
| 198512 | 187 Mid. Tech. | 11.5  | 0.1    |
| 198513 | 188 Mid. Tech. | 11.5  | 0.1    |
| 198514 | 189 Mid. Tech. | 11.5  | 0.1    |
| 198515 | 190 Mid. Tech. | 11.5  | 0.1    |
| 198516 | 191 Mid. Tech. | 11.5  | 0.1    |
| 198517 | 192 Mid. Tech. | 11.5  | 0.1    |
| 198518 | 193 Mid. Tech. | 11.5  | 0.1    |
| 198519 | 194 Mid. Tech. | 11.5  | 0.1    |
| 198520 | 195 Mid. Tech. | 11.5  | 0.1    |
| 198521 | 196 Mid. Tech. | 11.5  | 0.1    |
| 198522 | 197 Mid. Tech. | 11.5  | 0.1    |
| 198523 | 198 Mid. Tech. | 11.5  | 0.1    |
| 198524 | 199 Mid. Tech. | 11.5  | 0.1    |
| 198525 | 200 Mid. Tech. | 11.5  | 0.1    |

**CANADIANS**

| 198526 | Stock          | Price | Change |
|--------|----------------|-------|--------|
| 198526 | 201 Mid. Tech. | 11.5  | 0.1    |
| 198527 | 202 Mid. Tech. | 11.5  | 0.1    |
| 198528 | 203 Mid. Tech. | 11.5  | 0.1    |
| 198529 | 204 Mid. Tech. | 11.5  | 0.1    |
| 198530 | 205 Mid. Tech. | 11.5  | 0.1    |
| 198531 | 206 Mid. Tech. | 11.5  | 0.1    |
| 198532 | 207 Mid. Tech. | 11.5  | 0.1    |
| 198533 | 208 Mid. Tech. | 11.5  | 0.1    |
| 198534 | 209 Mid. Tech. | 11.5  | 0.1    |
| 198535 | 210 Mid. Tech. | 11.5  | 0.1    |
| 198536 | 211 Mid. Tech. | 11.5  | 0.1    |
| 198537 | 212 Mid. Tech. | 11.5  | 0.1    |
| 198538 | 213 Mid. Tech. | 11.5  | 0.1    |
| 198539 | 214 Mid. Tech. | 11.5  | 0.1    |
| 198540 | 215 Mid. Tech. | 11.5  | 0.1    |
| 198541 | 216 Mid. Tech. | 11.5  | 0.1    |
| 198542 | 217 Mid. Tech. | 11.5  | 0.1    |
| 198543 | 218 Mid. Tech. | 11.5  | 0.1    |
| 198544 | 219 Mid. Tech. | 11.5  | 0.1    |
| 198545 | 220 Mid. Tech. | 11.5  | 0.1    |
| 198546 | 221 Mid. Tech. | 11.5  | 0.1    |
| 198547 | 222 Mid. Tech. | 11.5  | 0.1    |
| 198548 | 223 Mid. Tech. | 11.5  | 0.1    |
| 198549 | 224 Mid. Tech. | 11.5  | 0.1    |
| 198550 | 225 Mid. Tech. | 11.5  | 0.1    |

**BANKS, HP & LEASING**

| 198551 | Stock          | Price | Change |
|--------|----------------|-------|--------|
| 198551 | 226 Mid. Tech. | 11.5  | 0.1    |
| 198552 | 227 Mid. Tech. | 11.5  | 0.1    |
| 198553 | 228 Mid. Tech. | 11.5  | 0.1    |
| 198554 | 229 Mid. Tech. | 11.5  | 0.1    |
| 198555 | 230 Mid. Tech. | 11.5  | 0.1    |
| 198556 | 231 Mid. Tech. | 11.5  | 0.1    |
| 198557 | 232 Mid. Tech. | 11.5  | 0.1    |
| 198558 | 233 Mid. Tech. | 11.5  | 0.1    |
| 198559 | 234 Mid. Tech. | 11.5  | 0.1    |
| 198560 | 235 Mid. Tech. | 11.5  | 0.1    |
| 198561 | 236 Mid. Tech. | 11.5  | 0.1    |
| 198562 | 237 Mid. Tech. | 11.5  | 0.1    |
| 198563 | 238 Mid. Tech. | 11.5  | 0.1    |
| 198564 | 239 Mid. Tech. | 11.5  | 0.1    |
| 198565 | 240 Mid. Tech. | 11.5  | 0.1    |
| 198566 | 241 Mid. Tech. | 11.5  | 0.1    |
| 198567 | 242 Mid. Tech. | 11.5  | 0.1    |
| 198568 | 243 Mid. Tech. | 11.5  | 0.1    |
| 198569 | 244 Mid. Tech. | 11.5  | 0.1    |
| 198570 | 245 Mid. Tech. | 11.5  | 0.1    |
| 198571 | 246 Mid. Tech. | 11.5  | 0.1    |
| 198572 | 247 Mid. Tech. | 11.5  | 0.1    |
| 198573 | 248 Mid. Tech. | 11.5  | 0.1    |
| 198574 | 249 Mid. Tech. | 11.5  | 0.1    |
| 198575 | 250 Mid. Tech. | 11.5  | 0.1    |

**BEERS, WINES & SPIRITS**

| 198576 | Stock          | Price | Change |
|--------|----------------|-------|--------|
| 198576 | 251 Mid. Tech. | 11.5  | 0.1    |
| 198577 | 252 Mid. Tech. | 11.5  | 0.1    |
| 198578 | 253 Mid. Tech. | 11.5  | 0.1    |
| 198579 | 254 Mid. Tech. | 11.5  | 0.1    |
| 198580 | 255 Mid. Tech. | 11.5  | 0.1    |
| 198581 | 256 Mid. Tech. | 11.5  | 0.1    |
| 198582 | 257 Mid. Tech. | 11.5  | 0.1    |
| 198583 | 258 Mid. Tech. | 11.5  | 0.1    |
| 198584 | 259 Mid. Tech. | 11.5  | 0.1    |
| 198585 | 260 Mid. Tech. | 11.5  | 0.1    |
| 198586 | 261 Mid. Tech. | 11.5  | 0.1    |
| 198587 | 262 Mid. Tech. | 11.5  | 0.1    |
| 198588 | 263 Mid. Tech. | 11.5  | 0.1    |
| 198589 | 264 Mid. Tech. | 11.5  | 0.1    |
| 198590 | 265 Mid. Tech. | 11.5  | 0.1    |
| 198591 | 266 Mid. Tech. | 11.5  | 0.1    |
| 198592 | 267 Mid. Tech. | 11.5  | 0.1    |
| 198593 | 268 Mid. Tech. | 11.5  | 0.1    |
| 198594 | 269 Mid. Tech. | 11.5  | 0.1    |
| 198595 | 270 Mid. Tech. | 11.5  | 0.1    |
| 198596 | 271 Mid. Tech. | 11.5  | 0.1    |
| 198597 | 272 Mid. Tech. | 11.5  | 0.1    |
| 198598 | 273 Mid. Tech. | 11.5  | 0.1    |
| 198599 | 274 Mid. Tech. | 11.5  | 0.1    |
| 198600 | 275 Mid. Tech. | 11.5  | 0.1    |

**BUILDING, TIMBER, ROADS**

| 198601 | Stock          | Price | Change |
|--------|----------------|-------|--------|
| 198601 | 276 Mid. Tech. | 11.5  | 0.1    |
| 198602 | 277 Mid. Tech. | 11.5  | 0.1    |
| 198603 | 278 Mid. Tech. | 11.5  | 0.1    |
| 198604 | 279 Mid. Tech. | 11.5  | 0.1    |
| 198605 | 280 Mid. Tech. | 11.5  | 0.1    |
| 198606 | 281 Mid. Tech. | 11.5  | 0.1    |
| 198607 | 282 Mid. Tech. | 11.5  | 0.1    |
| 198608 | 283 Mid. Tech. | 11.5  | 0.1    |
| 198609 | 284 Mid. Tech. | 11.5  | 0.1    |
| 198610 | 285 Mid. Tech. | 11.5  | 0.1    |
| 198611 | 286 Mid. Tech. | 11.5  | 0.1    |
| 198612 | 287 Mid. Tech. | 11.5  | 0.1    |
| 198613 | 288 Mid. Tech. | 11.5  | 0.1    |
| 198614 | 289 Mid. Tech. | 11.5  | 0.1    |
| 198615 | 290 Mid. Tech. | 11.5  | 0.1    |
| 198616 | 291 Mid. Tech. | 11.5  | 0.1    |
| 198617 | 292 Mid. Tech. | 11.5  | 0.1    |
| 198618 | 293 Mid. Tech. | 11.5  | 0.1    |
| 198619 | 294 Mid. Tech. | 11.5  | 0.1    |
| 198620 | 295 Mid. Tech. | 11.5  | 0.1    |
| 198621 | 296 Mid. Tech. | 11.5  | 0.1    |
| 198622 | 297 Mid. Tech. | 11.5  | 0.1    |
| 198623 | 298 Mid. Tech. | 11.5  | 0.1    |
| 198624 | 299 Mid. Tech. | 11.5  | 0.1    |
| 198625 | 300 Mid. Tech. | 11.5  | 0.1    |

**BUILDING, TIMBER, ROADS - Contd**

| 198626 | Stock          | Price | Change |
|--------|----------------|-------|--------|
| 198626 | 301 Mid. Tech. | 11.5  | 0.1    |
| 198627 | 302 Mid. Tech. | 11.5  | 0.1    |
| 198628 | 303 Mid. Tech. | 11.5  | 0.1    |
| 198629 | 304 Mid. Tech. | 11.5  | 0.1    |
| 198630 | 305 Mid. Tech. | 11.5  | 0.1    |
| 198631 | 306 Mid. Tech. | 11.5  | 0.1    |
| 198632 | 307 Mid. Tech. | 11.5  | 0.1    |
| 198633 | 308 Mid. Tech. | 11.5  | 0.1    |
| 198634 | 309 Mid. Tech. | 11.5  | 0.1    |
| 198635 | 310 Mid. Tech. | 11.5  | 0.1    |
| 198636 | 311 Mid. Tech. | 11.5  | 0.1    |
| 198637 | 312 Mid. Tech. | 11.5  | 0.1    |
| 198638 | 313 Mid. Tech. | 11.5  | 0.1    |
| 198639 | 314 Mid. Tech. | 11.5  | 0.1    |
| 198640 | 315 Mid. Tech. | 11.5  | 0.1    |
| 198641 | 316 Mid. Tech. | 11.5  | 0.1    |
| 198642 | 317 Mid. Tech. | 11.5  | 0.1    |
| 198643 | 318 Mid. Tech. | 11.5  | 0.1    |
| 198644 | 319 Mid. Tech. | 11.5  | 0.1    |
| 198645 | 320 Mid. Tech. | 11.5  | 0.1    |
| 198646 | 321 Mid. Tech. | 11.5  | 0.1    |
| 198647 | 322 Mid. Tech. | 11.5  | 0.1    |
| 198648 | 323 Mid. Tech. | 11.5  | 0.1    |
| 198649 | 324 Mid. Tech. | 11.5  | 0.1    |
| 198650 | 325 Mid. Tech. | 11.5  | 0.1    |

**CHEMICALS, PLASTICS**

| 198651 | Stock          | Price | Change |
|--------|----------------|-------|--------|
| 198651 | 326 Mid. Tech. | 11.5  | 0.1    |
| 198652 | 327 Mid. Tech. | 11.5  | 0.1    |
| 198653 | 328 Mid. Tech. | 11.5  | 0.1    |
| 198654 | 329 Mid. Tech. | 11.5  | 0.1    |
| 198655 | 330 Mid. Tech. | 11.5  | 0.1    |
| 198656 | 331 Mid. Tech. | 11.5  | 0.1    |
| 198657 | 332 Mid. Tech. | 11.5  | 0.1    |
| 198658 | 333 Mid. Tech. | 11.5  | 0.1    |
| 198659 | 334 Mid. Tech. | 11.5  | 0.1    |
| 198660 | 335 Mid. Tech. | 11.5  | 0.1    |
| 198661 | 336 Mid. Tech. | 11.5  | 0.1    |
| 198662 | 337 Mid. Tech. | 11.5  | 0.1    |
| 198663 | 338 Mid. Tech. | 11.5  | 0.1    |
| 198664 | 339 Mid. Tech. | 11.5  | 0.1    |
| 198665 | 340 Mid. Tech. | 11.5  | 0.1    |
| 198666 | 341 Mid. Tech. | 11.5  | 0.1    |
| 198667 | 342 Mid. Tech. | 11.5  | 0.1    |
| 198668 | 343 Mid. Tech. | 11.5  | 0.1    |
| 198669 | 344 Mid. Tech. | 11.5  | 0.1    |
| 198670 | 345 Mid. Tech. | 11.5  | 0.1    |
| 198671 | 346 Mid. Tech. | 11.5  | 0.1    |
| 198672 | 347 Mid. Tech. | 11.5  | 0.1    |
| 198673 | 348 Mid. Tech. | 11.5  | 0.1    |
| 198674 | 349 Mid. Tech. | 11.5  | 0.1    |
| 198675 | 350 Mid. Tech. | 11.5  | 0.1    |

**DRAPERY AND STORES**

| 198676 | Stock          | Price | Change |
|--------|----------------|-------|--------|
| 198676 | 351 Mid. Tech. | 11.5  | 0.1    |
| 198677 | 352 Mid. Tech. | 11.5  | 0.1    |
| 198678 | 353 Mid. Tech. | 11.5  | 0.1    |
| 198679 | 354 Mid. Tech. | 11.5  | 0.1    |
| 198680 | 355 Mid. Tech. | 11.5  | 0.1    |
| 198681 | 356 Mid. Tech. | 11.5  | 0.1    |
| 198682 | 357 Mid. Tech. | 11.5  | 0.1    |
| 198683 | 358 Mid. Tech. | 11.5  | 0.1    |
| 198684 | 359 Mid. Tech. | 11.5  | 0.1    |
| 198685 | 360 Mid. Tech. | 11.5  | 0.1    |
| 198686 | 361 Mid. Tech. | 11.5  | 0.1    |
| 198687 | 362 Mid. Tech. | 11.5  | 0.1    |
| 198688 | 363 Mid. Tech. | 11.5  | 0.1    |
| 198689 | 364 Mid. Tech. | 11.5  | 0.1    |
| 198690 | 365 Mid. Tech. | 11.5  | 0.1    |
| 198691 | 366 Mid. Tech. | 11.5  | 0.1    |
| 198692 | 367 Mid. Tech. | 11.5  | 0.1    |
| 198693 | 368 Mid. Tech. | 11.5  | 0.1    |
| 198694 | 369 Mid. Tech. | 11.5  | 0.1    |
| 198695 | 370 Mid. Tech. | 11.5  | 0.1    |
| 198696 | 371 Mid. Tech. | 11.5  | 0.1    |
| 198697 | 372 Mid. Tech. | 11.5  | 0.1    |
| 198698 | 373 Mid. Tech. | 11.5  | 0.1    |
| 198699 | 374 Mid. Tech. | 11.5  | 0.1    |
| 198700 | 375 Mid. Tech. | 11.5  | 0.1    |

**BUILDING, TIMBER, ROADS - Contd**

| 198701 | Stock          | Price | Change |
|--------|----------------|-------|--------|
| 198701 | 376 Mid. Tech. | 11.5  | 0.1    |
| 198702 | 377 Mid. Tech. | 11.5  | 0.1    |
| 198703 | 378 Mid. Tech. | 11.5  | 0.1    |
| 198704 | 379 Mid. Tech. | 11.5  | 0.1    |
| 198705 | 380 Mid. Tech. | 11.5  | 0.1    |
| 198706 | 381 Mid. Tech. | 11.5  | 0.1    |
| 198707 | 382 Mid. Tech. | 11.5  | 0.1    |
| 198708 | 383 Mid. Tech. | 11.5  | 0.1    |
| 198709 | 384 Mid. Tech. | 11.5  | 0.1    |
| 198710 | 385 Mid. Tech. | 11.5  | 0.1    |
| 198711 | 386 Mid. Tech. | 11.5  | 0.1    |
| 198712 | 387 Mid. Tech. | 11.5  | 0.1    |
| 198713 | 388 Mid. Tech. | 11.5  | 0.1    |
| 198714 | 389 Mid. Tech. | 11.5  | 0.1    |
| 198715 | 390 Mid. Tech. | 11.5  | 0.1    |
| 198716 | 391 Mid. Tech. | 11.5  | 0.1    |
| 198717 | 392 Mid. Tech. | 11.5  | 0.1    |
| 198718 | 393 Mid. Tech. | 11.5  | 0.1    |
| 198719 | 394 Mid. Tech. | 11.5  | 0.1    |
| 198720 | 395 Mid. Tech. | 11.5  | 0.1    |
| 198721 | 396 Mid. Tech. | 11.5  | 0.1    |
| 198722 | 397 Mid. Tech. | 11.5  | 0.1    |
| 198723 | 398 Mid. Tech. | 11.5  | 0.1    |
| 198724 | 399 Mid. Tech. | 11.5  | 0.1    |
| 198725 | 400 Mid. Tech. | 11.5  | 0.1    |

**ELECTRICALS**

| 198726 | Stock          | Price | Change |
|--------|----------------|-------|--------|
| 198726 | 401 Mid. Tech. | 11.5  | 0.1    |
| 198727 | 402 Mid. Tech. | 11.5  | 0.1    |
| 198728 | 403 Mid. Tech. | 11.5  | 0.1    |
| 198729 | 404 Mid. Tech. | 11.5  | 0.1    |
| 198730 | 405 Mid. Tech. | 11.5  | 0.1    |
| 198731 | 406 Mid. Tech. | 11.5  | 0.1    |
| 198732 | 407 Mid. Tech. | 11.5  | 0.1    |
| 198733 | 408 Mid. Tech. | 11.5  | 0.1    |
| 198734 | 409 Mid. Tech. | 11.5  | 0.1    |
| 198735 | 410 Mid. Tech. | 11.5  | 0.1    |
| 198736 | 411 Mid. Tech. | 11.5  | 0.1    |
| 198737 | 412 Mid. Tech. | 11.5  | 0.1    |
| 198738 | 413 Mid. Tech. | 11.5  | 0.1    |
| 198739 | 414 Mid. Tech. | 11.5  | 0.1    |
| 198740 | 415 Mid. Tech. | 11.5  | 0.1    |
| 198741 | 416 Mid. Tech. | 11.5  | 0.1    |
| 198742 | 417 Mid. Tech. | 11.5  | 0.1    |
| 198743 | 418 Mid. Tech. | 11.5  | 0.1    |
| 198744 | 419 Mid. Tech. | 11.5  | 0.1    |
| 198745 | 420 Mid. Tech. | 11.5  | 0.1    |
| 198746 | 421 Mid. Tech. | 11.5  | 0.1    |
| 198747 | 422 Mid. Tech. | 11.5  | 0.1    |
| 198748 | 423 Mid. Tech. | 11.5  | 0.1    |
| 198749 | 424 Mid. Tech. | 11.5  | 0.1    |
| 198750 | 425 Mid. Tech  |       |        |

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Table of share prices for Leisure companies including Leisure Group, Leisure World, and Leisure Travel.

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Table of share prices for Motors and Aircraft Trades companies.

Commercial Vehicles

Table of share prices for Commercial Vehicles companies.

Components

Table of share prices for Components companies.

Garages and Distributors

Table of share prices for Garages and Distributors companies.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers and Publishers companies.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, and Advertising companies.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies.

SOUTH AFRICANS

Table of share prices for South African companies.

TEXTILES

Table of share prices for Textiles companies.

PROPERTY

Table of share prices for Property companies.

SHIPPING

Table of share prices for Shipping companies.

TOBACCO

Table of share prices for Tobacco companies.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

TEXTILES - Contd

Table of share prices for Textiles companies.

TOBACCO

Table of share prices for Tobacco companies.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

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FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, and Land companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

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FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies.

PLANTATIONS

Table of share prices for Plantations companies.

TEAS

Table of share prices for Teas companies.

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Table of share prices for Mines companies.

Central Rand

Table of share prices for Central Rand companies.

Eastern Rand

Table of share prices for Eastern Rand companies.

Far West Rand

Table of share prices for Far West Rand companies.

O.F.S.

Table of share prices for O.F.S. companies.

Diamond and Platinum

Table of share prices for Diamond and Platinum companies.

Central African

Table of share prices for Central African companies.

FINANCE

Table of share prices for Finance companies.

Australians

Table of share prices for Australian companies.

MINES - Contd

Table of share prices for Mines companies.

Miscellaneous

Table of share prices for Miscellaneous companies.

THIRD MARKET

Table of share prices for Third Market companies.

NOTES

Stock Exchange listing classifications are indicated to the right of security names...

REGIONAL & IRISH STOCKS

The following table lists regional and Irish stocks...

Table of regional and Irish stocks.

TRADITIONAL OPTIONS

3-month call rates

Table of traditional options.

Property

Table of property shares.

Oil

Table of oil shares.

Mines

Table of mines shares.

Other

Table of other shares.

Other

Table of other shares.

Other

Table of other shares.

Other

Table of other shares.

Other

Table of other shares.

Other

Table of other shares.

Other

Table of other shares.

Other

Table of other shares.

Other

Table of other shares.

Other

Table of other shares.

Other

Table of other shares.



WORLD STOCK MARKETS

Table of world stock markets including sections for ANZANIA, BELGIUM/LUXEMBOURG, DENMARK, FINLAND, FRANCE, GERMANY, HONG KONG, JAPAN, NETHERLANDS, NORWAY, SOUTH AFRICA, SPAIN, SWITZERLAND, and AUSTRALIA. Each section lists various stocks with their prices and percentage changes.

TORONTO Closing prices January 18. Table listing various Canadian stocks and their closing prices.

CANADA Closing prices January 18. Table listing various Canadian stocks and their closing prices.

NEW YORK DOW JONES. Table showing the Dow Jones Industrial Average and other market indices for New York.

INDICES. Table showing various international stock indices and their values.

CANADA. Table showing Canadian market activity, including trading volume and price changes.

TOKYO - Most Active Stocks. Table listing the most active stocks in the Tokyo market.

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Table of NYSE Composite Prices with columns for Stock, High, Low, Last, Change, and Volume. Includes sub-sections for 'Continued from previous page' and '2pm prices January 19'.

OVER-THE-COUNTER

Table of Over-the-Counter prices with columns for Stock, High, Low, Last, Change, and Volume. Includes sub-sections for 'Continued from previous page' and '2pm prices January 19'.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices with columns for Stock, High, Low, Last, Change, and Volume.

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AMERICA

Resilience of dollar lends support to steady Dow

Wall Street

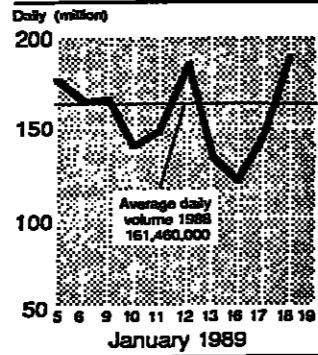
THE EXTRAORDINARY resilience of the dollar in the face of waves of central bank intervention was one of the factors yesterday underpinning the equity market, which has gathered momentum in recent days, writes Janet Bush in New York.

At 3pm, the Dow Jones Industrial Average stood unchanged at 2,338.75, having given up early gains. Volume was active with 127m shares changing hands by mid-session. The sharp rise in the Dow on Wednesday coupled with yesterday's early gains took the index mid-morning above what some regard as an important technical milestone: the closing level on October 16, 1987, the trading day before the stock market crash, of 2,328.74.

In 15 months, the Dow has clawed back the full 508 points lost on Black Monday. Of more fundamental importance to sentiment in the market is the current strength in the dollar. In spite of concerted intervention and the worse than expected trade figures on Wednesday, and another bout of central bank dollar sales yesterday, the US currency continued to be well bid.

The combination of a stock market at post-crash highs and a strengthening currency may be the formula to attract investment in US equities.

NYSE Volume



In mid-session currency trading in New York, the dollar was quoted only marginally below its highs against the Japanese yen, which has not been the focus of the intervention, and was also resilient against the West German mark which has been the main currency involved in the intervention against the dollar. The US stock market was also helped by takeover activity which pushed some stocks sharply higher. There were also some healthy corporate results announcements. Polaroid jumped 3 1/2 to \$39 1/2 after Shamrock sweetened its bid to \$45 a share from \$40 a share and said it intended to seek control of Polaroid's board through a proxy fight. Church's Fried Chicken

Shares drop after Brazil unveils latest inflation plan

By John Barham in Sao Paulo

BRAZIL'S stock markets are hanging on the Government's every word. Dealer after dealer says "we have to see if the Summer Plan works."

The Plan, introduced on Sunday, is the Government's third attempt in as many years to stop inflation. Stock markets plummeted after the plan was launched. When markets opened on Wednesday after a two-day bank holiday, the Rio de Janeiro Exchange fell 6.2 per cent to 1,042.4. The Sao Paulo market lost 3.5 per cent.

Yesterday, share prices kept falling. The Sao Paulo market dropped a further 5.5 per cent, with the Ibovespa composite index closing at 33,124. At mid-session, Rio had slipped 5.3 per cent, with the IBV index at 128,707.

Operators said trading was nervous, with wild price gyrations. On Wednesday the most liquid stocks lost 16 per cent, only to recover nearly all the ground by the end of trading.

Markets fell because the Central Bank pegged money market interest rates at 25 per cent a month, while inflation is expected to be very much lower. The Central Bank wants to prevent panic buying and stifle speculation by keeping interest rates high. Gold and black market dollars also slumped in a headlong stampede into the money market.

In spite of falling share prices, analysts are still not sure about the plan. They say defensively that nothing can ever be certain in Brazil until after carnival which ends on Ash Wednesday - February 8 this year.

The markets hope the plan will reduce inflation from 30 per cent a month to a more bearable 5 per cent to 7 per cent a month. But misgivings about Brazil's commitment to austerity are growing. The announcement on Tuesday that Congress would have the final word on firing up to 90,000 government employees angered investors. Congress is thought to be unlikely to approve the measure.

Mr Henrique Molinari, a director of Banco Crefisul, an investment bank, said: "On the positive side, the Government has set interest rates high, which shows it is serious. On the negative side, by sending the dismissal to Congress, it has reduced confidence."

Cash-rich and export-oriented companies will be the first to benefit from the plan, while banks will lose. Mr Paulo Possas, an investment consultant, said he thinks the Summer Plan will eventually be good for stocks. Others are less sure.

Mr Joao Marcos Nunes, a director of a brokerage owned by NMB Bank of the Netherlands, said: "It is a good sign that stocks are falling, because it shows the market expects a recession, which indicates that the plan is working."

Stockholm and Oslo jump on liberalisation moves

THE spotlight focused on Scandinavian markets yesterday after liberalisation moves in Sweden, while other European bourses took interest rate rises nonchalantly, writes Our Markets Staff.

STOCKHOLM pulled another all-time high out of its hat of tricks after news that the Central Bank was abolishing equity investment regulations with immediate effect. The Allshare index jumped 10.8, or 1 per cent, to 1,042.4.

Under the new rules - which came as a surprise in terms of timing - Sweden will be able to list abroad, foreigners will be able to buy unquoted Swedish shares and all Swedish companies will be allowed to buy property overseas. Exchange controls and the need to obtain government permits have restricted such activity in the past.

The news was seen as positive for both Sweden and overseas markets, particularly those in Scandinavia as well as London, New York and Tokyo. Domestic institutions were cash rich and the new channels for investment would provide a healthy safety-valve, said one analyst. "Instead of there being a continuous head of steam on domestic cash flows building up in Sweden, it's now possible for it to flow over much more readily into foreign markets."

Swedish investors were restricted to buying SKR3bn worth of foreign equities last year and Kleinwort Benson guesses purchases could reach SKR5bn-6bn this year.

Insurance company Skandia, which will benefit from improved access to property and equities, added SKR11 to SKR22.

OSLO jumped by 3.5 per cent in delight at the Swedish liberalisation and at higher oil prices. The all share index climbed 13.29 to 397.30, taking its rise since the start of the year to 13.4 per cent. Turnover reached a record NKr718m.

Norway is seen as the main beneficiary in the short-term from its neighbour's move, and prices were marked up in anticipation of a "Swedish invasion." In industrials, Aker added NKr1 to NKr6.50 and Kvaerner, which announced it was buying Norwegian boat

SWITZERLAND'S five leading stock exchanges booked total securities turnover of SF8767m (\$550m) last year, 11.7 per cent less than the 1987 record of SF9922m, writes John Wicks in Zurich.

The share of the Zurich exchange rose to 65 per cent, with Geneva taking 22.8 per cent and Basle 5.4 per cent and the rest shared between Lausanne and Bern.

Despite Zurich's increased share in value terms, the number of bargains there dropped by 1.4 per cent over the year and by 20.4 per cent in Basle. Geneva traders were up by 11.8 per cent, while Lausanne's rose by 27 per cent and Bern's fell by 1.2 per cent.

builder Fjellstrand for NKr97m, climbed NKr11 to NKr235.

FRANKFURT breathed a sigh of relief once the Bundesbank had announced half point rises in the Lombard and discount rates, and shares climbed in active trading. The move was typical of the market's reaction to expected interest rate rises, said one dealer. "People worry about it before hand and when they do it the market goes down for two seconds and then goes up."

The dollar's continued strength suddenly ceased to be of such concern and the FAZ index rose 9.07 to 560.14 in turnover worth DM4,240m. The DAX index finished 11.47 better at 1,335.15, after reaching a high of 1,340.05.

There was some foreign buying in the market, with Far Eastern demand for Siemens, up DM4.40 at DM529.50, with some relief being expressed that the Metsun consortium had dropped its planned bid for GEC, which is bidding with Siemens for Plessey.

Steel stock Thyssen was popular, rising DM6 to a new high for the year of DM199.50 on the day's most active trading worth DM403.6m. Dresdner Bank was reported to have raised its forecast for Thyssen's 1988 earnings. Engineering stock KHD rose DM1.50 to DM156.80 amid renewed speculation about a possible takeover by Fiat of Italy or John Deere of the US.

PARIS ended higher once the interest rate rise was out of the way, with the CAC General index opening up 0.6 at 438.8 and the OMF 50 index adding 5.59 to 459.85.

The key intervention rate was raised by 1/4 point to 8 1/4 per cent around midday after the Bundesbank's move.

Corporate news kept individual stocks in the limelight; Saint Gobain put on FF7 to FF623 after reporting a sharp increase in annual profits earlier this week; Paribas, announcing a 40 per cent jump in its year-end earnings, climbed FF4.10 to FF491; and Suez gave up FF1 to FF313 after its subsidiary Banque Indosuez reported a rise of at least 10 per cent in 1988 profits.

AMSTERDAM had a strong day, coming off only slightly towards the close as the dollar eased on central bank selling and Wall Street's easier start. The index rose 1.6 to 162.0 in fairly lively trading, with the round of European interest rate rises already discounted.

Royal Dutch was strong again, adding Fl 1.50 to Fl 133.20 following Wednesday's two-for-one stock split. In chemicals, Akzo climbed Fl 3.40 to Fl 151.70, recovering some of the ground lost as institutions sold recently to make way for the flotation next month of state-owned DSM. Operations at Akzo's Rotterdam chloride plant have partially resumed after fire damage two weeks ago.

MILAN ended mixed after recovering from early losses and the Comit index eased 0.20 to 632.25. Volume was said to be similar to Wednesday's 1,220bn.

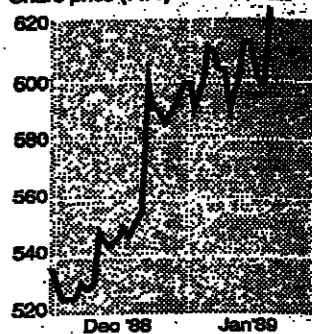
Fiat was then L3S weaker at L10,070 but fired to L10,155 after hours, which one analyst thought "encouraging for the market."

Retailer Standa surged L2,190 to L23,800 for a two-day rise of 14 per cent. While some analysts believe the long-term prospects for the group are attractive, others suggest the chairman, Mr Silvio Berlusconi, could be buying up outstanding voting shares.

ZURICH had a quiet session, with the news of higher domestic interest rates apparently already discounted. The Credit Suisse index gave up 0.5 to 536.

Air Liquide

Share price (F.F.)



Tokyo land prices boost Air Liquide

By Hilary de Boer

SOARING land prices in Tokyo have proved an unexpected boon for Air Liquide, the leading French industrial gas group, which has seen its share price take off in recent weeks.

The blue chip stock has jumped by 18 per cent since the start of December to FF625 yesterday, after waking from a long sleep that lasted about six months. The climb compares with a 12 per cent rise in the CAC General index since December 1.

The latest rise in Air Liquide is linked in part to speculation over its 65 per cent-owned Japanese subsidiary, Teisan, the country's second largest industrial gas company, which has land assets in the pricey Tokyo Bay area. Teisan's share price has more than quadrupled over the past six weeks, from about Y500 to Y2,030 yesterday, on speculation over possible property sales.

James Capel, the London brokers, estimates that the sharp jump in Teisan's stock price adds FF145 to Air Liquide's net asset value, which at the end of 1987 stood at FF200.

In 1987, about half of Teisan's profits came from exceptional gains from land asset sales. The profits forecast for last year is similar to 1987's Y1.8bn but does not include any earnings from land sales. James Capel's chemicals analyst Ms Jackie Ashurst says: "The speculation is around whether they do still have saleable assets, and the answer is probably yes."

Air Liquide is also currently popular on fundamental grounds, she says, as well as the recurring rumour of a possible rights issue.

ASIA PACIFIC

Confidence dampened by Nikkei's rapid advance

Tokyo

INVESTORS finally began to show signs of hesitation about the rapid rise in the market and shares plunged in early trading, although most of the losses were recovered by the close, writes Michiko Nakamoto in Tokyo.

The Nikkei average closed just 43.15 lower at 31,311.40 after dropping 244.14 to a low of 31,100.41 earlier in the day. The high was 31,463.70.

Although the index rebounded at the finish, 507 issues fell against 407 gains, while 165 issues were unchanged. Turnover at 1,230bn shares was close to the 1,230bn traded on Wednesday. The Topix index of all listed shares fell 16.35 to 2,435.55 and in London the ISE/Nikkei 50 index was off 3.17 at 1,977.21.

A number of factors combined to dampen investor confidence, began with the weaker yen and higher domestic short-term interest rates.

To aggravate the situation, there was news early yesterday that the research arm of Nomura Securities had overestimated the expected recovery in earnings in the steel industry. Rumours also spread that the Ministry of Finance had summoned representatives of the four big securities houses and admonished them for the extraordinary rise in the market when the news was supposed to be in deep mourning for the late Emperor.

Some said the buying had reached an impasse. "Investors have run out of things to buy," said Mr Masami Okuma, chief trader at UBS Phillips and Drew.

Nippon Oil was the most actively traded issue with 45.7m shares following its strong performance on Wednesday after it was reported that the company had acquired the rights to develop 300 oil excavation sites in the Mexican Gulf. The stock gained Y60 to Y1,620. The rise in crude oil prices also encouraged buying of oil and resources issues including Nippon Mining, which rose Y29 to Y868 in heavy trading after hitting a record high of Y860.

Several construction companies maintained their upward momentum. Sato Kogyo, the third most active stock with 36.3m shares, rose Y70 to a record high of Y1,120. Nishimatsu Construction, specialising in large-scale civil engineering projects, rose Y31 to Y980. Interest in medium-sized construction companies was triggered by the announcement on Wednesday that the Government plans to start construction work on three new bullet train railway lines.

Steels were weaker following the Nomura revision of earnings prospects. Mitsubishi Heavy Industries, second in volume with 43.2m shares traded, also Y30 to Y1,150.

Trading in Osaka was also hit by the weaker yen and higher oil prices. The OSE average lost 24.86 to 29,419.11, the first fall in 14 sessions.

Roundup

THE ADVANCE on Wall Street overnight helped some Asia Pacific markets to firm, but Hong Kong came off after strong gains.

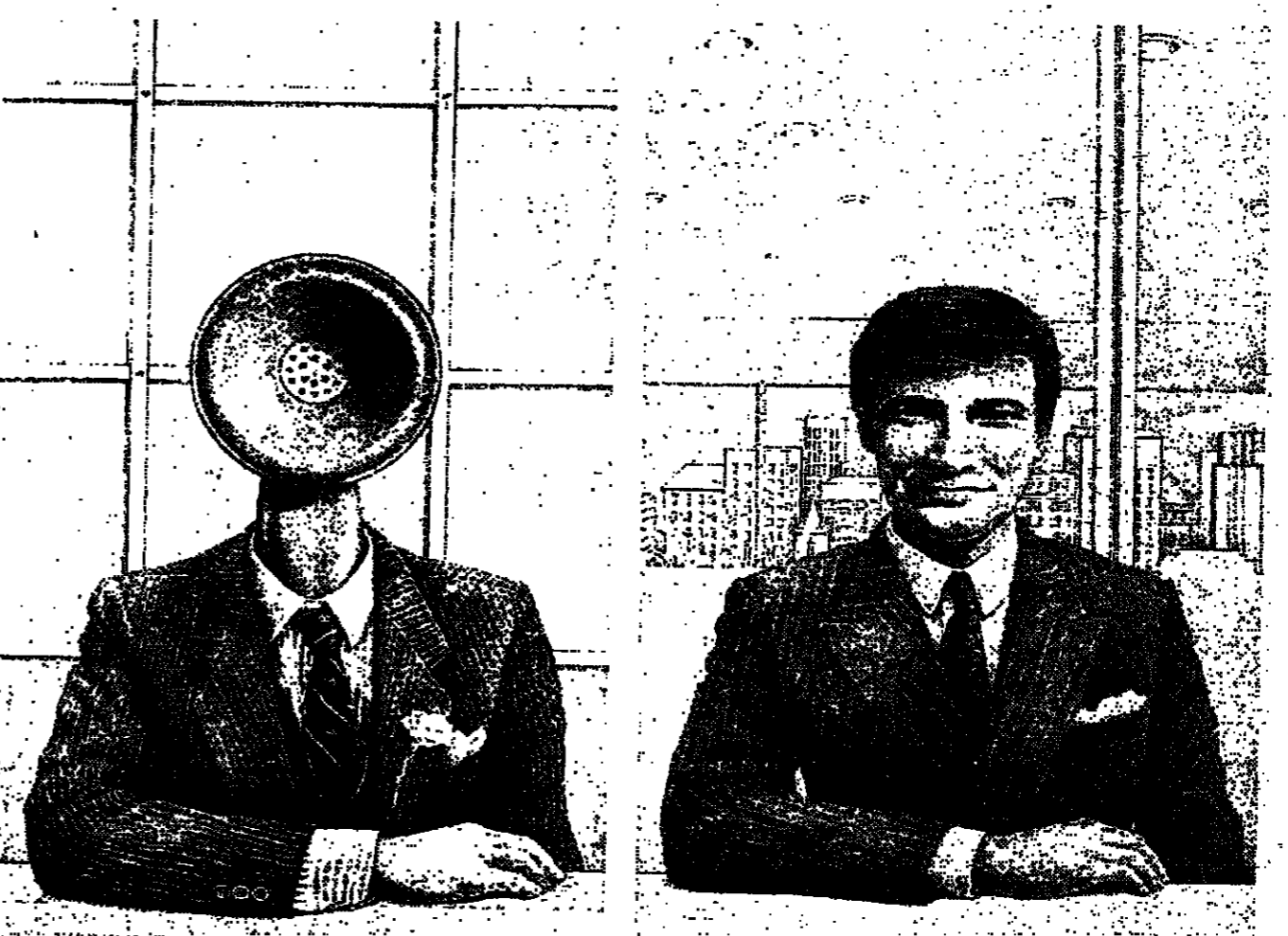
HONG KONG gave in to profit-taking after a strong start and the index finished slightly lower in active volume

FT-ACTUARIES WORLD INDICES

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Table with columns for National and World Markets, Wednesday January 18 1989, Tuesday January 17 1989, and Dollar Index. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Nordic, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. S. Af., World Ex. Japan, and The World Index.

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